

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday June 19 1987

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Sharjah: federal  
uncertainty  
underlined, Page 6

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Private: £20.00	Private: £20.00	Private: £20.00
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No. 30,263

## World news

## Business summary

### Gandhi's party crushed in state poll

Mr Rajiv Gandhi, India's Prime Minister, faced the biggest personal setback of his political career after his Congress (I) Party suffered a crushing defeat in a regional assembly election in the state of Karnataka.

The size of the defeat was likely to lead to questions about Mr Gandhi's party leadership: he has lost every significant regional election since his general election victory in 1984. Page 24

### US criticised

UK Defence Minister George Younger criticised the US for unfairly protecting its defence industry and said this could lead to British companies demanding counter-measures. Page 24

### Gulf battles

Iraq said thousands of Iranian troops were killed or wounded when it repulsed a three-pronged offensive in the south of the war front. Iran said its forces, together with anti-Baghdad Kurds, captured several strategic heights inside northern Iraq.

### Beirut kidnappings

Common seized US journalist Charles Glass and Ali Ouseini, son of Lebanon's Defence Minister, in a car south of Beirut.

### Philippines violence

Communist assassins shot dead an army major in Quezon province, Philippines, and officials in Manila said they were forming unarmed vigilante teams to stop rebel violence in the capital.

### Vietnamese leaders

Vietnam's Parliament named Phan Hung, 74, an ailing former Viet Cong guerrilla leader, as Prime Minister, and Vo Chi Cong, also 74, as President. Page 6

### UK expels Iranians

Britain ordered the expulsion of 15 Iranian diplomats and said it was reducing its own diplomatic presence in Tehran to a single representative, in the latest of a series of tit-for-tat expulsions. Page 11

### Pakistani protests

Pakistani opposition parties announced a "black day" of protests next month on the 10th anniversary of the military coup that brought President Zia to power.

### Le Matin reprieved

French newspaper Le Matin, due to go into liquidation, won a five-day reprieve from a Paris court when a group of its journalists said financial backing had been found.

### Belgian strike

Public employees' trade unions - protesting against government austerity measures - called a one-day strike in Belgium for today that was expected to hit schools, hospitals and rail and postal services.

### Extradition move

Hong Kong sent an anti-corruption team to the US to speed up the extradition of a former Lloyds Bank officer facing trial on fraud charges.

### Anti-AIDS success

Medical researchers in Belgium and Japan said they had discovered two compounds that could help in the fight against AIDS.

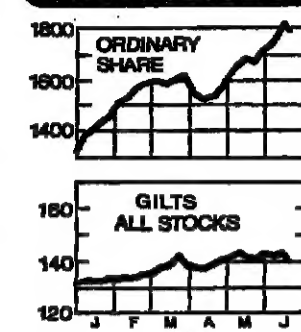
### Fishermen caught

Dutch officials pounced on nine fishermen, seizing five tonnes of cod as part of a clampdown on illegal fishing. The Dutch quota of 13,400 tonnes of cod, part of the EC fish stock conservation programme, was filled last month.

### Partial bid for Kwik Save from H. Kong

DAIRY FARM, Hong Kong food retailing, manufacturing and wholesaling group, announced a £147m (£241m) tender offer for about 23 per cent of Kwik Save, Welsh discount food retailer. Details and background, Page 25

### FT INDICES



LONDON: The reluctance of foreign investors to return to the equity market finally undermined prices and the FT-SE 100 index closed 27.2 lower at 2,293.20 while the FT Ordinary was down 18.5 at 1,783.1. Gilts fell sharply. Details, Page 44

TOKYO: Late buying of retail and chemical issues led share prices back from steep early losses but the Nikkei average still closed 178.87 lower at 25,750.53. Page 48

WALL STREET: The Dow Jones industrial average closed up 0.78 at 2,408.13. Page 48

GOLD fell in London to \$451.25 from \$452.25. In Zurich it rose to \$451.90 from \$451.25. Page 36

DOLLAR closed in New York at DM 1.8255; SF 1.5180; FF 6.0925 and ¥144.80. It fell in London to DM 1.8249 (DM 1.8255); FF 6.0900 (FF 6.0930); SF 1.5155 (SF 1.5180); and ¥144.80 (¥144.85). On Bank of England figures, the dollar's exchange rate index finished at 102.0 from 101.8. Page 37

STERLING closed in New York at \$1.6295. It fell in London to \$1.6295 (DM 2.5725); DM 2.5725 (DM 2.5725); SF 2.4800; and ¥235.75 (¥235.75). The pound's exchange rate index fell 0.3 to 72.7. Page 37

SALOMON BROTHERS, Wall Street's largest securities firm, declined to comment on reports that it had suffered trading losses of up to \$100m in the US bond market rout of April and May. Page 25

NEW ZEALAND'S Labour Government is to sell off parts of leading state-owned enterprises to help pay off the country's huge overseas debt. Page 6

BRAZIL is to launch a new industrial policy aimed at attracting foreign investment and joint ventures. Page 8

ONTARIO gave final approval for domestic banks and financial institutions to acquire 100 per cent of a securities dealer from June 30, with a 50 per cent limit for foreign buyers. Page 29

SULPETRO, an indebted western Canadian oil and gas producer, has its affairs taken over by a Calgary accounting firm after the company failed to meet debt restructuring conditions set by the Royal Bank of Canada. Page 28

JAMES HARDIE Industries, the Australian building products group, boosted annual net profits by 28 per cent to A\$60.6m (US\$43.5m) following restructuring. Page 26

BRITISH TELECOM, UK telecommunications group, has withheld payments to workers under its employee profit-sharing scheme because of industrial action taken earlier this year by engineers and clerical staff. Page 12; Results, Page 39; Lex, Page 24

GILLETTE stock soared on news that Robert Perelman, aggressive US corporate raider, was renewing his advances to the razor and consumer products group with a proposal to buy the company for more than \$4.6bn. Page 25

## South Korean violence spreads as divisions deepen

BY MAGGIE FORD IN SEOUL

WIDESPREAD public protests against South Korean President Chun Doo Hwan spread from middle-class people and students to workers and shopkeepers yesterday as Mr Roh Tae Woo, leader of the ruling Democratic Justice Party, tried to persuade Mr Chun to respond to the people's demands.

President Chun has remained silent since June 10, the day the ruling party elected Mr Roh, another former general, as the party's presidential candidate and, effectively, his successor when the current president steps down next February. Under the present constitution, any opposition candidate has no chance of winning.

Violence erupted all over the country as thousands of people in the streets joined students in chants of "Down with the dictator" and "Restore democratic debate." Police attempting to control the demonstrations were overwhelmed in many cities, as people attempted marches and sit-ins in the road.

Black smoke swirled over Seoul as people set on fire police equipment, including a bus and a motorcycle. Thousands of shoppers and traders in the city's main market area, along with office workers standing on rooftops and flyovers, chanted along with the students. Bus passengers, marooned in the traffic jams caused by the demonstrations, joined in.

A crowd of at least 5,000 people marched from the city's main Catholic cathedral - where a student occupation ended peacefully on Monday - to the city centre and set down in the main road. Heavily outnumbered, police could do nothing until reinforcements arrived with more tear gas. There were no immediate reports of serious injuries.

In Pusan, the heart of South Korea's industrial development, at

A US House of Representatives sub-committee yesterday urged South Korea to take specific steps towards democracy, including lifting censorship and releasing political prisoners. The sub-committee on Asian and Pacific Affairs passed a non-binding resolution regretting that President Chun Doo Hwan had suspended talks with opposition leaders on reform until after the 1988 Seoul Olympic Games. It urged both sides to end the violence and to enter into a "good-faith dialogue" on the country's political future. The resolution will be sent to the full house for a vote.

least 10,000 students battled police in front of the Catholic church centre. Clashes were also reported in four other major cities. Earlier, as fears grew that the level of protest would provoke the military to intervene, President Chun Doo Hwan had received Mr Roh Tae Woo, who presented a package of measures to try to answer the people's demands.

A party spokesman said he asked the President to allow a resumption of debate about democracy with the opposition party, the release of all the political leaders and others arrested since the protest started nine days ago, and a reconsideration of the status of Mr Kim Dae Jung, co-leader of the main opposition Reunification Democratic Party.

Mr Kim, who is banned from politics under the terms of a prison sen-

Continued on Page 24



President Chun Doo Hwan

## OECD warns of risks to world economy

By Philip Stephens in Paris

THE ORGANISATION for Economic Co-operation and Development yesterday delivered a stern warning of the risks facing the world economy following the recent slowdown in the pace of growth in the largest industrial nations.

It coupled its latest forecast of "unsatisfactory growth" this year and next with a plea to governments to reinforce international co-operation aimed at promoting faster expansion and at reducing international trade imbalances.

The organisation's latest half-yearly Economic Outlook, echoing a report earlier this week from the Bank for International Settlements, says that such strength and co-operation is needed to prevent a renewed slide in the value of the dollar.

A further dollar fall would result in renewed inflationary pressure in the US followed by higher interest rates and yet slower growth both there and in Japan and West Germany.

The outlook welcomes the recent commitments by the US, Japan and West Germany to direct policies towards reducing their respective trade deficits and surpluses. It adds, however, that speedy implementation of those policies is essential to underpin exchange rate stability and to generate a revival of business confidence.

Introducing the report yesterday, Mr David Henderson, head of the OECD's economics and statistics department, emphasised the damaging impact on business confidence of the turbulence on foreign exchange markets earlier this year.

He added that governments could not rely indefinitely on intervention in the markets to sustain the more recent stability of major currencies.

The economic outlook voices some scepticism as to what extent the largest nations will in fact meet their policy commitments. While stressing the vital importance of further substantial reductions in the US budget deficit, it forecasts that the shortfall will probably turn out at around \$100bn in both this financial year and next.

For West Germany it predicts economic growth of only 1.5 per cent in 1987, rising to just 2 per cent in 1988, while for Japan the forecast is for an increase in output of 2 per cent in each year.

Mr Henderson said that the projections had not taken account of the ¥8,000bn (\$44bn) package of expansionary measures announced by the Tokyo Government last month.

Continued on Page 24  
Details, Page 5

## Thomson of France acquires Britain's biggest TV maker

BY PAUL BETTS IN PARIS AND DAVID THOMAS IN LONDON

THOMSON, the French nationalised electronics and defence group, yesterday consolidated its position as Europe's second biggest consumer electronics company, with the acquisition of Ferguson, Britain's largest television set manufacturer.

Ferguson, which had sales of £300m (\$489m) in the year to the end of March, is the brand leader in the UK with a market share of more than 10 per cent. Last year, it made 680,000 sets and is now producing at the rate of over 1m a year.

Thorn EMI, Ferguson's parent company agreed to sell the subsidiary for £30m, leaving Fidelity as the only remaining British manufacturer of television sets.

Mr Colin Southgate, Thorn managing director, said Ferguson had been sold because the company could not be internationally competitive without much larger sales. With annual production of about 3.5m colour television sets, Thomson will now be about sixth in the world league.

The acquisition will confirm Thomson's position as the second biggest consumer electronics group in Europe after Philips of the Netherlands.

Mr Pierre Garcin, who recently became chief executive of Thomson's consumer electronics division, said: "From the beginning we have been persuaded that there was room for two big consumer electronics groups in Europe."

Thomson, which last year gen-

erated sales of FF 20.5bn (\$3.5bn) from consumer electronics, has so far sold almost no televisions in the UK, where about 4m colour television sets were sold last year.

It may now start selling other consumer electronics products in the UK under the Ferguson name and is also likely to increase its sales of television tubes through the Ferguson link.

Mr Garcin said it was too early to comment on Thomson's plans to restructure Ferguson. However, it is expected to integrate Ferguson quickly into its other operations, as it has done in the past with other major acquisitions.

Ferguson employs 4,300 people mainly at its plants in Enfield, North London, and Gosport, Hampshire, which have been modernised and reorganised at a cost of about £30m by Thorn during the past two years.

Thorn said that the £30m sale price represented a premium over the book value of Ferguson, which made a small loss in the year to the end of March 1987.

Thorn is also likely to sell its one-third share in its JET video recorder joint venture with Thomson and JVC of Japan. The venture is making 550,000-600,000 video recorders a year in plants in the UK, France and West Germany.

Thomson is discussing with JVC the arrangement whereby Ferguson has been making JVC televisions for sale in the UK and in Continental Europe.

A deal against the odds, Page 22

## Banks respond strongly over Argentina loan

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

ARGENTINA'S international bank creditors have responded strongly to the country's request for a \$1.95bn new loan, regarded as a key test of banks' future approach to developing country debt problems.

Commitments to the loan had reached 91 per cent of the total by a Wednesday night deadline, according to a joint statement yesterday by the Argentine Treasury and Citibank, the US bank which heads the country's advisory committee.

They said this figure was close to the so-called "critical mass" which would allow the International Monetary Fund to give the formal go-ahead for its own \$1.35bn standby credit agreement. That would add to the \$2bn of loans from the World Bank.

Mr William Rhodes, the Citibank executive who chairs the advisory committee, said he was encouraged by the response and that commitments were still arriving at Citibank's offices in New York.

The Argentine loan, to be accompanied by a rescheduling of \$30bn of debt to banks, is the first attempt at the so-called "menu" of alternative financing options, endorsed at the Venice summit last week. This is designed to provide more flexible financing and overcome banks' growing reluctance to lend to troubled debtor countries.

It is also the first such loan to be sought since banks, led by Citibank last month, made large loss provisions for Third World loans - a move forecast by many to reduce

still further their willingness to make new loans.

The high level of quick commitments partly reflects a desire by large banks to back up their statements that, despite the loss provisions, they want to remain constructive in providing finance to problem debtors.

More immediately, however, they were attracted by an innovative incentive fee of 1/4 of a percentage point which they will earn as the price for committing themselves by June 17. Banks responding between then and July 17 will earn a 1/2 fee.

Of Argentina's 360 bank creditors, some 120 make up 93 per cent of the country's debt to banks. Commitments received so far therefore essentially reflect undertakings from this group and include promises from Japanese and UK banks.

Efforts will now be made to coax answers from the remainder, which have the option to take so-called "exit bonds," another innovative feature of the package. Banks receiving such bonds would no longer be subject to requests to take part in further loans and reschedulings.

Another sign of progress came with the formal signing of a \$100bn rescheduling agreement for Chile. All the country's 400 creditor banks had agreed to take part before Wednesday's signing - the first time full participation in such a package has been assured beforehand.

Brazil seeks foreign investment, Page 8

## EC farm price talks collapse as West Germany threatens veto

BY QUENTIN PEEL AND TIM DICKSON IN BRUSSELS

THE ANNUAL European Community farm price negotiations collapsed at dawn yesterday with West Germany serving notice of its intention to veto two vital parts of the package.

The failure to reach agreement means that the EC summit, less than two weeks away, could get bogged down in bitter recriminations and budget deadlock, while farmers and commodity traders end the new harvest season with no guarantee of their future prices.

However, top-level officials in the European Commission yesterday hastened to deny that Mr Jacques Delors, the president, and his colleagues were threatening to resign en masse over the failure to make any progress in resolving the Community's underlying cash crisis.

"Resignation may have been mentioned in the Commission, but it has never been seriously discussed," according to a leading Commission adviser.

The Belgian Government was involved in urgent discussions yesterday

on how to break out of the impasse. The failure of the farm price talks is inextricably linked to a major overrun of the 1987 budget, and in turn to the general exhaustion of EC finances.

Mr Wilfried Martens, the Prime Minister, and Mr Leo Tindemans, the Foreign Minister, are trying to find some way of preventing the Brussels summit on June 29 and 30 ending in fiasco, with the 12 heads of government, plus President François Mitterrand of France, failing to cope with a mass of deadlocked details.

The Agriculture Ministers' Council ended in failure at 8am yesterday in spite of the most serious attempt so far to resolve three key issues: a major overhaul of the cereals policy; the long-term dismantling of the agri-monetary system which links farm prices to the strongest currency, the D-Mark; and the imposition of a tax on vegetable and marine oils and fats.

Mr Ignaz Kiechle, the West German Farm Minister, threatened to

use his tacit right of veto on both cereals price cuts and on agri-monetary reform, describing both as "essential" national interests, although both plans enjoy a clear majority in the Council.

The oils and fats tax proposal, which has aroused furious opposition from major external suppliers including the US and many Asian and African producers, remains blocked by a substantial minority, including the UK, West Germany and the Netherlands.

This was despite a last-ditch compromise by the Commission limiting the measure to two years and promising compensation to third-country suppliers if it proved prejudicial to their oil exports.

The main interest in Brussels yesterday centred on what action the Commission would take if, as seems likely, there is no agreement ahead of the new cereals marketing year on July 1.

Commodities, Page 36

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## EUROPEAN NEWS

## Paul Betts reports on the innovative Futuroscope theme park Bringing Poitiers into the future

AT first sight it looks like the set of a science fiction film being erected rather inconspicuously in the flat monotonous countryside around the city of Poitiers.

It is nowhere near the scale of the Eurodisneyland project being built outside Paris, or the countless other entertainment theme parks mushrooming throughout France, but the Futuroscope project is nonetheless unique in combining some of the familiar characteristics of theme parks with a new concept in education and high technology industrial activity.

The park dreamed up by Mr René Monory, the French Education Minister, opened this month. It has some striking architectural characteristics, including a glass building in the shape of a crystal rock housing one of the world's largest cinema screens. Another building with the huge globe symbol of the futuristic park houses exhibits on the theme of modern communications and high technology. There is an area for small children and an artificial lake still under construction which will lead to a series of pavilions each with a theme illustrating life in the future.

In the autumn a highly specialised school called Lycée pilote innovant will open, where students will study for a technology baccalauréat and

other technological disciplines.

But Futuroscope intends to be more than an entertainment and educational high-tech park. It will have France's first teleport, a telecommunications free zone designed to encourage enterprises to settle in the area. Mr Monory, one of the principal political patrons of the Poitou-Charente region, claims that the teleport will offer sizeable reductions in the cost of telecommunications services for heavy users. "The reduction can be as much as about 40 per cent of their normal costs," he said.

Mr Monory, the burly son of a garage owner who steadily climbed the local and national political ladder, emphasised that Futuroscope was intended in no way to be a commercial project. "This is not a capitalist park although I am an open market man. Our aim is to see the park break even, but what is more important is the contribution it can make to our region, its economy and education."

Indeed, the local region will invest directly about FF800m (€90m) in the FF1.1bn project with the rest coming from donations and grants from industrial partners. Already about FF40m has been raised from major French and international companies largely involved in high tech and other emerging sectors.

As well as attracting new industries in a region heavily



René Monory: political patron

reliant on agriculture and with an 11.7 per cent unemployment rate, Futuroscope is also designed to improve the image of Poitiers and encourage the development of tourism.

"Our region is not very rich in terms of tourism like the nearby Loire Valley and its famous châteaux or the Bordeaux wine region. We hope Futuroscope will attract more tourists here," said Mr Monory who has been actively promoting his project between his ministerial duties. Already he expects about 500,000 visitors to come to Futuroscope in the re-

maining months of this year with the number growing to about 1m a year by 1989.

Although there was local scepticism initially over Mr Monory's project, now even the left-wing opposition is backing the scheme. "I had the idea of doing something of this kind after the left came to power in 1981 and I was back in opposition," explained Mr Monory, who gathered a young team around him and moved quickly to promote the scheme. He also visited Silicon Valley and Disney's Epcot centre in Orlando, Florida, for ideas.

Above all, however, the new park is likely to help change the image of Poitiers, which is in bad need of a boost. "Most people abroad don't even know where Poitiers is. If they do, they immediately associate this city with French trade protectionism and the dirty tricks of our administration," remarked a local hotelier, referring to the famous affair of video cassette recorder (VCR) imports.

A few years ago, the French government made Poitiers, with its inconvenient geographical position and awkward transport facilities, the centre where all imported VCRs had to be cleared by French customs. It was a blatant move to obstruct the imports and although the government subsequently lifted its VCR import restrictions and obstacles, Poitiers has never lived them down.

## Norway to toughen law on high-tech

By Karen Fosell in Oslo

THE Norwegian Government has moved to still US anger over the involvement of Kongsberg Vapenfabrikk in sales of high technology to Moscow by promising to introduce tough legislation to protect Western technology from export to the Soviet Union.

In a letter to President Reagan, Mrs Gro Harlem Brundtland, Norwegian Prime Minister, said a bill designed to strengthen the enforcement of the strategic export control through increased penalties and more severe statutes of limitation will be submitted to parliament this autumn.

"At the same time, our system of export licensing, physical inspection and customs control will be significantly strengthened."

Investigations are under way into whether Kongsberg may have been involved in other exports in violation of CoCom agreements, besides its role in selling strategically important machine tools and related technology to the Soviet Union.

The Prime Minister's letter, and the mooted legislation, is in response to recent action taken by the US Congress to seek compensation from Norway.

## French markets decline in wake of trade deficit

By GEORGE GRAHAM IN PARIS

FRENCH financial markets fell sharply yesterday in the wake of a severe deterioration in the country's foreign trade deficit.

The deficit slumped to FF5.6bn (€667m) last month after seasonal adjustments, compared with FF3.6bn, despite an improvement in the French surplus on agricultural trade.

France's worsening industrial trade deficit more than doubled in May, reaching FF3.6bn, with imports of capital goods running at an especially high level. Over the past three months they have been 9.1 per cent higher than in the same period a year earlier.

The Finance Ministry, which has grown increasingly worried at the climate of economic pessimism prevailing in France, tried to put a favourable gloss on this industrial trade deficit by saying it showed the strength of capital investment by industrial companies.

The government has come under attack not only from the socialist opposition but also from right-wing critics such as the former prime minister Mr Raymond Barre, for not doing more to stimulate corporate investment.

The overall French trade deficit in the first five months of 1987 now totals FF15.3bn,



Balladur—under pressure

compared with a deficit of only FF1.6bn in the same period of 1986.

The news yesterday sent the French franc sliding, even though rumours of an even worse trade deficit had been circulating in Paris markets the previous day.

Mr Edouard Balladur, the Finance Minister, was able to announce better news on the success of his privatisation campaign.

Speaking yesterday at a conference of young company

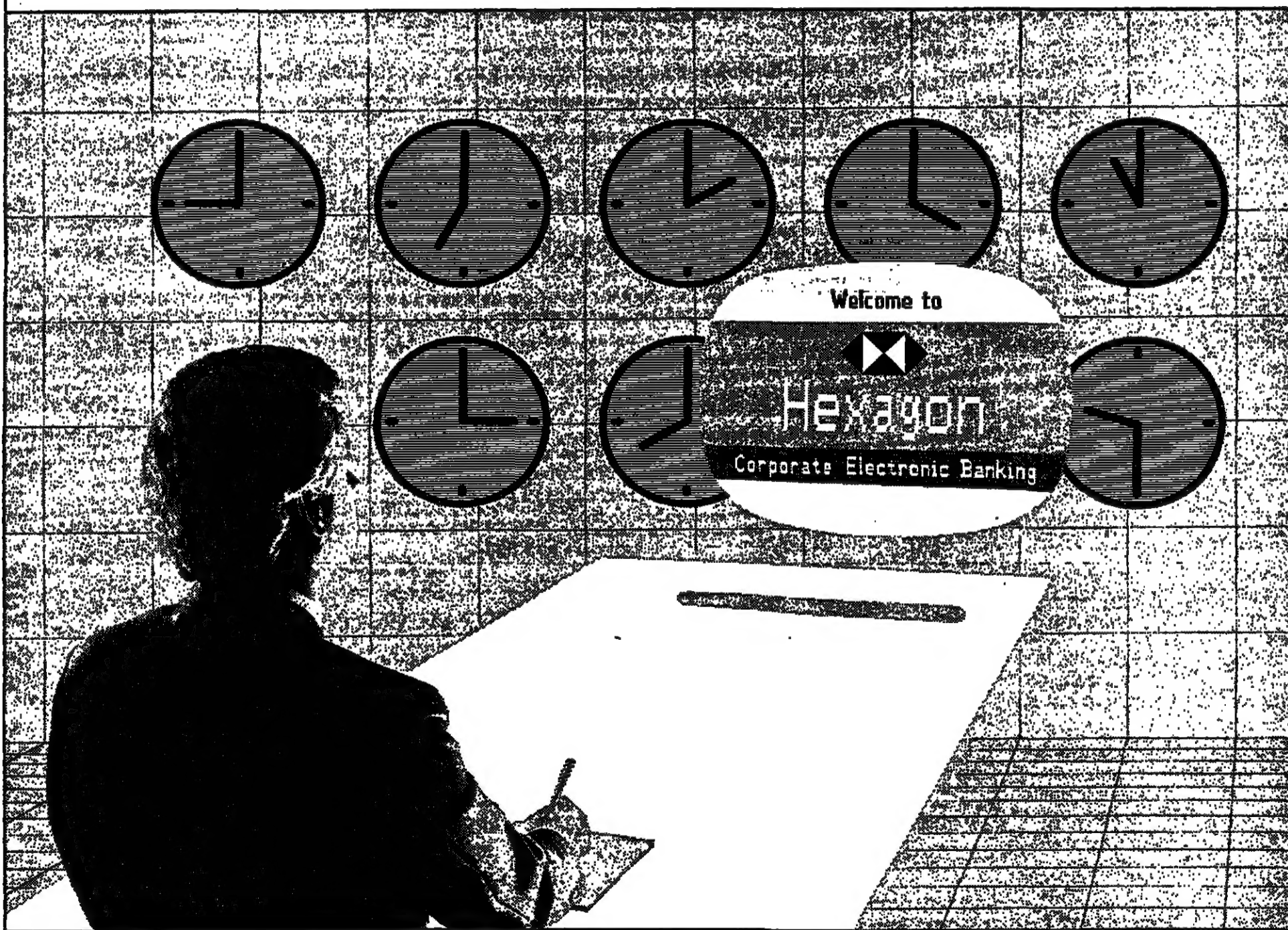
directors Mr Balladur said that the privatisation of Societe Generale, the bank whose shares are on offer until the end of next week, would bring the Government's privatisation receipts to FF1.52bn.

The French budget foresaw only FF1.30bn of privatisation receipts in 1987, of which two thirds were to be allocated to the reduction of government debt and a third to capital injections for companies remaining in the state sector. The additional privatisation receipts will be divided in the same proportions.

Total income from privatisations this year will greatly exceed FF1.52bn. The sale of Societe Generale is due to be followed later this month by that of TFI, the main national television chain, while the autumn will bring the flotation of Compagnie Financiere de Suez, the major investment banking and industrial holding group, one of the three large state insurance companies and possibly the chemicals concern Rhone-Poulenc.

These three sales could together bring in another FF1.46bn for the state at current market values, bringing total receipts for the year to around FF1.90bn — three times the original budget projection.

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EXCEED US\$91 BILLION.

## Irish government backs £260m meat venture

By HUGH CARMNEY IN DUBLIN

THE IRISH Industrial Development Authority, hit last week by the sudden shutdown in Dublin by Hyster Corporation of the US, yesterday announced it is to put £260m into an expansion of the indigenous meat industry.

Under the scheme, Goodman International, a private Irish meat processing and exporting company owned by Mr Larry Goodman, is to spend £120m in fixed assets and £140m in working capital over five years to build five new factories and expand five other existing plants in the Irish Republic.

Already the largest beef processor and exporter in Europe through its subsidiary Anglo Irish Beef Processors, Goodman plans to increase dramatically its capability in added-value products. Its main markets are in Britain, West Germany, France and the Middle East.

The project has heavy political backing from the Fianna Fail government of Mr Charles Haughey, the Prime

Minister, who chaired a press conference to launch the undertaking.

He said the scheme, slated to create more than 1,100 full- and part-time jobs, was particularly desirable because it was being undertaken by an indigenous company, was export orientated and added value to a natural resource.

After the embarrassment over the Hyster deal, into which the IDA sunk £115m to back the company's efforts to develop automated handling equipment, the IDA was keen to stress the investment in Goodman, one of its largest, was good value for money.

The IDA contribution will be divided into £25m in capital grants over five years and £95m in repayable preference shares. The IDA will be involved in attempts to raise a further £30m towards the project from Foreign, the EC's European Agriculture Guidance and Guarantee Fund.

## Maltese doctors may return

THE END to a ten-year-old industrial dispute by Maltese doctors is expected to be negotiated over the weekend by the Medical Association of Malta and the island's new government of Dr Eddie Fenech Adams, Godfrey Grima reports from Malta.

This would mean the return home of about 80 foreign doctors, mostly East Europeans, who were recruited by former premier Mr Dom Mintoff to run Malta's central state hospital, St Luke's in 1977 whilst Maltese doctors were locked out of state hospitals for taking industrial action. Many eventually left the island and they are now being given a month to decide whether they wish to fly back home to their old jobs.

## Brussels offers Yugoslavia loan

THE European Community has offered Yugoslavia an Ecu 550m (€620m) loan for road and railway projects, the official Tanjug news agency said yesterday. Reuters reports from Belgrade.

A loan agreement, still to be ratified by the 12 EC countries and the European Parliament, has been signed in Brussels.

The 20-year 7.5 per cent interest loan will pay for the remaining 496 miles of a 740-mile trans-Yugoslavia motorway from Austria to Greece and for modernisation of Yugoslavia's railway network, Tanjug said.

Yugoslavia has also asked for a grant of Ecu 100m from the EC budget. It was rejected by the Community but will be rediscussed.

## Belgium likely to lose out in tussle for ballet genius

By WILLIAM DAWKINS IN BRUSSELS

BELGIUM yesterday stood on the brink of losing Mr Maurice Bejart, the mercurial director of the Brussels-based Ballet of the 20th Century.

French-born Mr Bejart has accepted in principle a generous offer from the Swiss town of Lausanne to move his 60-strong dance company to the shores of Lake Lemano. The result has been an international tussle between Belgium, Switzerland and France, which has shown renewed interest in tempting Mr Bejart back to his home country.

The Lausanne local authorities have offered a package worth up to SwFr 5m (£1.8m) for the troupe, an offer which the financially hard-pressed Belgian authorities are hard pressed to match. The bearded 60-year-old dance genius is understood to have had heated personal battles over the company's management with Mr Gerard Mortier, the Flemish director of the Belgian National Opera.

Public opinion is divided over which man to blame in a dispute which provides a telling illustration of the perennial tensions in Belgium between French and Flemish interests. "I am not abandoning Belgium, Belgium is abandoning me," Mr Bejart told Belgian radio. Mr Bejart has kept at other, wise dull Belgian ballet at the centre of the international

stage for the past 27 years, and is a major figurehead in the nation's increasingly depleted cultural scene.

His departure would be a serious blow to a country which is increasingly worried about seeing its cultural heritage usurped by foreigners. This includes most of the best works of Belgian surrealist painter Rene Magritte, due to be sold in London next month because of a row over his wife's estate.

Mr Bejart announced his surprise plans late last week from Leningrad, where he is preparing a television film with the Kirov ballet. A desperate Mr Philippe Monthlé, president of Belgium's French executive, flew to the Soviet Union in a fruitless bid to persuade Mr Bejart to Belgium to set up a new company under French management. By a curious irony, Mr Monthlé left Mr Bejart empty handed to attend the opening yesterday of a Magritte exhibition in Lausanne.

It is by no means sure whether Mr Bejart's future is finally sealed. The mayor of Lausanne plans to meet him in Leningrad today to sign a conditional contract. But Mr Philippe de Villers, France's Secretary of State for Culture, is understood to be trying to get the private sector to mount a counter bid.



## Hungary urged to adopt more radical reforms

BY LESLIE COLITT IN BUDAPEST

A LEADING Hungarian economist and father of Hungary's economic reform programme, the first in Eastern Europe, has criticised the Communist leadership for "lacking the courage" to carry out essential economic and political reforms.

Mr Reszko Nyers, a former top party official, was instrumental in launching the Hungarian economic reforms in 1968. He said however that Hungary's recent economic reversal could not be overcome without a genuine breakthrough through which would allow the entire economy to operate on a "market basis".

Mr Nyers' remarks were made in an interview at the Hungarian parliament where he heads the domestic and international trade committee.

The Hungarian leadership under Mr Janos Kadar, is faced with stagnating growth, a widening hard currency trade deficit—\$400m in the first five months—and a growing net hard currency debt. Many Hungarians blame Mr Nyers' reform programme for the fall in real incomes since 1981 and for inflation which the Government admits will be well above its target of 7 per cent.

The Hungarian Communist Party said yesterday that a two stage programme is to be adopted next month to cope with immediate economic problems and to introduce new reforms.

Mr Janos Barabas said a two to three year economic stabilisation plan would be announced along with a plan to reduce Hungary's external debt and to give "top priority" to restructuring industry. Price and wage reforms would also be introduced.

The political leadership, he



Janos Kadar—faced with an ailing economy

said, now realised that certain conflicts could not be avoided and that some social groups would be hurt by the reforms. In a remark aimed at prominent critics of the party's economic policies he said the "Kadar regime does not regard the population as a guinea pig to test economic ideas."

Mr Nyers said the public mood has grown hostile towards further economic reforms. Not since the "Habsburg era" has there been an atmosphere of such a priori resistance by Hungarians, he said. He attributed it to serious economic mistakes made in the past and to the leadership's delays in pressing forward with new reforms.

At the root of the party's hesitancy over the reforms, he noted, lay the fear of conflict and social tensions in Hungary. The leadership felt Hungarians would not accept even a small amount of unemployment which would inevitably result from meaningful economic reforms.

## IRI fails to resolve row over steel industry

By John Wyles in Rome

A STRUGGLE between Professor Romano Prodi, chairman of IRI, the Italian state holding company, and members of his executive committee over the future management of the unprofitable public steel industry remained unresolved yesterday after weeks of argument.

The IRI executive has postponed until July 7 a decision on whether to confirm for another three-year term the present board of Finisider, the state-owned steel holding company which employs 30,000 people, together with the re-appointments of Mr Lorenzo Rossio and Mr Sergio Magliola as its president and managing director.

A terse announcement was seen as confirming that Prof Prodi had still not convinced all of his four colleagues on the IRI executive of the need for a change at the top of Finisider. The IRI chairman is a Christian Democrat nominee, but each of the others represents one of the other four political parties in the last Italian coalition.

The current uncertainties over the make-up and leadership of the next government following last weekend's general election are thought to be partly responsible for the obstacles being put in Professor Prodi's way.

This is because the next government will have to grapple with a major restructuring operation for steel, designed to cut the industry's steadily increasing losses. These amounted to L880bn (\$454m) last year and represent the failure of the recovery plan being implemented by Messrs Rossio and Magliola.

After reducing capacity by 30 per cent and cutting 55,000 jobs, the plan was badly knocked off course by a steep fall in steel prices in the second half of last year, rising imports and falling exports. A new plan was presented by the Finisider management in May but then rejected by IRI as too lacking in detail.

Professor Prodi believes that the management should have reacted more nimbly to the deterioration in the market last year. He fears that the management will have little credibility in negotiating new cuts with the trade unions after the failure of its initial strategy.

His confidence was further shaken by marked differences between the recovery strategy submitted at the end of April and the more detailed plan sent in May. Not published but extensively leaked, this calls for 18,000 redundancies (including 2,600 externally employed on maintenance and services) and a recapitalisation of around L2,700bn over the next three years.

IRI's adoption of a final steel plan is being eagerly awaited in Brussels where the Commission believes that Italy is breaching the EC's ban on all operating subsidies. It now looks likely that, once in place, the next Italian Government will seek permission not only to supply financing for plant closures but also operating aids until Finisider reaches its new break-even target, which would be the end of next year.

### FINANCIAL TIMES

Published by the Financial Times (Europe) Ltd, Frankfurt, Bruch, represented by E. H. A. Frankfurt/Main, and a member of the Board of Directors, F. Barlow, R.A.F. McGee, G. J. Dumas, M.C. Gormley, D.E.F. Palmer, London, Printer, Frankfurt-Société Druckerei-GmbH, Frankfurt/Main. Registered at the Handelsregister, Frankfurt/Main, Gd. 15/15/86, 6000 Frankfurt am Main 1. © The Financial Times Ltd. 1987.

FINANCIAL TIMES, USPS No. 190640, published daily except Sundays and holidays. U.S. subscription rates \$365.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 60th Street, New York, N.Y. 10022.

## EUROPEAN NEWS

### A Special Correspondent reports on delayed reforms to Italy's criminal justice system

## No hope of remission for Italian prisoners



Behind bars: when a case eventually comes to trial, defending counsel may only suggest lines of questioning

THE Italian system of criminal justice has long been a source of concern to human rights groups. The European Court of Human Rights has been strongly critical of its workings and certain cases have given Amnesty International much to worry about.

No one seems to know for certain, but the notoriously slow grinding of Italian justice may mean that nearly 70 per cent of those behind bars are still awaiting conviction or acquittal.

The calling of elections buried for at least two years, if not forever, a referendum which could have opened the way to individual claims for damages against grave negligence by the all-powerful magistracy. More seriously for those imprisoned on criminal charges, the election cast uncertainty over the planned introduction by 1989 of a new code of criminal procedure designed to replace statutes introduced by the fascist regime in 1930.

The new code was passed in outline by the last parliament and is now awaiting detailed drafting by a ministerial committee. Its greatest novelty would be the introduction of a trial procedure embodying features of the accusatorial system common to the English-speaking world.

Italy's system dates back to the Holy Inquisition, modified by the Napoleonic codes. It

puts responsibility for criminal investigations into the hands of prosecuting magistrates, rather than the police, and gives an investigating prosecutor wide powers of arrest and imprisonment.

When the accused eventually come to trial at the moment, they face a presiding judge whose task it is to arrive at the "truth". The only help that defending counsel may offer is to suggest witnesses to be called and lines of questioning which the judge should follow.

The new code offers some check on the imprisoning

powers of a magistrate by requiring him to seek the endorsement of a judicial magistrate—albeit a working colleague. It would also introduce alternative modes of trial, including a form of plea bargaining in an attempt to speed up the painfully slow proceedings.

The concept of a preliminary hearing would also be introduced, although it is not yet known whether this would be in public. The novelty would be the presence of a defending counsel: at the moment commitments to trial are decided by an

"instructional judge" in the privacy of his office. It remains to be seen how much the sufferings of the accused may be abbreviated—even after the reform this preliminary hearing could still take place 18 months after the accused is taken into custody, in contrast with the 96 hours before a defendant is brought before a public court in England.

Nor will the Italian trial process be much changed, although a four year limit of imprisonment has been set for the period of investigation under suspicion, charging, commitment to trial, public trial, debate and sentence, appeal court trial, debate and sentence, and definitive sentence by the Supreme Court of Cassation.

The four year limit would not, however, cover the trial-debate phases in open court which take as long as judges consider necessary. The present maximum for the entire procedure is six years.

Hearay evidence—at present freely used—should be eliminated, as would maxi-trials in football stadiums which try hundreds of defendants at the same time. For the first time, the prosecuting magistrate and the defending advocate would be free to call witnesses and examine and cross-examine them under the "direction" of the presiding judge.

The chief peculiarity of the

Italian system is that every step in the process is completely controlled by members of the career judiciary who investigate, prosecute, try and judge without being answerable to any civil or political power. Independent juries were abolished in 1930 by Mussolini and the reform would not revive them.

Senator Giuliano Vassalli, president of the Senate's justice committee when the reform was drafted and a widely acknowledged legal authority, concedes the relative impotence of political authority.

"We are unable to reduce the role of the career judiciary because they are too powerful, they will not let us. They not only control the judicial process and the prison system, but the Ministry of Justice too."

Though the Italian constitution defines the magistracy as "subject to the law," only the magistracy has the power to interpret it and, it seems, to dictate how the laws are written.

These untrammelled powers are often justified by the need to fight terrorism, the Mafia, and corruption. Asked about the sovereignty of parliament, however, Senator Vassalli sighed: "We have a limited sovereignty here—like in East Europe—limited by the power of the judiciary. There is little we can do about it."

## Japan's European van market share falls

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

SALES OF Japanese commercial vehicles in Western Europe increased only slightly in the first quarter of this year compared with the same months of 1986 and in booming conditions, their market share fell sharply.

Total commercial vehicle sales in Western Europe in the quarter were nearly 10 per cent up at 426,700, against

388,300 in the same period last year.

The Japanese lifted their volume sales marginally, from 62,125 to 62,298, which left their market share down by 1.4 percentage points to 14.6 per cent.

This is the lowest level since 1984 since when the Japanese share rose to peak at 16.9 per

cent last year, mainly at the expense of Volkswagen of West Germany and Ford.

Renault of France, which regained top place in the European commercial vehicle sales league last year with a 16.9 per cent share—just ahead of the combined Japanese penetration of 16.2 per cent—lifted its performance again in the first quarter to take 17.6 per cent

Its French competitor, the Peugeot-Citroen group, held on to third place even though it suffered a drop in share of nearly one point in the quarter to 12.6 per cent.

Ford showed the greatest gains in the quarter—a 5.1 point improvement to an 11.7 per cent share, reflecting the fact that production of the new Transit van is now at a high level

## Paris launches TV experiment

FRANCE yesterday launched an experimental scheme for privately-run local television stations.

The National Committee for Communications and Liberties watchdog body said new private channels would broadcast in the Indian Ocean island of Reunion and the Caribbean territories of Martinique and Guadeloupe.

## Dutch environmentalists call for waste inquiry

DUTCH environmentalists said yesterday that they had called on the Government to ask West Germany to carry out a full inquiry into its scheme to build a huge dump for industrial waste near the Netherlands border, Reuter reports from the Hague.

The Amsterdam-based Environmental Defence Association said it had sent a letter to Mr Ed Nijpels, Environment Minister, explaining its concern at the size of the planned dump and the

dangers of storing various chemicals and industrial waste there.

The West German Government has chosen a provisional site of between 110 and 160 hectares at Wembo on the border west of Dusseldorf.

The association said the West German Government is planning to investigate possible risks to the environment arising from the dump but this was not sufficient and it had asked Mr Nijpels to demand a full environmental inquiry.



Extracts from the letter to shareholders from Mr Patrick Pollet, President and General Director

I am glad to confirm that the 1986/1987 fiscal year of your company has met its objectives.

We have been able to continue our stabilisation policy. In this respect, we have accepted the purchase order which had been submitted to us by the Primagas group.

This fiscal year has also seen a closer collaboration with the Au Printemps S.A. company.

The consolidated turnover, including taxes, for 1986/1987 reaches 11,297 million French francs, against 10,274 million French francs, thus showing an increase with considerable margin.

The current results before taxes reach 328.1 million French francs against 200 million, showing a very strong increase.

The net consolidated profit reaches 225.5 million and includes an appreciation of 84.4 million following transfer of permanent shares. Without this appreciation this profit would have reached 136.2 million against 57.8 million last year.

The REDOUTE S.A. showed a current result before taxes of 76.7 million (+2.4%). After exceptional items, such as the above-mentioned appreciation following transfer of permanent shares, the net profit reached 105.8 million against 20 million for the preceding fiscal year.

The REDOUTE CATALOGUE economic unit reached a turnover including taxes of 8,577 million (+10.2%), a current result before taxes of 230 million (+20.4%) and a net profit of 130 million (+25.2%).

The VESTRO-S.I.A.D. unit which includes mail order sales in Italy, Spain and Germany, showed a consolidated turnover of 442 billion lire and a net profit of 3 billion lire against 111 million for the preceding fiscal year.

The overall financial services which link the Finarel, Redoute-Assurances companies as well as the La Chêne Companies have shown in 1986 a very satisfactory development of their activities. The total of granted financings and of collected premiums is close to 3 billion francs.

EDITIONS ROMBOLDI — The fiscal year has been marked by a withdrawal from brokerage activities and the confirmation of the profitability of the mail-order sales.

The turnover reaches 220 million (+4.5%) and the net profit 2.2 million after important provisions for depreciation of stocks and various risks.

To conclude, I would like to point out to you that the general assembly of the 22nd July next will have to make a decision on a unit dividend of 25 francs against 44 francs, i.e. a global distribution of 63.16 million francs against 61.80 in 1986/1987.

Finally, concerning the fiscal year and bearing in mind forecasts of a slowdown of the household consumer expenditures and of a strong competition in the commercial environment, we hope to achieve a turnover increase of 5% together with a higher increase of results.

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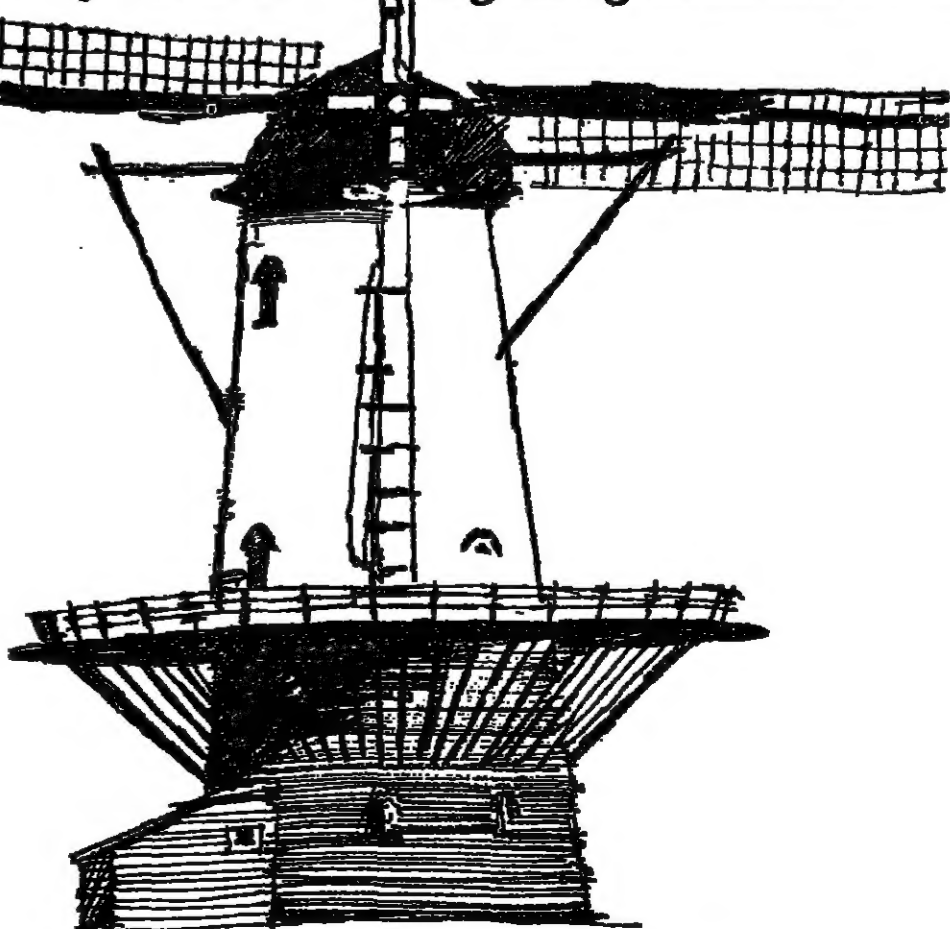
together with our attentive on-board service, help to ensure that you arrive fresh, relaxed and ready for business (there's enough competition in business without having to compete when you travel).

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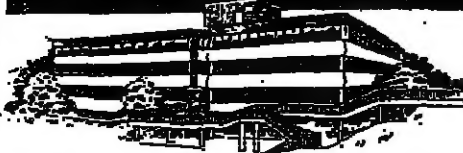
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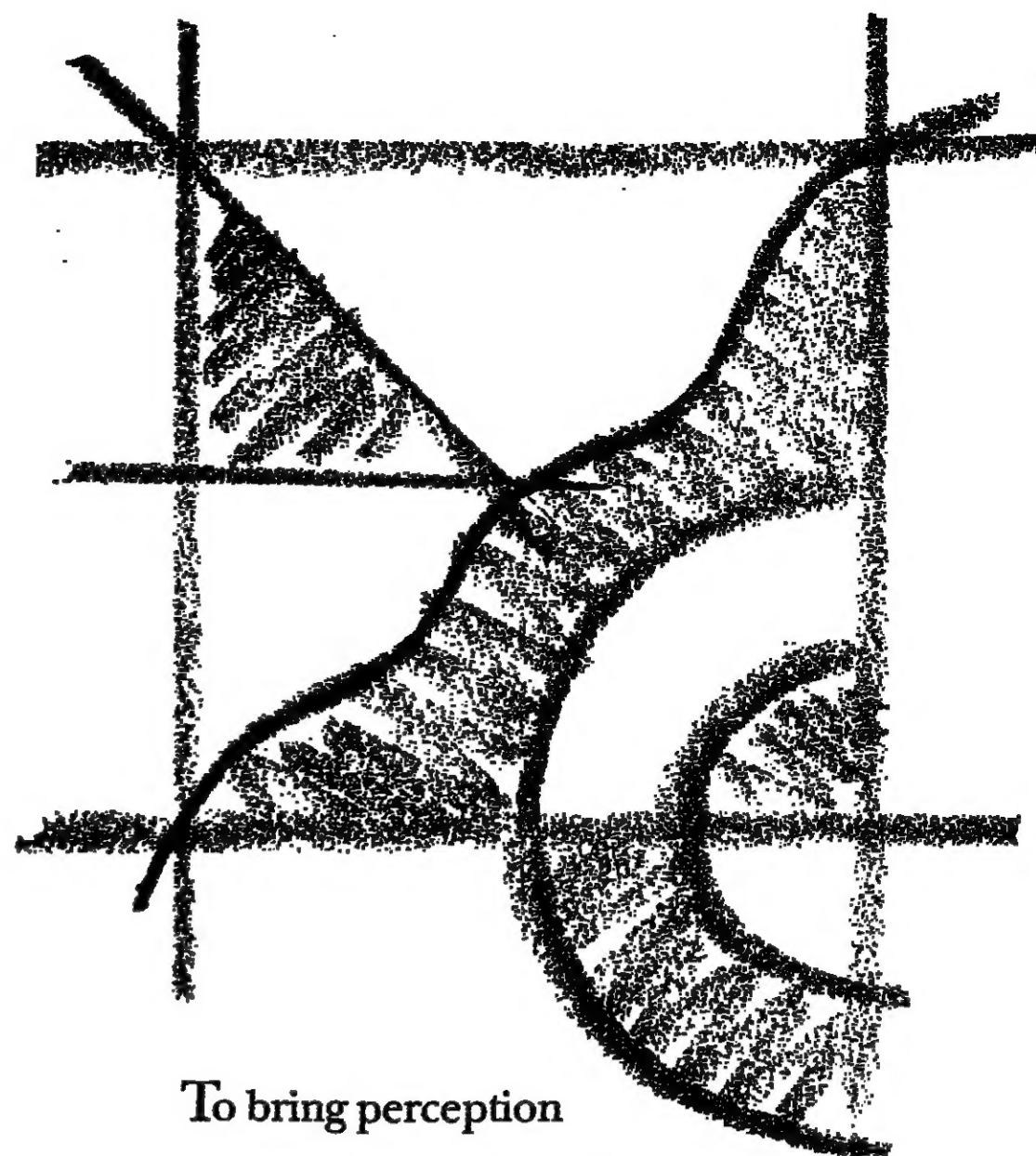
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COURTAULDS



## OECD OUTLOOK

## Industrial nations head for a lacklustre performance

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN PARIS

THE Organisation for Economic Co-operation and Development yesterday reported a significant worsening in the economic performance of industrialised nations.

In its latest assessment of prospects for the next 18 months it predicts a continuation of slow growth, high unemployment and large current account imbalances.

The half-yearly Economic Outlook is markedly less optimistic than the Organisation's previous set of forecasts, published last December.

It predicts that output growth among the 24 OECD nations will average only 2½ per cent in both 1987 and in 1988. The pace of expansion is expected to be still slower in West Germany and Japan, while the number of people out of work will remain high almost everywhere.

World trade is expected to grow by only 2½ per cent this year compared to the 4 per cent recorded in 1986. The prospects for inflation are "broadly satisfactory," but in the US in particular they have worsened slightly.

The report follows the failure of the leaders of the West's three main economies—Pres-



Nakasone (left), Reagan (centre) and Kohl—tougher times ahead

ident Reagan of the US, Mr Yasuhiro Nakasone of Japan, and Mr Helmut Kohl of West Germany—to agree on any new policy initiatives at the recent economic summit in Venice.

For the OECD area as a whole inflation is expected to run at about 3.5 per cent this year and to accelerate marginally in 1988. In the US, however, the effects of the recent dollar

decline and the recent rise in oil prices is likely to move inflation into the 4 to 4½ per cent range.

"This would appear to bring US inflation to a point where any further acceleration would have to be resisted by the monetary authorities and there provoke a rise—possibly sharp—in interest rates."

Slower growth in the indus-

trial nations and higher interest rates in the US could also undermine the debt strategy, which has already been denied by the reluctance of commercial banks to provide new money for the worse-affected debtors.

In an unusually forthright commentary on the overall outlook, the Organisation adds that even this lacklustre

growth performance could be jeopardised by renewed turbulence on financial markets unless governments in the biggest economies live up to their policy commitments.

The recent deterioration it says, it due in large part to an apparent weakening in private sector confidence, related in particular to recent wide swings in exchange rates and uncertainty over their future evolution.

"For confidence to be restored, it is important for governments swiftly to implement internationally agreed commitments," the Outlook says.

At the same time it warns that on the basis of existing policies and unchanged exchange rates the large external imbalances between the US, Japan and West Germany might well persist into the 1990s.

The Organisation's forecasts are based on the assumption of unchanged exchange rates, but it warns repeatedly of the danger of a further fall in the dollar's value.

Its concerns are based on medium-term projections which show that the imbalances could actually worsen towards the end of the decade. They come

despite the February's Louvre agreement between the major industrial nations to seek to stabilise exchange rates.

"The view that a period of greater exchange rate stability was desirable did not imply a judgment that the existing configuration of exchange rates and policy settings would produce a full correction of external imbalances... this is indeed doubtful," the Outlook says.

It calls for a "fiscal re-balancing" of policies in the major economies, with a tighter approach in the US, offset by looser policies in Japan and West Germany.

The largest action required is a reduction in the US budget deficit and in that context the US Administration should admit the possibility of tax increases—particularly as the cut in the 1987 deficit now seems likely to turn out smaller than expected and as there is as yet no agreement with Congress on the 1988 budget.

As regards monetary policy, the Organisation says the prospects for growth and inflation are consistent with a continuation of the present relatively easy policy stance in most countries. That could lead to a further market-led reduction in interest rates.

## Summary of OECD projections

	Seasonally adjusted at annual rates			
	1985	1986	1987	1988
Percentage changes				
Real GNP				
US	2.7	2.5	2½	2½
Japan	4.7	2.5	2	2
W. Germany	2.5	2.4	1½	2
OECD Europe	2.6	2.5	2	2
Total OECD	3.0	2.5	2½	2½
Real total domestic demand				
US	3.4	3.5	1½	2
Japan	3.8	4.0	2½	2½
W. Germany	1.5	3.7	2½	2½
OECD Europe	2.4	3.8	2½	2½
Total OECD	3.1	3.6	2½	2½
Inflation (private consumption deflator)				
US	3.5	2.1	4	4½
Japan	2.1	0.6	0	1½
W. Germany	2.1	-0.4	3	1½
Other OECD countries	8.4	7.0	6	5
Total OECD	4.5	2.8	3½	3½
Current balances \$bn				
US	-117.7	-140.6	-147	-126
Japan	49.2	86.0	95	87
W. Germany	13.2	35.8	37	29
Total OECD	-55.3	-19.7	-23	-30
Per cent of labour force				
Unemployment				
US	7.2	7.0	6½	6½
Japan	2.4	2.8	3	3
W. Germany	8.3	8.0	8	8½
OECD Europe	11.1	11.0	11	11½
Total OECD	8.4	8.3	8½	8½
Percentage changes				
World trade	3.6	4.0	2½	4

Source: O.E.C.D.

## UK growth likely to lead to small fall in jobless

BY PHILIP STEPHENS

BRITAIN'S economic growth is likely to outpace that of most other major industrial nations in 1987, leading to a further small reduction in the unemployment rate, the OECD says.

It predicts that the British economy will expand by 3½ per cent this year against the OECD average of 2½ per cent, while the jobless rate may fall from 11½ per cent in the first half of 1987 to 10½ per cent by end 1988.

The Economic Outlook is less optimistic, however, on the overall prospects for 1988, for which it projects slower growth and a substantial deficit on the current account of the balance of payments.

Inflation is also likely to edge higher and "substantially more rapid wage increases than in other countries" are likely to remain a problem.

For this year, the OECD sees growth relatively balanced between consumption, private

investment (particularly housing construction) and exports. The latter are expected to grow by 4½ per cent in volume terms in 1987, reflecting the strong increase in competitiveness flowing from last year's devaluation of the pound.

In 1988 the growth rate of consumption and investment are both expected to slow, while exports are likely to be hit by the more recent strength of the pound and by a deterioration in Britain's unit costs performance.

The OECD forecasts a rise in the volume of exports of only 1½ per cent next year against an increase in import volumes of 4½ per cent.

That is projected to lead to a \$6bn (£3.5bn) current account deficit in 1988 after a \$2.5bn (£1.5bn) shortfall this year.

Consumer price inflation, expected to average 4 per cent this year, is likely to be running at an annual rate of 4½ per cent in the second half of 1988.

## Fall in US dollar begins to show through

BY PHILIP STEPHENS

THE DOLLAR'S sharp depreciation against other major currencies over the past two years is now being reflected in trade flows between the leading industrial nations, the Organisation says.

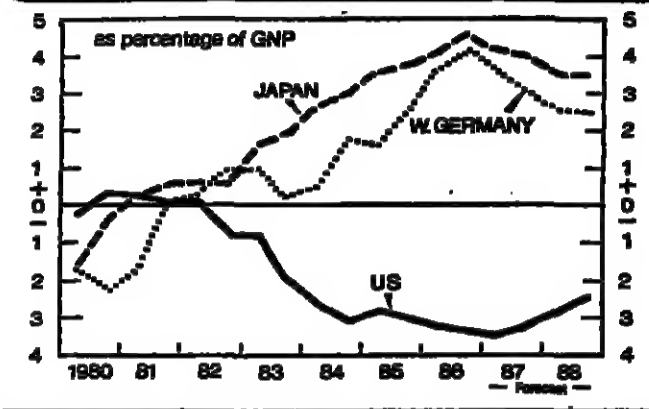
It adds, however, that large current account imbalances between the US, Japan and West Germany are likely to persist for several years and after an initial improvement could begin to worsen again.

The Economic Outlook forecasts that US exports of goods may grow 12 percentage points more rapidly than imports in 1987, reflecting the increased competitiveness of US industry.

The US terms of trade with the rest of the world, however, are projected to worsen by 8 percentage points, because of both higher prices for imported oil and the likelihood that prices of imported manufactures will rise relatively strongly.

Because of the size of the US trade deficit, these negative

## Current account imbalances



"J-curve" effects could result in a widening of the gap in dollar terms during 1987.

By 1988, however, the trade deficit should begin to narrow, reflecting slower growth of domestic demand in the US

This year, the terms of trade gain from the yen's appreciation is expected to be particularly marked, more than offsetting the combined effects of higher oil prices and trade volume adjustments. By 1988, however, the volume adjustments are likely to take precedence.

The Organisation's current account projections point to a rise in the US deficit to \$147bn in 1987, followed by a fall to \$126bn in 1988.

Japan's surplus is forecast to rise to \$95bn this year before dropping slightly to \$87bn next. West Germany can expect a surplus of \$37bn in 1987 and \$29bn in 1988.

More ominously, the Outlook warns that on the basis of present policies and exchange rates, "the US current account deficit and the Japanese surplus could both widen again in the years beyond 1988, leading to an unprecedented accumulation of net external liabilities and assets by these two countries."

## Average unemployment rate to remain constant

BY PHILIP STEPHENS

THE OUTLOOK for the unemployed in industrialised nations remains bleak, despite a pick-up last year in the pace of employment growth, the OECD says.

It forecasts that the average unemployment rate for its 24 member nations will remain constant at 8½ per cent throughout 1987 and 1988. That represents over 31m people looking for work.

The Organisation also warns that on current trends employment growth in industrial nations over the next five years may be only slightly more rapid than the growth of the labour force.

"Hence, unemployment could well remain a major problem in many OECD countries, especially in Europe."

In 1986 there was a relatively strong rise in the number of jobs in both Europe and the US, but overall this did little more than match the rise in the labour force.

Slower growth in output this year and next is likely to be reflected in a deceleration in

employment growth, leaving little prospect of a fall in the jobless total.

Many of the new jobs likely to be created are also expected to be concentrated in the part-time sector.

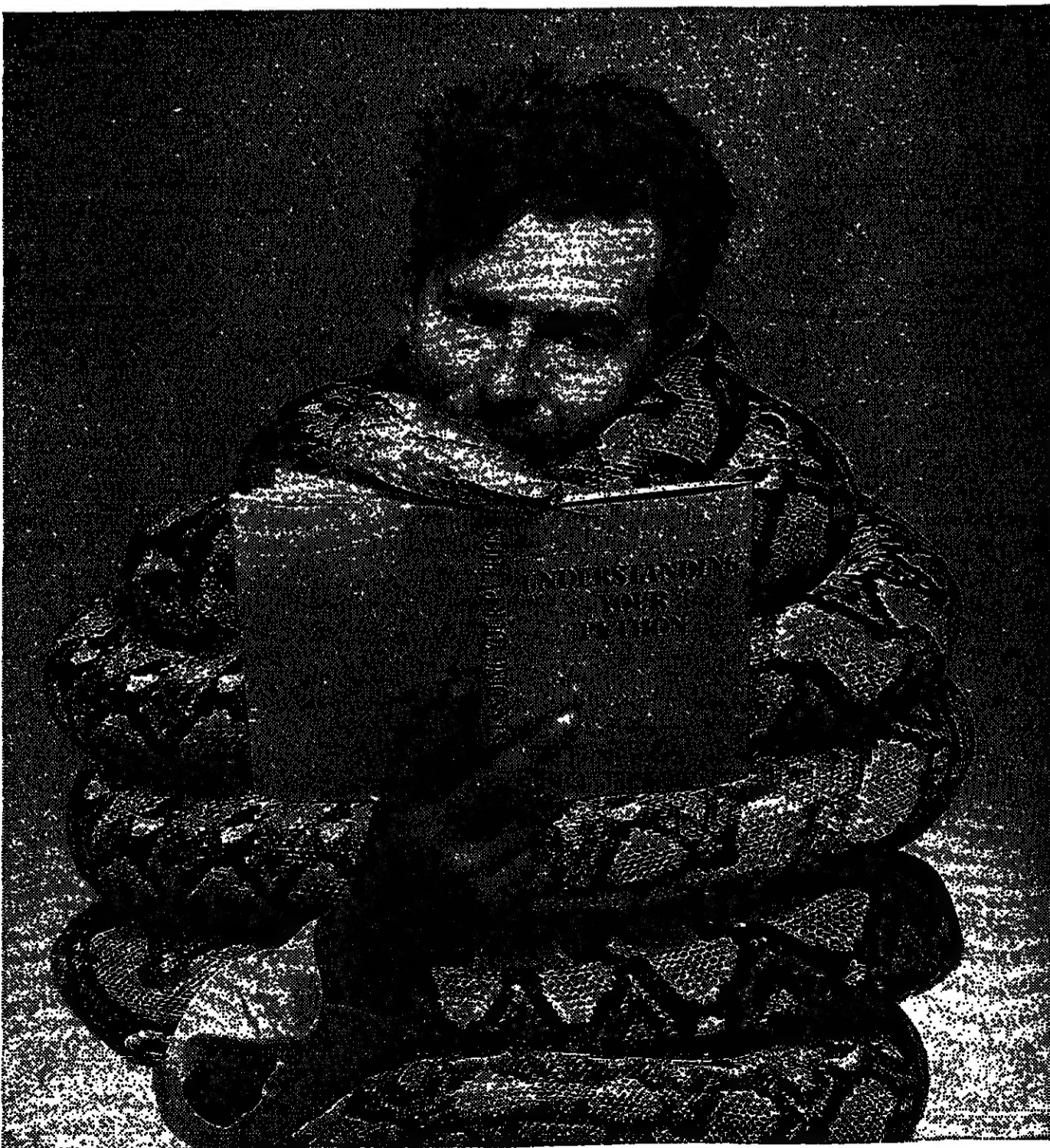
The overall picture, however, masks significant differences between the likely performance of different economies, the Organisation says.

In the US, whose unemployment rate is already significantly below the European average, can expect some further slight fall. The OECD forecasts that the rate will be down to 6½ per cent by the end of 1988 from the present 8½ per cent.

By contrast, the numbers unemployed in Europe may increase by 500,000 to 20m over the next 18 months, pushing the unemployment rate up from 11 to 11½ per cent.

In countries with above-average unemployment rates—Britain, Spain and the Netherlands—the jobless totals may fall slightly, but in West Germany, Italy and France they are projected to rise.

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F119/5



# OVERSEAS NEWS

## Sharjah coup underlines federal uncertainty

THE FJWER struggle within the ruling family of Sharjah has raged the United Arab Emirates with what is probably its most serious constitutional crisis since the formation of the federation in 1971. Yesterday the dispute within the Al Qasbi clan was unresolved.

Having returned from a holiday in London where he heard the news on Wednesday of his "abdication," Sheikh Sultan was sitting in neighbouring Dubai proclaiming his legitimacy.

In his home Emirate his elder brother Sheikh Abdul Aziz with the 2,000-strong Emir Guard under his control was sitting tight with border points and the airport closed, refusing to receive a delegation appointed by the UAE Supreme Council to mediate.

In the show, stop-go evolution of the UAE it has always been impossible for anyone to say—whatever the largely irrelevant provisional constitution says—how far the federal writ runs. In practice the length and breadth to which has asserted itself has depended on how far Abu Dhabi, the richest and therefore dominant member of the seven-member union, has been prepared to foot the bill for the federal budget and subsidise the poorer Emirates. With the fall in oil prices and

Richard Johns reports on the latest unresolved crisis in the Gulf



Sheikh Sultan: heavy debts

squeeze on its own finances its willingness and ability to do so have waned.

One factor in the present imbroglio is clear: Sheikh Abdul Aziz and other members of the Al Qasbi clan, one of the most feuding of feudal ruling families in the Gulf, had decided that Sheikh Sultan was

not fit to govern because of his prime responsibility for the state's financial mess.

It had borrowed heavily on the strength of a very limited revenue from its 30 per cent share of the offshore Mubarak oilfield and more plausibly the Saja gas field discovered and developed by Amoco. It was the latter that gave Sharjah a measure of independence from periodic hand-outs from Sheikh Zaid of Abu Dhabi.

In the name of Sheikh Sultan it has incurred a total debt of at least \$1bn and as much as \$1.5bn-\$1.8bn, according to the estimate of one bank involved. About half of it is accounted for by arrears which have piled up over the past two years. While international banks have received irregular payments, local financial institutions and contractors have suffered most.

Among his peers, the bookish and increasingly religious Sheikh Sultan is unique in having received higher education with a degree in agriculture from Cairo University and more recently a Ph.D. from Essex University where he is endowed as an Islamic studies. His thesis, ironically, was very critical of Britain's original intervention in the Gulf, had against the pirates of the

Trucial Coast.

By contrast his brother Sheikh Abdul-Aziz, aged 50 and about two years older, was trained at Mons officer cadet school in the UK, served with the British-controlled Trucial Oman Scouts in pre-independence days and from 1972-1976 was commander of the Sharjah National Guard before it was merged into the UAE Defence Forces.

He has been President of the Chamber of Commerce and active in business not the least as owner of the Sharjah National Travel Agency. He, like others prominent in business, may have looked askance at Sheikh Sultan's decision two years ago to ban alcohol in the Emirate after a big investment in hotels and tourist facilities in the late 1970s.

Bankers who have dealt with Sheikh Sultan say that he was inept at financial management. He had several offers of assistance with a comprehensive debt settlement but turned them down preferring to deal with creditors individually. Yet they are the first to point out that the Federal Government has been largely responsible for the financial mess.

The methane flow from the Saja gas field which also yields 50,000-60,000 barrels a

day in condensates for export, generates electricity in plants run by the Emirates General Petroleum Corporation, a federally owned concern with a monopoly over gas distribution as a fuel replacement for oil. It so happens that because of difficulties with the UAE budget and Abu Dhabi's reluctance to go on subsidising other members of the UAE, Sharjah has not been paid for any of the methane used.

EGPC is estimated to owe anything up to \$300m-\$450m which in the first instance should be paid to Amoco. For that reason the company has withheld royalties and taxes in respect of the dry gas. The resulting dispute with Sharjah has been referred to the International Chamber of Commerce in Paris for arbitration.

So the Federal Government and Abu Dhabi, the old paymaster which, in effect, constitutes the central authority, is very much to blame for Sharjah's plight. President Zaid also appears to have given the green light to the abdication announcement carried on Wednesday by the official UAE news agency WAM attributed to Sheikh Sultan in which he confessed to "mistakes" in planning and financial policy and referred to his time-consuming "higher studies."

## Hanoi names elderly leaders to top jobs

Vietnam's parliament yesterday named Mr Phan Hung-an aged and aging former Viet Cong guerrilla leader, as prime minister in what appeared to be a transitional appointment. Reuter reports from Hanoi.

Mr Vo Chi Cong, 74, an advocate of pragmatic economic change, was given the largely ceremonial post of President, replacing 86-year-old Mr Truong Chinh, Vietnamese official said.

Mr Hung, also 74 and said by Vietnamese officials to have a history of heart and liver illness, takes over from resistance hero Mr Phan Van Dong who was Vietnam's second premier and had held office since the mid-1950s.

Vietnamese officials said privately the election of Mr Hung and Mr Cong by the National Assembly appeared to be a transitional move in keeping with a strong Communist tradition of respect for seniority.

Mr Nguyen Co Thach, the Foreign Minister, and Mr Vo Van Kiet, State Planning Commissioner, men in their 60s, were favoured by many Vietnamese hoping for younger, more capable leaders to correct massive economic problems.

One party member said the appointments were the assembly's "best options and correspond to reality in Vietnam."

Mr Nguyen Van Linh, the party leader, and other reformists at the top of the Communist hierarchy have been calling for drastic but gradual change in the government and party leadership.

"There will be no big changes overnight. It's a process that may require a transition period," the party member said.

In a natural move, Mr Vo Nguyen Giap, the hero of the Vietnam siege of Dien Bien Phu in 1954, was retained as a deputy prime minister even though he did not win an assembly seat in the April elections. Mr Thach told a news conference.

## US seeks new curbs on sales to East bloc

BY DAVID BUCHAN AND NANCY DUNNE

THE US is to press its allies for tougher penalties on export control violators in the wake of revelations yesterday that a Toshiba subsidiary sold a second batch of sensitive machine tools to the Soviet Union.

Japanese officials told their American counterparts yesterday that Toshiba Machine made a second sale of four propeller grinders to the Soviet Union in April 1984 after selling a similar number the year before in conjunction with the Norwegian company, Kongsberg. US officials say the sale has endangered western security and forced the Pentagon to spend "billions of dollars" to repair the damage.

News of the sale is likely to further inflame congressional animosity towards Toshiba. Senate aides are already drafting legislation imposing sanctions, which could bar Toshiba from the US market.

Dr Steve Bryen, head of the defence department's technology security division, said yesterday that the US would use a planned meeting in Paris of the Coordinating Committee (Cocom) to press the Europeans and Japanese to impose more severe penalties on export control violators.

Two senior Toshiba machine officials have already been charged under Japanese law for the first sale, and the company has been forbidden to sell to Soviet bloc countries for two years. However, Dr Bryen said that although there had been better cooperation between allied governments and police forces, the judicial part of the process has not kept pace. Penalties for breaking controls were frequently too soft and, in particular, the statutes of limitations on export offences in various countries were often too short.

The Toshiba milling equipment is designed to shape sophisticated propellers. The first sale involved machines with nine independently controlled axes, driven by software provided by Kongsberg. Japanese officials believe that these may have been used to make propellers for Soviet aircraft carriers, while the second shipment involving machines with five axes might have been employed to fashion propellers slightly smaller for submarines.

The improved, quieter, propellers have, according to US intelligence reports, enabled the Soviet Union to reduce the range at which its submarines can be detected by the US from 100 miles to less than 10.

## American held in Lebanon

Mr Charles Glass, a US journalist, was seized by gunmen yesterday as he was travelling in a car to the south Lebanese port of Sidon. Abducted with him was Ali Osseiran, the son of Lebanon's Defence Minister. Glass is the ninth American believed held hostage in Lebanon, Reuter reports from New York.

Mr Glass was resident in England with his wife and five children for many years and worked for ABC television news from 1963 until he resigned in March to write a book on the Middle East.

Besides covering the 1985 hijacking of TWA Flight 847, Mr Glass at

so reported for ABC News on last year's US Air raids on Libya.

A spokesman for ABC News in New York said Mr Glass stayed on in Beirut as a freelance reporter with an exclusive contract with ABC. He had covered the assassination of Lebanese Prime Minister Rashid Karamei earlier this month for the network.

Another US network quoted security sources in Beirut as speculating that Mr Glass was kidnapped to prevent him from giving testimony against Mohammed Ali Hameidi, a Palestinian being held in West Germany on suspicion of hijacking the TWA Boeing 727.

## New Zealand to sell off shareholdings in state enterprises

BY DAI HAYWARD IN WELLINGTON

NEW ZEALAND'S Labour Government is to sell off parts of major state-owned enterprises, including 25 per cent of Air New Zealand, and portions of the Development Finance Corporation, Petrocorp—the Government-owned oil and natural gas producer and distributor—the Forestry Corporation and the new-created Government Property Corporation.

The proceeds from the sale of shares to the public will be used to pay off NZ\$400m (\$217m) of New Zealand's huge overseas debt, officially put at NZ\$420m.

In addition the nine new state-owned enterprises, created on April 1, from former government departments such as the Post Office, will issue state enterprise Equity Bonds for up to 25 per cent of their total paid up capital.

The moves were announced by Finance Minister Roger Douglas in the Budget last night.

As expected the financial statement was largely a review and justification of the Labour Government's policies over the past three years, and in part had the late August election in mind. There were, however, no particular vote-catching bribes.

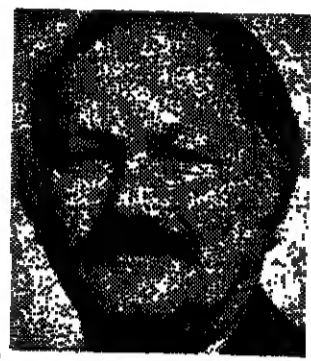
The Government is moving strongly to clamp down on company tax avoidance loopholes and will review the system of business tax.

Mr Douglas said he expected to double the amount of tax collected from companies. He also announced legislation to prevent New Zealanders taking advantage of overseas tax havens.

He also moved to stop the double deduction of losses by companies resident in more than one country which he referred to as "double dipping."

In future dual resident companies will not be allowed to group tax losses. They will have to carry them forward to offset against any future profits.

Mr Douglas was jubilant to be the first Finance Minister in 35 years to announce a budget



Douglas: jubilant

surplus. This came from increased tax revenue and tight control over government spending as a proportion of gross domestic product.

Although the total amount of income tax paid by individuals will decline during the coming year the Government expects to increase its tax revenue by NZ\$3.94bn to a total of \$21.3bn. The increase will come from the Goods and Services Tax, the Fringe Benefit Tax, which taxes company perks, an increase in export tax concessions, the taxing of social welfare benefits, and increases in income tax because of higher wages and salaries.

In addition there will be an increase of \$451m in non-tax government revenue. Much of this will come from dividends from the newly-created state-owned corporations.

One move which will help the Government's election chances was to reduce the tax surcharge imposed on old age superannuants who have other income. This measure is extremely unpopular with elderly people and Mr Douglas has been under considerable pressure to remove it. Although he has not abolished the surcharge completely he has increased the amount a couple may receive over and above their benefits before they start paying the surcharge.

## US readies welcome for Chadian leader

BY PETER BLACKBURN IN ABIDJAN

CHAD's President Hissene Habre, who earlier this year inflicted a humiliating military defeat on Col. Muammar Gaddafi, the Libyan leader, can expect a warm welcome in Washington during his six day official visit which started yesterday.

After a stunning desert campaign the highly armed but fast moving Chadian troops last March drove the vastly superior Libyan forces into headlong flight from northern Chad after a four-year occupation.

President Habre will now be asking President Reagan for more military and financial aid to complete the expulsion of Libyan troops from Chadian territory and to start the reconstruction of one of the world's poorest countries drained by more than two decades of civil war.

Libyan troops still occupy the 110,000 sq km Aouzou strip on Chad's northern border. The largely uninhabited but reportedly mineral-rich territory was annexed by Libya in 1973. President Habre has vowed to drive the Libyans out of the area. However, to do so he needs fresh military equipment, logistical support and protection from air attacks launched from bases in southern Libya, military analysts say. The US

has already supplied emergency military assistance totalling \$25m (\$15m) in addition to regular military aid of \$7m and \$10m for economic development in 1987.

Chad is part of France's traditional sphere of influence and American aid supplements rather than replaces French assistance, US officials point out.

However, President Habre, who is due to visit Paris next month, may be tempted to exploit rivalries between the two countries in order to extract extra aid, West African observers say.

President Habre stopped off overnight in the Ivorian political capital, Yamoussoukro, where he had talks with 81-year-old President Houphouet Boigny concerning the prospects for national reconciliation in Chad and Libyan withdrawal.

In recent weeks the veteran Ivorian President has played an active peace-making role. Discreet consultations have been held with Mr Goukouni Oueddei, the former rebel leader and Chadian President. Mr Gouara Lassou, Chadian Foreign Affairs Minister Mr Said Hameida, and Libya's Deputy Foreign Affairs Minister.

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In 1986, the Flakt Group recorded another year of solid growth. Consolidated sales and earnings made steady gains and order bookings were 10 percent higher compared with the previous year. The most noticeable advances in terms of orders booked were made by the Air Pollution Control and Industrial Drying businesses.

1986	1985
Sales	1,025
Earnings after financial income and expense	20
Earnings as percentage of sales	2.8
Earnings before special adjustments and taxes	30
Earnings per share after dividend 50% tax	2.5
Dividend per share for 1986	0.80
Return on capital employed, average	20.0
Order bookings	1,000
Employees at year-end	1,500

### Flakt in Brief

The International Flakt Group is a leading provider of air pollution control and energy conservation solutions for industrial plants and power stations. Our products help reduce the harmful effects of acid rain and improve the quality of life by providing clean air and energy solutions for private individuals.



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- Mr Willy DE CLERO, Minister of State, Member of the Commission of the European Communities with Special Responsibility for External Relations and Commercial Policy (Brussels (Belgium))
- Mr Mark EYKENS, Minister of Finance, Brussels (Belgium)
- Mr Leo TINDEMANS, Minister of External Relations, Brussels (Belgium)
- Mr Fernand HERMAN, Member of the European Parliament, Former Minister of Economic Affairs, Brussels (Belgium)
- Mr Peter HAWARD, Managing Director "Thomas Cook Travellers' Cheques", Peterborough (U.K.)
- Mr Christopher JOHNSON, Economic Advisor, Lloyd's Bank, London (U.K.)
- Mr Alain OBADIA, President Directeur Général, Asystel, Montrouge (France)
- Mr Dominique RAMBURE, Chairman ECU Banking Association (EBA), Director area "Europe" Istituto Bancario San Paolo di Torino, Paris (France)
- Mr Ed RAPPA, Managing Director, Bear Stearns and Co., New York, N.Y. (U.S.A.)
- Mr Fernand RAU, President of the Finance and Budget Commission, Luxembourg Parliament, Managing Director Credit Européen, Luxembourg (Luxembourg)
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- Mr Gilman GUNN, Chief Economist, Banque Paribas Capital Markets, London (U.K.)

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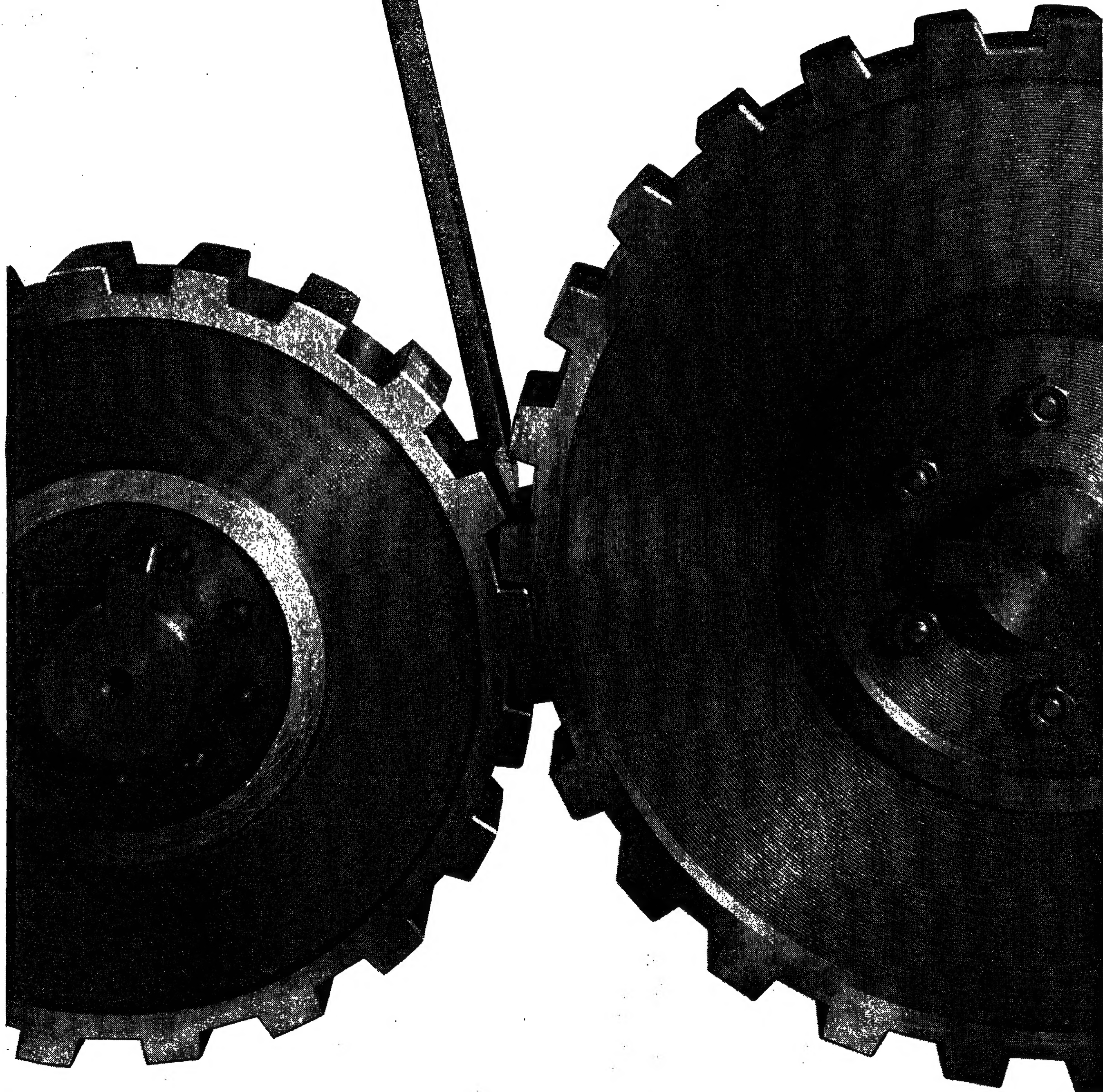
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## AMERICAN NEWS

## Corrigan warns of lack of direction in markets

By William Hall in New York

MR GERALD CORRIGAN, the president of the Federal Reserve Bank of New York, yesterday warned that the US cannot afford a financial system where participants are allowed to maximise profits and failures are bailed out by a public safety net.

There is a "sense of unease" in the financial markets that all is not well," the central banker said in testimony to the Senate Banking Committee yesterday.

There was concern that legitimate, broad-based considerations of public interest, about the structure and stability of financial markets and institutions, were being "swept aside" in a hasty effort to deal with the underlying sense of direction an amay be weakening the system," he added.

Mr Corrigan, who proposed this year his own plan for reforming the US financial system, was addressing a Congressional Committee investigating broad-based reform of the US banking and financial system. He described the speed and scope of change in US financial markets and institutions as "revolutionary."

He warned that there was a "subtle danger that the developments we are witnessing—at least at the margin—are being reinforced by a belief that the public safety net associated with banking and finance will protect, not just the system as a whole, but also all of its individual components, parts, including those who have acted in an irresponsible and undisciplined manner."

"To the extent that that perception exists, it must be changed. Of all the freedoms contemplated by the current environment, the freedom to fail must be part of the equation," said Mr Corrigan.

"To put it differently, we simply cannot have a financial system in which even a few participants seem to believe that standards of behaviour start with the maximisation of profits and end with the socialisation of losses."

## US narcotics observer sent to Bahamas poll

BY ATHENA DAMIANOS IN NASSAU

A US Congressional committee on terrorism, narcotics and international operations has asked the Centre for Democracy, a Boston University affiliate, to observe the Bahamian general election today on its behalf.

Amid growing concern over voting irregularities, the Senate Foreign Relations sub-committee chairman, Senator John Kerry, has asked Prof Allen Weinstein, president of the Centre, to examine whether conditions in the Bahamas are "conducive to the fairest possible balloting," and whether "political leaders of both parties, including the prime minister, recognise the deep partisan concern" that stronger efforts be made against the illicit drug trade.

Prof Weinstein is a senior member of the US team sent by President Reagan to observe the 1986 Philippines presidential election.

Great confusion is expected to surround the Bahamian election. Only days before the poll, the electoral register was still incomplete. There is evidence of double voter registration while hundreds of Bahamians who registered are not on the list. Others are registered in the wrong constituencies.

Sir Lynden Pindling, the Prime Minister, seeking a sixth term in office, has admitted that mistakes have been made. "A hell of a lot of people are

in the wrong constituencies—we might as well face it," he said.

He told Bahamians to vote in the area where they live, even if they have to do so on protest ballots.

With alleged corruption the main campaign issue, the opposition Free National Movement has gained momentum over the past two months and is attracting record crowds at its public meetings.

The opposition is campaigning on a 1984 Commission of Inquiry report, which linked some of Sir Lynden's friends and political allies to drug traffickers, but did not point its finger at him. The Prime Minister was found, though, to have spent almost eight times more than he officially earned over a seven-year period.

On the campaign trail he is saying that the FNM is supported by drug traffickers and that, under an FNM government, drug barons would have a free run.

Among those candidates in the governing PLP running for re-election are Mr Kendal Tote and Mr George Smith, both of whom resigned from the cabinet because of inquiry evidence that linked them to drug traffickers.

Sir Lynden says the opposition has overplayed the corruption issue and that the charges have lost credibility. The FNM is headed by Mr Kendal Isaacs, a former attorney-general and a man of sterling reputation.

## Argentine Falklands move

MR DANTE CAPUTO, the Argentine Foreign Minister, said yesterday his country was waiting for Britain to respond to overtures from Argentina, aimed to open talks on the Falkland Islands. Reuter reports from Buenos Aires.

"Argentina has reiterated its will to open dialogue," Mr Caputo said on Argentine radio, adding that his country "awaits the British reaction."

He said a congratulatory note, sent by President Raul Alfonsín to Mrs Margaret Thatcher after the general election in Britain last week, was intended to open "a political space" with Britain.

"Friendly western nations" had shown a willingness to act as intermediaries between the two countries, which have had no diplomatic relations since the 1982 Falklands war, the minister said.

"There are countries that have taken an interest, and have suggested possibilities and mechanisms that could resolve this issue, which is absolutely blocked by the British position."

Argentine officials had made efforts to contact British officials through diplomatic channels offered by third countries during Mr Alfonsín's visit this month to Switzerland.

## Violence breaks out in Canada post strike

By Bernard Simon in Toronto

VIOLENCE erupted on picket lines in various Canadian cities yesterday as striking letter carriers chose new targets in what is expected to become one of the country's most bitter labour disputes.

Riot police were called out at Halifax after strikers had tried to keep replacement workers and trucks out of a postal station. Vehicles were damaged at St John's, Newfoundland, and damage was reported at a station in Montreal.

The 20,000-member letter carriers' union began its industrial action on Tuesday, after talks had broken down on demands by Canada Post for concessions on productivity and job security. The loss-making postal agency, whose poor service and high charges have been the butt of public criticism for years, says that it needs to concessions to meet its target of breaking even by 1988.

The union, which has no strike fund, has limited its action to "rotating" strikes in different cities. Canada Post says it maintained some deliveries in affected areas, mainly through non-union temporary workers, many of whom were recruited before the strike began. Striker targets yesterday included a major Atlantic City, Canada, as well as Quebec City, Edmonton and Vancouver.

The walkout is expected to turn into a big test of strength for the Progressive Conservative government.

## US personal income rose 0.2% in May

US PERSONAL income rose by 0.2 per cent, or \$2.9bn, in May to a seasonally adjusted annual rate of \$3,690bn, the Commerce Department stated yesterday. Reuter reports from Washington.

The increase followed a revised 0.4 per cent rise in April. The Department had estimated that April income rose 0.3 per cent.

It also revised upwards the March personal income rise to 0.3 per cent from a previous 0.2 per cent.

Bernard Simon on the revived controversy in Canada over foreign ownership

## Takeovers reopen old debate

CONTROVERSIAL bids by Chicago-based companies for two pillars of Canadian business have revived a spirited political debate on Ottawa's foreign investment policies.

The interest is by no means confined to the specifics of the two takeovers now underway—namely, the proposed C\$5.2bn (US\$3.8bn) purchase by Amoco, the US's fifth biggest oil company, of the crippled Calgary energy producer Dome Petroleum, and the C\$2.7bn offer by JMB Realty, a real estate syndicator, for the Toronto property developer Cadillac Fairview.

Canada's foreign investment rules are a key element in the year-old negotiations towards a US-Canada free trade pact. US officials have identified the free and secure flow of investment capital as one of the stumbling blocks towards an agreement.

Amoco's bid for Dome has focused attention on the growing number of foreign takeovers in the energy industry, a strategic sector in which successive governments have pledged to strive for maximum domestic ownership.

The pace of foreign acquisitions has accelerated across the board. The Dome and Cadillac Fairview takeovers bring the value of the dozen biggest investments in the past six months or so to well over C\$10bn.

Fletcher Challenge of New Zealand has bought British Columbia forest products, a leading West Coast timber and paper producer. Mr Li Kashing, the Hong Kong entrepreneur, has taken control of



Brian Mulroney

Husky Oil of Calgary. Allied-Lyons, the British food and drinks group, has a 51 per cent interest in Hiram Walker spirits, the well-known distiller. Two foreign banks, Lloyds of Britain and Hongkong and Shanghai Banking, have acquired medium-sized Canadian institutions.

The surge in interest among foreign investors partly reflects Canada's strong economic performance in the past three years, as well as some target companies' search for a new, financially secure shareholder.

But it is also a clear sign that the liberalised regulatory regime put in place since the Progressive Conservative government came to office in September 1984 is bearing fruit.

Proclaiming that Canada is "open for business again," Prime Minister Brian Mulroney has overseen the replacement of the Foreign Investment Review Agency (FIRA) by the

less restrictive Investment Canada (IC). The abolition of the interventionist National Energy Programme has removed many concerns among foreign investors in the oil and gas industry.

Amoco's bid for Dome was triggered last autumn by remarks by Energy Minister, Mr Marcel Masse that the Government would allow a foreign takeover of a financially-troubled oil company.

Ottawa now confines its formal vetting process to direct takeovers and new investments involving assets of more than C\$5m, and deals in culturally sensitive industries. Most other investors need only notify IC of their transactions.

The Government has approved all 250 cases examined by IC since the agency's inception in mid-1985. IC has also been much more active than FIRA in promoting foreign investment in Canada.

A survey of foreign companies published last month by the Conference Board of Canada showed that Government regulation and foreign investment controls are no longer deterrents to investment in Canada. The board concluded that "overall, Canada has become more attractive to foreign investors since 1983."

On the other hand, the apparent ease with which foreign investors are buying up large chunks of corporate Canada worries a small but vociferous group of economic nationalists.

The critics, mainly in opposition parties in parliament, in trade unions and in certain sections of the media, are concerned that foreign shareholders will act in their

own rather than in Canada's best interests.

To quell these fears, IC—like FIRA before it—continues to require specific undertakings from new investors about how they will run their businesses. The agency's mandate is to ensure that takeovers and new businesses provide a "net benefit" to Canada.

Mr Paul Labbé, IC's President, says that the emphasis in the undertakings has been on technology transfers, access to new markets, providing equity to Canadians, and advancing local management. He insists, however, that "we have not tried to force people to do un-economic things."

Because they are so controversial, the Dome and Cadillac Fairview cases will be crucial tests for IC. As Mr Labbé points out, big foreign investments "tend to be politicised" in most countries.

While the agency will almost certainly not block the deals, it will be under pressure to impose conditions which demonstrate that the Government is not being soft on US corporate raiders.

Amoco's wholly-owned Canadian subsidiary has already promised not to remit any funds to its US parent for five years after Dome takeover and to make available some of its shares to the public. The total amount of funds to be left in Canada could be as high as C\$1.5bn.

Amoco officials concede that the level of political controversy surrounding the Dome bid has surprised them. Their experience illustrates the intensity of the revived debate.

## Sarney pledges foreign investment drive

BY IVO DAWNAY IN RIO DE JANEIRO

BRAZIL is to launch a new industrial policy, aimed to open the country to new foreign investment and joint ventures, and to minimise the red tape which has stranded possible inflows of capital.

A sketch of the strategy was given this week by President Jose Sarney, in his first ranging news conference of the year.

Aligning himself firmly with the internationalist, rather than the nationalist, faction in the current Constitutional Assembly he said he had given orders to ministers to draw up a new

industrial strategy to encourage foreign participation.

Questioned on attempts to cut public expenditure, the president warned that a profound change in the country's thinking was needed to set about modernising its industrial profile, now obsolete.

Controversial protectionist measures to defend the domestic information technology industry would remain the exception, not the rule. Brazil needed to raise imports to improve industrial output, he said.

The president added that the new industrial policy should

allow the freedom of establishment for factories of any kind, without restriction, provided that these did not demand subsidies and incentives.

The country would also be encouraging debt-for-equity exchanges as part of its foreign debt negotiation, provided that national industries would be protected.

For the impoverished north-east of the country, Mr Sarney proposed the creation of "export platforms" for foreign companies so as to maximise employment opportunities.

Mr Sarney pointed to the economies of the Far East and the European Community as models, respectively, for development planning and of a new interdependence in the world economy. Deregulation of companies' activities, and restrictions in the role of the state in industry, needed to be encouraged, he added.

Such objectives would represent a profound change in Brazilian government thinking after decades of centralised planning, based on nationalist principles.

## WORLD TRADE NEWS

## VW, Toyota on verge of light truck accord

BY ANDREW FISHER IN WOLFSBURG

VOLKSWAGEN is on the verge of signing an agreement on light truck assembly with Toyota, which will be the first co-operation deal by a West German motor group on its home ground with a Japanese concern.

Mr Carl Hahn, the chairman of Volkswagen, said yesterday the German company was "at a very advanced stage" in talks on producing the Japanese-designed truck at its Hanover plant. Asked if he was confident an agreement would be reached, he said: "I'm quite certain it will."

The deal would also have political significance. "It makes sense, it is financially sound for both parties, and it is politically timely," Mr Hahn added.

"We are not talking only about an American-Japanese imbalance of trade, we are also talking about a similar state of affairs with regard to Europe."

The two companies would sign a memorandum of understanding, he added. Last week, VW said it was holding talks with the Japanese group, but declined to confirm Tokyo press reports that they involved light commercial vehicles.

Yesterday Mr Hahn said production of the one-tonne pickup trucks should start around the end of 1988. At first, only 3,000-4,000 a year would be produced, later building up to

15,000. It was too early to say if cars would be covered by the deal.

In terms of VW's total vehicle output—next week the nine millionth Golf car will be produced—the deal with Toyota will be small.

"We wanted to test the water and see what the market could be for us," Mr Hahn said. At present, VW only makes trucks above and below the size of the Toyota model.

Under the deal, which VW expects to announce next week, 60 per cent of the trucks' content would be German. The vehicles would be based on Toyota's Hi Lux truck, but mostly sold under the VW name.

While VW will not have to bear the high development and design costs of a new product, it will still invest about DM 400m (£55m) in re-equipping the plant.

At present, the Hanover plant operates at only 70 per cent of capacity. But the reason for the deal, said Mr Hahn, was not to provide a market for work there as to enter a market that was "still relatively small in Europe, but gigantic in the US."

Also, it fitted VW's strategy of forming new links in key markets, such as with Ford in South America or its purchase of SEAT in Spain.

## Proposed EC tax 'will hit developing countries'

FINANCIAL TIMES REPORTER

A PROPOSED European Community tax on vegetable oils would hurt developing-country sales to the EC much more than sales by European producers. Lord Kintnersley, chairman of the Commonwealth Development Corporation (CDC), said yesterday.

It was a further example of what he called the "ridiculous farming policies" of the Western world.

He was introducing the annual report of the corporation, which invests British aid money in private-sector companies and projects in the developing world.

New commitments of over £100m in 1986 brought the corporation's total overseas invest-

ment to £972.2m. Despite lower commodity prices and payment delays, gross income at £65m was only slightly down on the previous year. The surplus transferred to reserves was £4.1m (£5.9m).

The report makes no mention of controversy surrounding its £6.4m loan to a Philippines oil palm plantation where peasant farmers are said to have been forced off the land.

An official of the corporation said yesterday that any evictions had occurred before the CDC was involved. But it had asked for a report from the plantation management of cases where compensation had not yet been paid.

## Shultz gives warning of 'trade traumas'

By Roger Matthews in Singapore

Mr George Shultz, US Secretary of State, warned yesterday of "a possibly traumatic experience" for some countries as the US made the adjustments necessary to move from a deficit into a surplus trade balance.

He predicted these adjustments would happen much more rapidly than many observers believed.

Speaking in Singapore at the start of the Association of South East Asian Nations' post-ministerial conference, Mr Shultz said the universal strategy of aggressive export-led growth was becoming less effective.

The US had to compete more strongly in its own domestic market, "and we do speak that language," he said. "The huge US deficit, which we all decry, has been in a sense the price paid by the world's export-led strategy for growth has gone."

The huge surpluses of Japan and West Germany have fed on this deficit, so something will have to give, and it will be, possibly, a traumatic experience."

If the US Administration was to withstand domestic protectionist pressures, it would need more help from its trading partners, particularly those which maintain barriers to protect their own markets.

Mr Shultz's anxieties over the future of world trade were echoed by the ASEAN members and by the delegations from Japan, the European Community, Australia, Canada and New Zealand.

Mr S. Dhanabalan, Singapore's Foreign Minister, speaking yesterday on behalf of ASEAN, stressed that the region's future growth depended on access to the markets of the developed countries. But he feared that recent trends in those countries did not augur well for ASEAN.

Protectionist pressures in the US and Europe remained unabated. Japan had yet to show any real increase of access to its markets for foreign products. There had been an increase in bilateral trade deals among the developed countries at the expense of multilateralism.

Mr Dhanabalan urged the developing countries to show their political determination to prevent the world "from sliding into protectionism."

John Murray Brown reports on an end to 20 years' diplomatic hostility

## Jakarta traders open the door to China

"LAWS FOR China traders and investors." Not so long ago it would have been unthinkable to find such a book in the Jakarta offices of Kadin, the Indonesian Chamber of Commerce. Twenty years after diplomatic ties were broken off and while official suspicions remain, Indonesia and China are today quietly forging a commercial partnership which could radically change trading patterns in the region.

The historic protocol signed in Singapore in July 1985 which opened direct trade links at least secured a formal footing. Another step will be taken this week when, for the first time in 30 years, some 45 Chinese companies will attend the Jakarta international trade fair, promoting everything from plastic sandals to traditional cures for impotence.

The accord on direct trade is a particular breakthrough for Kadin which, under Mr Sukandani Glosarjono, has for years been the voice of the Indonesian private sector, although apparently often at the expense of the country's powerful Chinese business community.

What is more, it has been seen by some as a sign of the Indonesian military who have been dragging their feet, claiming trade links merely give China new opportunities for subversion.

The history of relations between these two huge countries should be the stuff of thriller writers. Peking is still accused of supporting the Indonesian Communist Party

INDONESIA is seeking to increase trade with Vietnam by setting up a possible joint venture with a Japanese company, Angkutan Bersenda, the armed forces newspaper reports from Jakarta.

This comes despite hostile criticism from Dr Moekhtar Kusumadmadja, Indonesia's Foreign Minister, over Japan's proposed aid programme to Vietnam.

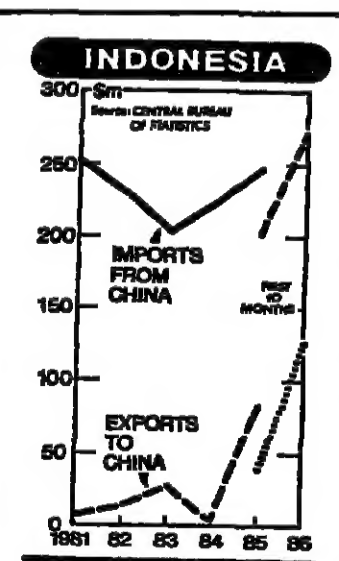
Indonesia is keen to use an aid boycott to pressure Vietnam to withdraw its 140,000 troops from Kampuchea, but it seems trade is not part of the strategy.

Panda Niaga, Indonesia's state trading company, has sent a delegation to Hanoi to discuss the venture with Vietnamese officials. Another visit is expected next month.

PKI in the abortive coup of 1965, which saw President Suharto accede to power. Trade none the less has continued, with cheap manufactured goods from the People's Republic hitting supermarket shelves across the Indonesian archipelago.

Some are smuggled from Singapore. A larger amount is transhipped through Hong Kong by Indonesian Chinese—among them a Mr Tseu Wah Nan, formerly interpreter for President Sukarno, Indonesia's first independent head of state.

Indonesia's neighbours in the Association of South East Asian Nations, in particular Thailand, have already picked up on the



1986. However, Mr Cui Yushan, secretary general of the China Council for the Promotion of International Trade, said this week in Jakarta that China gives top priority to the purchase of Indonesian products.

In the 18 months since the protocol was signed, direct exports to China totalled \$310m, with imports at \$114m, according to Kadin. Indonesia's total non-oil exports in 1985 were \$5.9bn and imports of \$10bn.

Mr Chris Walean, who led the first exploratory mission to Peking in 1977, estimates indirect trade over the period has been reduced by as much as 15 per cent to around \$800m, as traders seek to avoid the higher costs incurred going through Hong Kong.

Indonesia exports to China include plywood, steel, aluminium ingot, rubber, palm oil, cement, fertiliser and coffee, outside the quotas set by the International Coffee Agreement. Even Indonesian teas are sold as China makes up targets on barter deals with Comecon countries.

Kadin believes countertrade is one way to reduce the current trade imbalance. It has already been successfully used on a coal for cement deal under which Indonesia took 400,000 tonnes of coal for 150,000 tonnes of cement. The Indonesian electricity utility PLN last week put out a further tender, which is expected to attract Chinese interest.

Countertrade could help push Indonesia's low cost manufactures, where brand names are

not known in China. It also conserves foreign exchange and reduces the incidence of payment default, a recent problem for Japanese suppliers to China.

Notwithstanding the natural attraction between two low income markets, many observers believe there is considerable scope for high technology co-operation. China is said to have expressed interest in launching its Long March rockets from the equatorial jungles of Kalimantan, formerly Borneo.

Indonesia's state-run aerospace company IPTN is also keen to sell China various products, including those assembled under licence, including the Super Puma helicopter, made in collaboration with the French company Aerospatiale, and the fixed-wing ch 235, a joint venture with Construcciones Aeronauticas SA. Meeting the terms of the protocol may prove a short-term stumbling block.

Though the agreement allowed for Chinese flag carriers to dock at Indonesian ports, it restricts practice all freight to date has been handled by Indonesian or third party vessels.

Equally, while Jakarta and Peking now enjoy a direct satellite communication link, the exchange of representative trade offices, in line with the protocol, are likely to be more controversial.

The former Chinese embassy, one of Jakarta's oldest buildings and now under a preservation order, looks set to stand empty for some time to come.

## UK moves ahead in defence sales to US

BY DAVID BUCHAN IN WASHINGTON

BRITAIN LAST year overtook Canada as the largest supplier of defence equipment to the US, leading a steady increase in European arms sales to the US for the third consecutive year.

In the year ending September 1986, the US sold \$4.47bn (£2.8bn) worth of arms to its European and Canadian allies, and bought \$2.89bn worth from them, according to figures just released by the US Defence Department.

This ratio indicates a far more even flow in the transatlantic arms trade than the ratio in 1983-4. It reflects the better access to the US defence

market created by special US funding for side-by-side testing of American and allied weaponry and for Nato arms collaboration, and by European participation in the Star Wars research programme.

But, just as European arms exporters have come to make the US their chief focus because of generally slack business in the Third World, their recent success in the US market is now threatened by protectionist proposals in Congress.

Many legislators want to start reducing the huge US trade deficit by taking action in the defence field, the one

big area of US industrial procurement they directly control, even though the US has always had a surplus in defence trade.

British arms exports to the US rose from \$597m in 1984-85 to \$880m in 1985-86, putting it ahead of Canada, whose sales of defence equipment fell over the same period from \$1.2bn to \$810m.

The sharpest change was the rise in French arms sales, from \$83m in 1984-85 to \$257m last year, making France the US fourth-largest Allied arms supplier.

The marketing switch to the US has been most marked in France, previously a very big arms exporter to developing countries. France is also the only Nato country to sell more arms to the US than it receives.

Barring approval of new protectionist measures, UK arms exports to the US seem set to rise further.

The UK purchase of Boeing Awaacs aircraft will have little effect on the balance of US-UK defence trade, except to raise the overall level, because the deal contains a 150 per cent offset commitment by Boeing.

## Balfour Beatty shares £50m China contract

By Nick Garnett

BALFOUR Beatty Power Construction of the UK and Sumitomo Electric Industries in Japan have won a ¥12bn (£50m) turnkey contract to supply power lines from China to Hong Kong.

The contract is for the design and construction of an overhead power transmission line between a nuclear power station planned for the Daya Bay area of China to China Light and Power's Hong Kong transmission network.



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As sometimes happens with chemical change we've come across a side effect: one man's idea of change is another's licence for revolution.

Witness the goings-on at the Shell Chemicals' Carrington plant on the outskirts of Manchester.

In only eighteen months Carrington has identified its strengths and turned itself around. Unprofitable plants have been weeded out and an investment of £20 million has turned Carrington into a leaner, fitter organisation which meets even higher targets.

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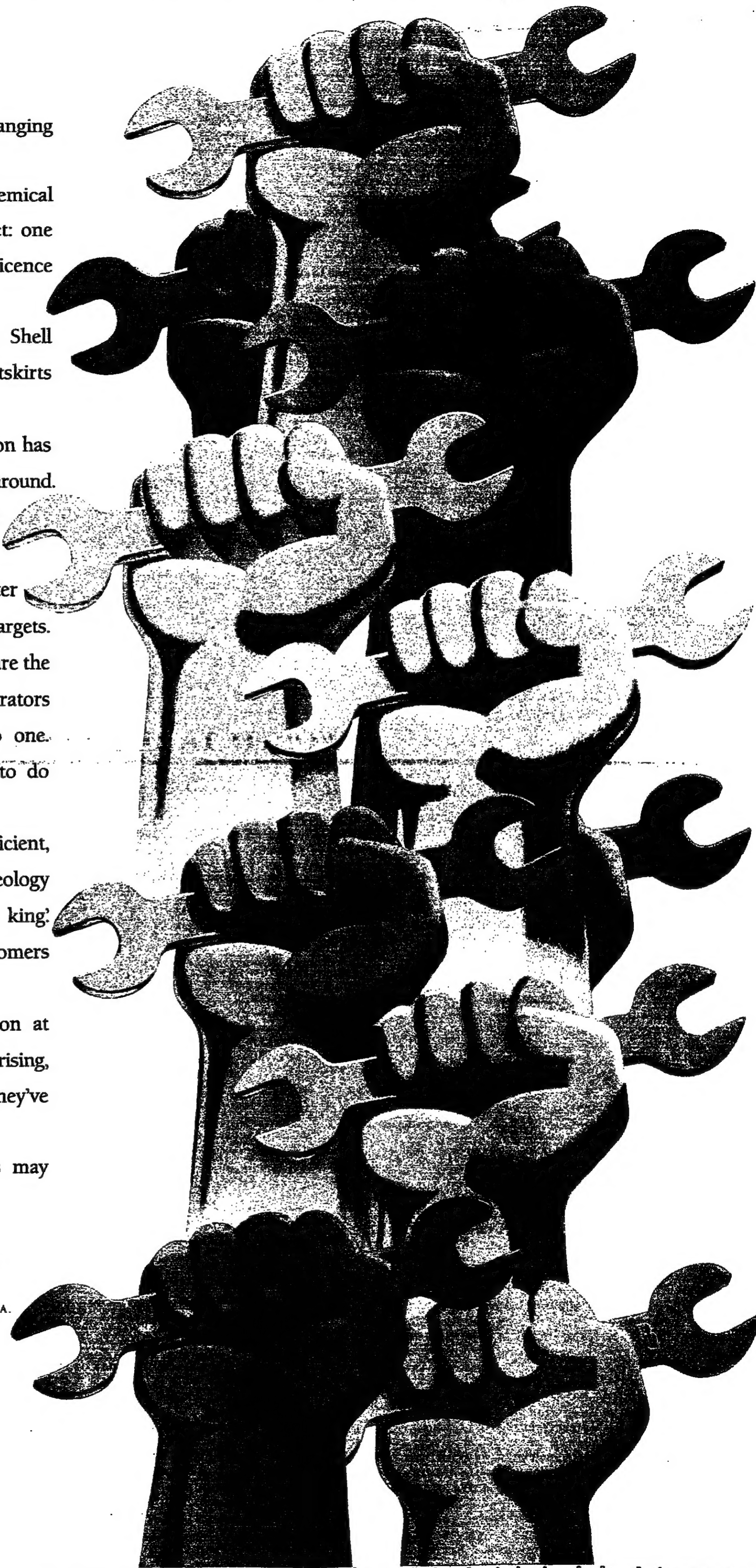
We can reveal that the revolution at Carrington has contributed to another uprising, that of Shell Chemicals UK profits. They've uprisen threefold.

Something only our competitors may find revolting.



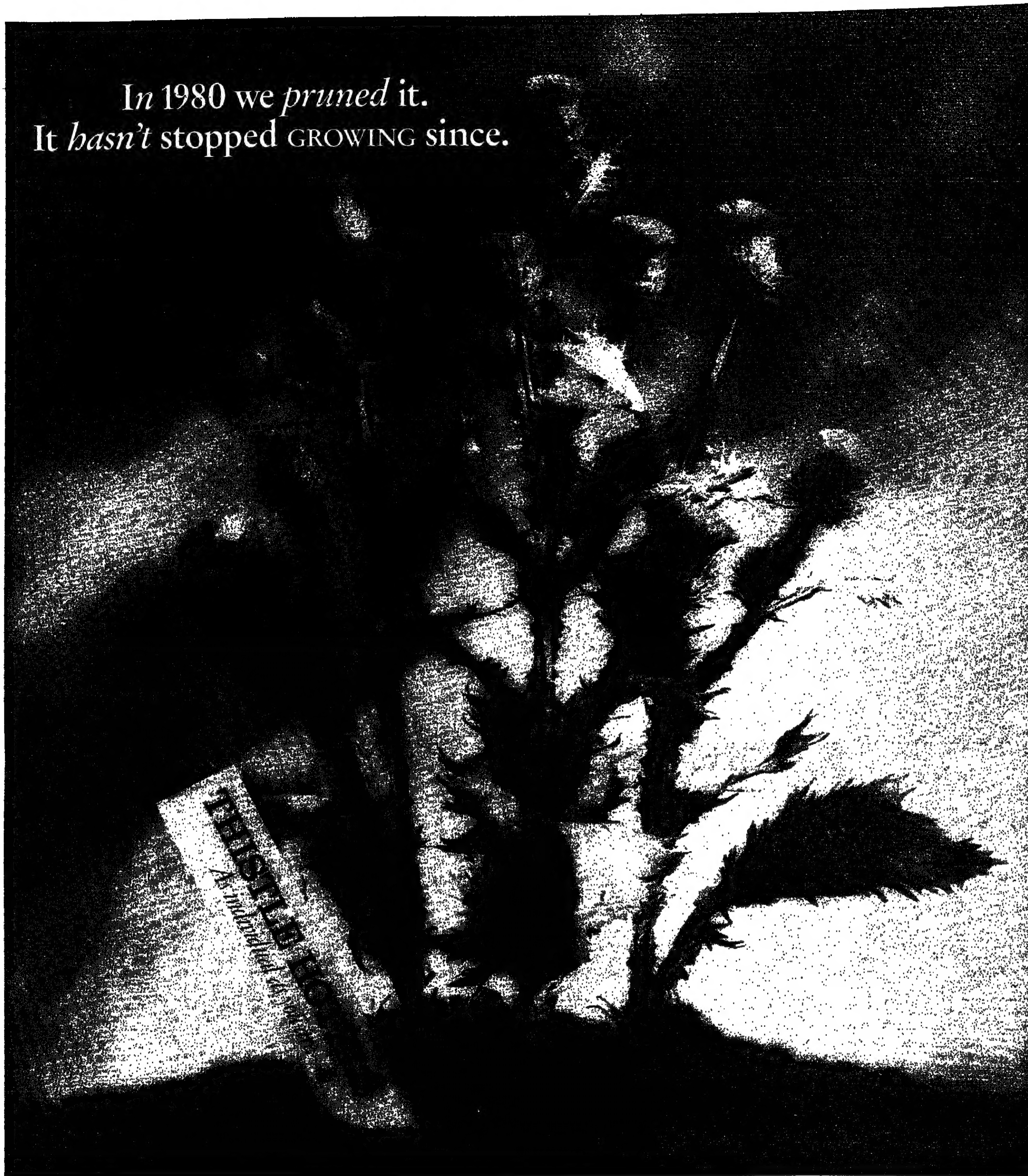
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*In 1980 we pruned it.*  
It *hasn't* stopped GROWING since.



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WE OWNED HOTELS OF TOO MANY DIFFERENT TYPES, IN TOO MANY WRONG LOCATIONS.

SO WE BROUGHT OUT OUR CORPORATE SECATEURS AND CUT AWAY SOME OLD WOOD.

OUT WENT ANY HOTELS WE FELT COULDN'T BE BROUGHT UP TO A HIGH STANDARD. (TO OUR MINDS, IDEALLY 4-STAR.)

OUT WENT SOME HOTELS THAT WERE TOO SMALL.

IN THEIR PLACE, CAME FIVE NEW HOTELS IN CENTRAL LONDON. (THE ROYAL TRAFALGAR, THE TOWER, THE ROYAL HORSEGUARDS, THE ROYAL WESTMINSTER AND THE SELFRIDGE.)

IN CAME A MASSIVE REFURBISHMENT PLAN.

IN CAME A NEW CORPORATE IDEAL: "OUR HOTELS ARE AS INDIVIDUAL AS YOU ARE"

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LAST YEAR THE GROUP CONTRIBUTED 16% OF OUR OPERATING PROFIT (COMPARED WITH JUST OVER 1% IN 1981/82). AND THIS YEAR IT WAS THE PROUD RECIPIENT OF A QUEEN'S AWARD FOR EXPORT ACHIEVEMENT.

NOT BAD FOR A COMPANY THAT WAS ALL OVER THE PLACE A FEW YEARS AGO.

**Scottish & Newcastle**



## UK NEWS

# Britain expels 15 more Iran embassy staff

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

BRITAIN YESTERDAY expelled 15 Iranian diplomats and announced that it was reducing its own diplomatic staff in Tehran to a single representative, who would have a caretaking function only.

The decision also leaves only one Iranian diplomat at the Iranian embassy in London, but a Foreign Office spokesman emphasised that it did not constitute a formal break in diplomatic relations.

The Iranian news agency IRNA had announced earlier in the day that Iran was withdrawing 15 of its 16 remaining diplomatic representatives in London, giving the impression that the latest development in the tit-for-tat row between the two countries was the result of an Iranian initiative.

This version of events, however, was categorically denied by the British spokesman, who said that the Iranian Foreign Ministry had been officially informed last Tuesday that Britain was going to reduce its diplomatic presence to one in Tehran by the end of the month.

The Iranians, in accordance with the principle of reciprocity, were told that they would be required to do the same at their diplomatic mission in London.

The spokesman said that the one official remaining behind at the British embassy in Tehran, 32-year-old Mr Paul Ramsay, a third secretary in the visa department of the British Interest Section in Tehran, would not perform diplomatic, commercial or consular functions.

These functions would be entirely assumed by the protecting power in Tehran. Sweden has looked after Britain's interest in Tehran since 1980.

Mr Ramsay's sole task would be to assist the Swedish protecting power in administering "the considerable British estate" in Tehran.

Apart from a large embassy compound in the centre of Tehran, Britain also has a "summer embassy" in the hills to the north of the city.

Asked how the British Government's action would affect the activities of the Iranian Military Procurement Office (IMPOS) in London, the spokesman said that the dispute had been confined to diplomatic and consular representations, but IMPOS's activities were being kept under constant review. However, its staffing would naturally be affected by the fact that no new visas would be issued by Britain.

The present crisis in Anglo-Iranian relations began at the beginning of May when Mr Ahmed Ghassemlou, a 29-year-old vice consul in Manchester, in the north west of England, was arrested and charged with shoplifting. After failing to reappear in court, police officers re-arrested him after a car chase and scuffle on May 28.

On the same day Mr Edward Chaplin, 36-year-old First Secretary in the British Interests Section in Tehran was violently abducted, but released the same day. It was these two events which sparked off the subsequent series of diplomatic expulsions and recriminations.

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Mr Ramsay's sole task would be to assist the Swedish protecting power in administering "the considerable British estate" in Tehran.

Apart from a large embassy compound in the centre of Tehran, Britain also has a "summer embassy" in the hills to the north of the city.

Asked how the British Government's action would affect the activities of the Iranian Military Procurement Office (IMPOS) in London, the spokesman said that the dispute had been confined to diplomatic and consular representations, but IMPOS's activities were being kept under constant review. However, its staffing would naturally be affected by the fact that no new visas would be issued by Britain.

The present crisis in Anglo-Iranian relations began at the beginning of May when Mr Ahmed Ghassemlou, a 29-year-old vice consul in Manchester, in the north west of England, was arrested and charged with shoplifting. After failing to reappear in court, police officers re-arrested him after a car chase and scuffle on May 28.

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# Unemployment figure shows record fall to below 3m

BY JANET BUSH

THE GOVERNMENT'S official unemployment total recorded its largest ever fall last month, taking it below the key 3m mark for the first time since July 1984.

This was the 11th consecutive monthly decline and Employment Department officials hailed the figures as proof of the buoyancy of the economy. They said the figures could not be put down entirely to the Government's special employment measures.

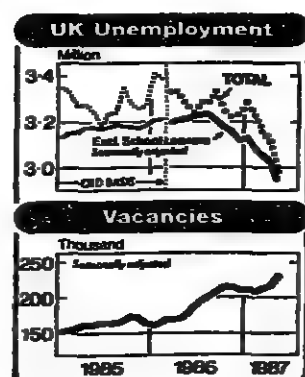
Mr Norman Fowler, the newly-appointed Secretary of State for Employment, said it was particularly encouraging that unemployment was falling in all parts of Britain, but warned against complacency.

"We still have a long way to go. Our aim will continue to be to help those out of a job back to work," he said.

All regions saw a decline in their jobless totals last month except for Northern Ireland, which lost another 300 jobs taking its unemployment rate to 18.4 per cent.

The seasonally-adjusted total of those eligible for benefit, excluding school leavers, fell 64,300 in May to a total of 2,954m. This was the largest monthly drop since 1971 when the current series of data started, but Employment Department officials said the minimal differences between the series of figures used now and before 1971 meant the decline was probably the largest in any month since 1948.

The unadjusted total, which includes school leavers, fell 120,575 last month to 2,986m. In a record-setting month, this was the largest



monthly and 12-monthly fall since 1948. The last time this measure of unemployment was below 3m was in June 1983.

Mr Fowler yesterday met the same barrage of criticism from opposition parties and employment pressure groups as his predecessor Lord Young faced during his time at the Employment Department.

Mr John Prescott, Labour's shadow Employment Secretary, said the figures had fallen because of "the record number of part-time, low-pay schemes, the new work-for-dole Job Training Scheme and the Restart programme" rather than the creation of real jobs.

He said real unemployment was still rising and challenged the Government to adopt "internationally acceptable standards" in the monthly unemployment count to show the number of people out of work rather than those claiming benefit.

The department said the employed labour force totalled 24.1m in the final three months of 1986. The Government says it has created more than 1m jobs since 1983.

Mr Jon Shields, director of the Employment Institute, said the monthly unemployment figures had become increasingly meaningless and Mr Fowler's first task should be to order an inquiry into the figures. He said 200,000 people had been spirited off the count over the past year by administrative and statistical changes or by the Government's job programmes.

Mr Fowler said all regions had seen above-average falls in long-term unemployment. The department's figures suggest the number of those out-of-work for more than one year had fallen by 61,000 over the past year.

Manufacturing industry is still shedding jobs despite the marked recovery in output over the past year, but the rate at which jobs are being lost has slowed down. However, the hours of overtime worked in manufacturing industry totalled 12.5m a week in April, the highest since June 1980.

Clearly, jobs are still being lost, but those in employment are working harder and earning more - the underlying rate of increase in average earnings rose to 7% per cent in the year to April, up from 7% per cent recorded in every month but two since September 1985.

Another record published yesterday was for vacancies at job centres.

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# WHY HAD THE ENGINEERS AT AUDI PRODUCED A QUATTRO VERSION OF THE 80?

## FIXING US WITH AN ICY STARE, THEY REPLIED, "KENZENKOPF, DIENSTHÜTTE SCHWARZAU UND ARCHENKOPF"



WRESTLING WITH our limited technical German, we hopefully posed, "That would be the archenkopf behind the front suspension bracket?"

THERE THEN followed a noise like a car backfiring. Unfortunately, it was the reply to our question.

"ARCHENKOPF is a place."

WE MENTALLY inserted the word 'Dummkopf' ourselves, at the end of this statement.

"AH, THAT Archenkopf!"

"IN CERTAIN areas of Germany," they continued more patiently, "the snows lie on the ground for over six months of the year. Add to this the fact that there are thousands of miles of mountain road in Germany, we're the only European country with no speed limits on our autobahns, and the logic of a quattro 80 becomes impeccable."

AS IMPECCABLE as the Audi engineers' English accents, in fact. You have to appreciate that the particular Audi engineers we were talking to possess some of the foremost technical minds in the world.

HOWEVER, THEY were obliging enough to change down an intellectual gear or two, for our benefit.

"IN 1980, when we introduced the quattro system, it was a feature unique to on-road cars. We then demonstrated its effectiveness both on the rally circuit and on the road. Now, less than eight years later, most of the world's major manufacturers have adopted a version of it."

WE, HOPEFULLY, adopted expressions of genuine admiration.

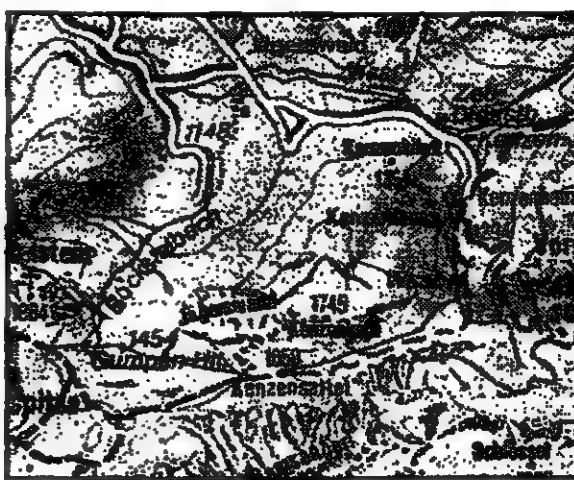
"SO WHAT makes the Audi 80 quattro system so different?" In retrospect, a foolhardy question.

"AH," (registration of extreme delight on Audi engineer's face) "the 80 quattro uses a Torsen differential. This employs worm gearing instead of the usual bevel-type differential pinions."

THEY SEEMED to have completely forgotten that we were the simple folk who thought Archenkopf was a suspension bracket. The mental gear-changing now went up.

SECOND.

"THE TORSSEN differential is able to automatically regulate the torque distribution."



The basic geometric arrangement of the centre differential, with an equal torque split, is retained."

THIRD.

"THE NORMAL torque distribution between front and rear, determined by the design, can be varied by the Torsen differential."

FOURTH.

"IT FEEDS torque to the slower turning pair of wheels with the least amount of slip under acceleration, or the pair of wheels following a smaller radius in a corner, or those with the larger dynamic rolling radius."

WE ATTEMPTED to apply the brakes.

"HOW DOES this affect the handling characteristics?"

THEY SUDDENLY seemed to remember who they were talking to, and adopted the benevolent expression of a father gently explaining to his son the merits of not running onto a busy road without looking.

"WELL, SIMPLY, it's more suitable for high performance cars, and more compatible with ABS than some of our rivals' systems."

TO BE frank, the tone of their reply didn't seem to invite the question "Which rivals?"

"HOWEVER, IT'S also possible to relate other factors of the German environment to the development of the 80 quattro."



"FOR EXAMPLE, we have more miles of autobahns than any other European country and no speed limits, so the thinking behind the 80's excellent drag factor of 0.29 becomes clear."

"WE SPENT over 2,500 hours in a wind tunnel to achieve this."

WE ASSUMED the 'we' referred to the cars, although they were all of considerably sleek appearance.

"AND OF course, there's the German weather, and the amount of salt our countrymen like to lavish on the roads during winter. So we gave the Audi 80 a fully galvanised body. Galvanised steel is approximately ten times more resistant to rust than ordinary steel."

"BUT THEN every detail of the 80 has been studied, from the grade of steel used on the boot lock key, to how the windscreen wipers might affect a pedestrian in the event of an accident."

"IN OTHER words," we offered, "everything has been subjected to 'Vorsprung durch Technik'."

"VERY GOOD, you understand our philosophy precisely."

MERE WORDS cannot describe our elation at this point...



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## UK NEWS

# Manufacturing output up, but recovery slows

BY RALPH ATKINS

BRITISH MANUFACTURING output edged higher in the three months to April after a sluggish start to the year. But the pace of recovery has slowed since the second half of last year.

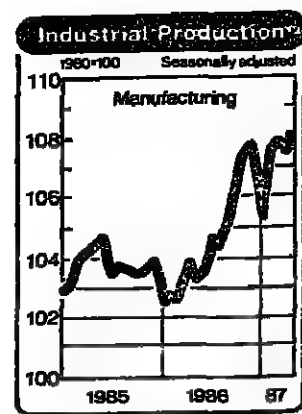
Figures yesterday from the Central Statistical Office (CSO) showed manufacturing industry produced 1 per cent more in the three months to April than in the previous three months and 4.5 per cent more than in the same period last year.

CSO statisticians said this 12-month rate of increase was a fair indicator of the underlying trend of manufacturing output growth.

However, manufacturing output is still 1.9 per cent lower than in 1979 when Mrs Thatcher's Government was first elected.

In the second half of 1986, manufacturing industry was helped by a substantial fall in the value of the pound. This boosted companies' exports and gave a competitive advantage in the domestic market.

Since the beginning of 1987, however, sterling's rise has been eroding these advantages, and this



could explain the slowdown in output growth.

Because there is a lag between exchange rate movements and export patterns, it appears likely output growth will slow further in the second half of 1987.

The CSO's figures show that manufacturing industry produced 16.3 per cent more in the three months to April than in the first

quarter of 1981 - when output hit a trough.

The CSO said that the first quarter of 1987 had been affected by exceptionally bad weather in January that was not properly compensated for in seasonal adjustments.

For all production industries, including energy and water, the three months to April saw a 1.5 per cent increase on the previous three months. However, the increase since the same period in 1986 was only 2.5 per cent.

The relatively slow increase in the energy sector in April was because of depressed gas and electricity output although activity in oil companies was high.

Within manufacturing industry, output in the three months to April increased most in metal industries, which saw a 4.8 per cent increase compared with the previous three months. There were also relatively large increases in the chemicals and minerals sectors.

The index of output for all production industries stood at 112.6 (1980=100) in April and that for manufacturing industry at 108.1 (1980=100).

## State-run industries 'must justify existence'

By Michael Donne, Aerospace Correspondent

STATE-OWNED industries should be required to justify their continuation in the public sector, rather than the Government itself deciding to return them to private ownership.

Lord King, chairman of the recently successfully privatised British Airways, told the Institute of Directors in London last night that he was inclined to be of the "sell the lot" school of thought.

"I would place the onus of justification on those who wish to retain a particular asset in the public sector rather than on those who wish to sell it."

Lord King declared that privatisation was not an end in itself, but a means to better ways of working and to higher standards of living. "It is a means of re-establishing capitalism - people's capitalism," he said.

Pointing out that airports, water and electricity were the only industries proposed by the Government for the next candidates for the private sector, he said he hoped to see coal and steel move higher on the list.

"I would also look closely at the two huge public services - education and the National Health Service."

"The principle of free schooling and medicine are sacrosanct, but their cost to the nation is huge and it is imperative that we secure for the taxpayer the maximum value for his money."

"At present those two departments account for 40 per cent of total annual Government spending. I am confident that an extension of the private sector involvement in the running of constituent parts of these services could produce significant savings without a fall in standards."

## Canary Wharf fails to connect

Paul Cheeseright looks at the hold-ups affecting Europe's biggest commercial property development

PREPARATORY work on the construction of the biggest commercial property development in Europe is nearly complete.

The difficulty with this statement about Canary Wharf on the Isle of Dogs in London's Docklands is that it has been true for six months. Ever since Christmas, deadlines that have proved not to be deadlines have come and gone. Still the developers and the London Docklands Development Corporation have not signed the master building agreement.

Now there is another - June 22 - for the placing of the contracts for the upgrading and extension of the Docklands Light Railway, one of the main land links between the putative new financial centre at Canary Wharf and the City of London itself.

As Mr Cliff Bonnett, the managing director of Docklands Light Railway, put it: "No building, no railway. No railway, no building."

There are a number of different strands here in the planning and eventual execution of Canary Wharf and a host of players in the development minut.

The Canary Wharf Development Company is the company set up to act for the European and US banks behind the scheme. This company sees the extension of the Docklands Light Railway into the heart of the City as a *sine qua non* of the scheme.

But the transport people will not go ahead with the railway unless Canary Wharf itself goes ahead. That is, until the funding agreement for the railway is signed and the Master Building Agreement is signed.

Everything is interlinked, but the heart of the matter is the master building agreement. It is the contract which sets down the obligations of the players in the development of Canary Wharf. It would cover the provision of the infrastructure on the site - roads, power, telecommunications and so on - and the building of the first phase.

The first phase of the development involves the provision of 5m sq feet of office space, shops, public areas and covered car parking at a cost of £1.8bn.

In reaching the point of signing this contract, there have been broadly three levels of negotiations:

● The first involves the sponsors inside Canary Wharf Development. They have to decide not only on their own requirements in the buildings, but also how they arrange their own financial responsibilities and how they put up the front-end money.

● The second and central negotia-

tion is the one between Canary Wharf Development and the London Docklands Development Corporation. It covers the conditions for the development and the title to the land.

● The final negotiation is between the Docklands corporation and the government departments involved - environment which supervises the corporation, and transport because of the road and rail links.

What is at issue here is not whether Canary Wharf should go ahead, but how it should go ahead, and there seem to have been three factors in holding up agreement.

The first is that the members of Canary Wharf Development have had difficulty in settling their own contributions to the infrastructure work which will cost around £200m.

The second is that Canary Wharf Development would like to see Savills, Richard Ellis and Fletcher King, the letting agents, sign up or at least be near to signing up more tenants so that there is greater security for its investment. No company, other than the original sponsors, has so far put pen to paper, though negotiations are said to be advanced.

The third is the sheer complexity of the whole business, bringing the different interests to the starting block at the same time. At the moment the Docklands corporation and Canary Wharf Development are being intentionally vague about the immediate prospects. "It's our intention to sign as soon as possible," said Mr Jeremy Priestley of the company. "June 22 is not the be all and end all for the Docklands Light Railway or the master building agreement," said the corporation.

So it is back to June 22 again. The Government has made it clear that work on the extension of the light railway from the edge of the City to the Bank of England and the upgrading of the existing line to carry more people does not start - London Regional Transport cannot sign the contracts - until both the master building agreement and a funding agreement for the railway are signed simultaneously.

The funding agreement is evidently ready and that involves the spending of £55m and a contribution by Canary Wharf Development of £45m.

But it had been expected that all the agreements would be signed by the end of May. When they were not it was decided that the validity of the tenders put in by the contractors, primarily Edmund Nuttall, would be extended to June 22. In the meantime the contractors, without formal contracts, could start preliminary work.

## European managers 'need to work harder'

BY CHARLES LEADBEATER, LABOUR STAFF

EUROPEAN managers should renounce half their holiday entitlement, work on Saturday mornings and take no more than half an hour for lunch in a 10-hour working day to instil the work ethic in their workforces, European personnel managers were told yesterday.

Dr Jean-Pierre Lehmann of the Euro Asia Centre at Insead, the French business school, told the European Association of Personnel Managers that managers should have about two weeks holiday a year. He said this sacrifice was essential for managers attempting to lead their workers towards higher productivity and greater commitment to work.

Dr Lehmann dismissed suggestions that such an increase in working time would damage family life. "Managers can still enjoy a very good Saturday afternoon and Sunday with the family. Just as practising the work ethic might rub off on employees, so it should also have an impact on children," he said.

Dr Lehmann, drawing on extensive experience of Japan, South Korea and other Pacific Rim countries, warned that, unless managers were seen to be working long and hard, Europe would fall further behind competitors.

Mr Joaquin Marcellan, human resources director of Productos Pepsi-co, Spain, warned the assembled personnel managers that profit-sharing was often ineffective in raising performance as the reward was so distant from employees' efforts. He advised them to adopt "gainsharing" systems to promote motivation, in which bonuses were based on some direct measure of workers' productivity.

Mr Marcellan also said that quality bonuses paid to groups of workers were often ineffective in improving performance, especially when they were imposed on top of other performance bonuses.

"It is difficult to determine who in the group is responsible for quality, and if there are two incentive bonuses, then workers will opt for the one that is easiest to achieve," he said.

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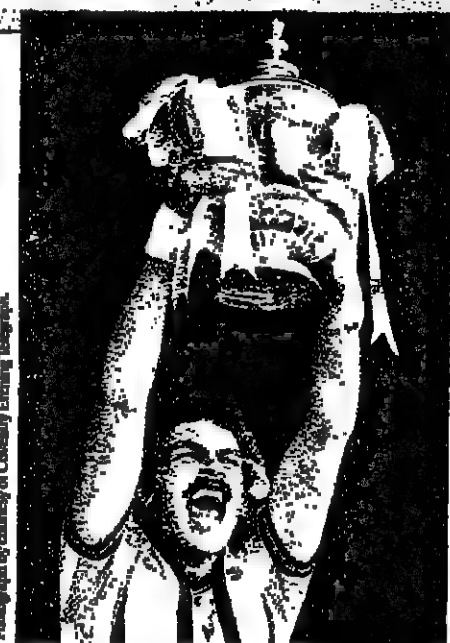
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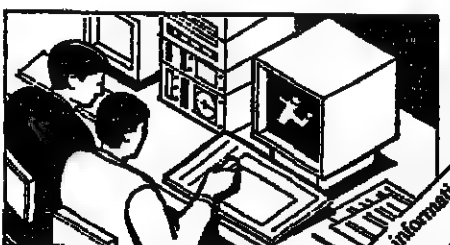
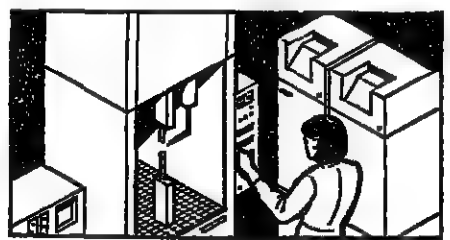
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## INTL. COMPANIES &amp; FINANCE

James Buxton on a joint Japanese-Scottish fund management venture

## Sumitrust takes the high road

JAPANESE INSTITUTIONAL investors, turning their attention away from Wall Street to the European stock exchanges, are finding that the different markets, each with its own procedures, tax regulations and broking establishments, are so confusing as to be off-putting.

One large Japanese financial institution Sumitomo Trust and Banking Company, has decided to seek a way through this maze. It recently agreed to set up a company with Ivory and Sime, the Edinburgh-based investment managers, to invest Japanese institutional funds through European stock exchanges.

The company, Sumitrust Ivory and Sime, is getting under way at Ivory and Sime's head office in Charlotte Square, Edinburgh. The funds are being handled by four senior fund managers, two from Ivory and Sime and two from Sumitomo Trust. The chief executive is Mr Nobuhiko Tanaka, a Sumitomo man, who recently moved to Edinburgh from Tokyo.

Ivory and Sime believes that Sumitrust Ivory and Sime is one of the first fully-fledged international fund management companies to be jointly owned by British and Japanese partners. Last year another leading Scottish investment management house, Murray Johnstone of Glasgow, joined with Yamaichi Securities to set up

Yamaichi Murray Johnstone, a joint venture which appears to be doing much the same thing as Sumitrust Ivory and Sime, and has funds under management of about \$300m.

But Ivory and Sime thinks it has stolen a march on many other UK finance houses which have made tie-ups with Japanese concerns by avoiding the type of link with a Japanese institution that could be very short-lived.

Mr Neil Dunn, chairman of Sumitrust Ivory and Sime explains: "If we were to say to Sumitrust 'why don't you become a very big client of Ivory and Sime?' we'd find that in about two years' time Mr Tanaka would know as much as we did and Sumitomo would manage its own funds. This way we are both committed to developing a joint company which will stand on its own feet and could eventually compete with both Sumitomo Trust and Ivory and Sime."

## Sphere of influence

Sumitomo Trust and Banking is one of the small group of Japanese trust banks which specialise in trust management services, including the running of pension funds. Its trust account had assets of about ¥9,000bn (\$50bn) in the year to March 1986.

To get Sumitrust Ivory and

Sime off the ground the Japanese parent is handing over funds from three of its clients, while Ivory and Sime is transferring one—making a total of about \$100m, a sum expected to double in the next few months. "It's not exactly a silver spoon, but it's something we were born with," says Mr Tanaka.

The next stage is to market the new company and its services to companies in the Sumitomo Trust sphere of influence. This task will initially be handled by Mr Dunn, who is based in the Far East, while Mr Tanaka concentrates on learning about the investment function.

In the third stage, which should begin by the second year of operations, Sumitrust Ivory and Sime hopes to build its own client base among Japanese institutional investors outside the orbit of Sumitomo Trust. "But it will do us no harm to have the word Sumitomo in our title," says Mr Dunn.

"There's no problem securing the money just now," he says. Last year, he points out, Japanese institutions had an outflow of about \$100m, virtually all of which went into US bonds and equities. The Japanese now realise that the total market capitalisation of the European stock exchanges is roughly equal to those of New York, but the European market is diffuse. "The question for us is the speed at which our

team can develop to handle the funds," says Mr Dunn.

He envisages building a team of Japanese and British fund managers in Edinburgh and eventually expanding out of the Ivory and Sime headquarters and into another building there. Why Edinburgh? "We looked at London and Zurich," says Mr Tanaka. "But it was a clever choice to come to Edinburgh. We don't want to be in the middle of the market—we want to have some distance between us and the chaos of the market."

## Success for Scotland

"In London," Mr Dunn adds, "you're going to be liable to over-enthusiasm about the UK market."

The establishment of Sumitrust Ivory and Sime is a coup for the Scottish company, which has under management pension funds, investment trusts and other funds totalling £2.6bn. The decision to locate in Edinburgh is a success for Scotland, which in the past year has been making an ambitious effort to promote itself as a discerning financial centre independent of London.

It is ironic that one of the disadvantages Scotland is said to suffer as a financial centre—that it has no markets of its own—is in this case being turned into an advantage.

## Swiss employment agency in European expansion

BY JOHN WICKS IN ZURICH

ADIA, the Swiss-based temporary employment concern, has acquired companies in three European countries and announced a further capital transaction in the US.

The group, whose 1986 turnover amounted to SF1.6bn (\$1.06bn), has acquired the French Novasam chain of 40 temporary employment bureaux at an undisclosed price.

The purchase of Novasam, which, apart from other activities, is said to be the French market leader in the restaurant-personnel sector, will increase ADIA's turnover in France by some 25 per cent. The Swiss group's nine French sub-

sidaries in the field of temporary employment, security services, and management already make up some 18 per cent of overall turnover.

At the same time, ADIA is to enter three new European markets. In Spain, it has taken over the Intergrup and Byssa agencies in Madrid and Barcelona and in Norway the Oslo-based Vikabyraet. The first ADIA agency has also been opened in Austria.

For 1987, ADIA—which includes the Alfred Marks UK operation in among its subsidiaries—expects a marked increase in turnover and earnings.

## West German retailer lifts sales at five-month stage

BY OUR FINANCIAL STAFF

THE West German stores group of heavy losses, moved into the Karstadt, benefiting from a continued high consumer spending and a successful reorganisation said parent company K&S rose by 4.5 per cent in the first five months of 1987 to DM 3.7bn (\$2.03bn) from DM 3.5bn a year earlier.

In 1986, the retailer's net profit soared to DM 97.8m from DM 37.07m and on sales up by 3.4 per cent to DM 13.39bn. Group results include department store, mail order and tourism activities.

Mr Walter Deuss, Karstadt's president, said the company's Neckermann mail order unit, which has posted several years

of heavy losses, moved into the black in 1986, swinging to a net 1986 operating profit of DM 13.5m from the year-earlier loss of DM 5.1m.

Karstadt and other major German department store chains have benefited from a sharp increase in private consumption. In 1987, Karstadt said, this trend is continuing and is likely to raise earnings further.

An internal reorganisation has improved productivity in the group's 161 department stores. Turnover rose to an average DM 7.276 a square metre in 1986 from DM 6.950 the previous year.

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## Highest pre-tax profits

Preliminary results for the year ended 31st March 1987

OPERATING PROFIT	£60.4m	UP 31%
PROFIT BEFORE TAX	£50.5m	UP 68%
PROFIT AFTER TAX	£36.0m	UP 67%
EARNINGS PER SHARE	25.2p	UP 71%
ORDINARY DIVIDEND	5.5p	UP 120%

## CATALYTIC SYSTEMS

Profit £15.5m, up 2%. Leading position in US autocatalysts maintained; good growth in Europe.

## MATERIALS TECHNOLOGY

Profit £17m, up 34%. Successful year for platinum industrial products, chemicals, electronic materials, rare earth products and biomedical compounds.

## PRECIOUS METALS

Profits £19.9m, up 58%. Good activity in platinum group metals and gold; increased demand for high purity refinery products; significant improvement in refining results.

## COLOURS AND PRINTING

Profit £2m, up 45%. Sales of ceramic colours and pigments up; good performance from ceramic transfer operations.

## FINANCE

Continued debt reduction despite higher metal prices. Interest down 35%.

## OUTLOOK

With restored financial health, focus will be on further development of group's expertise in advanced materials and precious metals technology, plus continued emphasis on quality improvement in all activities.

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## INTL: COMPANIES &amp; FINANCE

David Owen on a multi-purpose card from the world's biggest retailer

## Sears puts its bets on Discover

APPROXIMATELY 15m cards in circulation; 60,000 retail outlets; 17,000 automatic teller machines. Chicago-based Sears Roebuck—long the world's largest retailer—can certainly trot out some impressive statistics to justify the launch of its Discover multi-purpose credit card into a domestic market saturated with over 160m bank cards in January 1986.

According to Mr Mark Kamm, executive vice-president of SMR Research, the exercise has constituted "the most successful attempt at cross-selling products in the history of the financial services business."

"This year we fully expect to exceed Citicorp and Bank America and become the nation's largest bank card issuer," projects Mr Philip Purcell, chairman and chief executive of Dean Witter, the Wall Street brokerage firm which Sears acquired for \$610m in 1981 as part of its costly bid to diversify into financial services. Discover falls into Dean Witter's sphere of operations. Yet for all its spectacular growth, Discover has been a considerable drain on Dean Witter's bottom line. While other Wall Street firms have ridden high on the funds pouring into stocks, Dean Witter's performance has been decidedly lacklustre. Its contribution to Sears' record first-quarter 1987 profit of \$287.9m was a paltry \$6.1m.

Discover card operations lost \$25.8m in the latest quarter to add to the \$108m of losses incurred in 1986. Even analysts like Mr Richard Nelson of Chicago-based Duff and Phelps, who are generally positive about the card's long term prospects, foresee more red ink in the immediate future. Mr Nelson

expects Discover to lose some \$90m in 1987 overall.

With consumer pressure being brought to bear on the high interest rates which credit card issuers have traditionally been able to charge, and base lending rates recently rising, there are doubts about Sears' own projection that Discover will cross the break-even line and generate a profit in 1988.

Some are even profoundly sceptical regarding the card's longer-term prospects—notwithstanding the credit card market's attractive average rate of return on equity. "They cannot make money unless they charge a fee," asserts Mr Spencer Nilsson, Los Angeles-based publisher of an industry news letter. "There is nothing to prove that people want an all-purpose financial services card," he adds.

## Rebate on purchases

In addition to credit at a 19.8 per cent annual interest rate, Discover cardholders have access to a relatively high interest savings account and are entitled to a rebate of up to 1 per cent on purchases. A number of new financial services are expected to be test-marketed among cardholders in 1987, some of them jointly with the other members of the so-called Sears financial network. Coldwell Banker, the largest US full service real estate company, and Allstate, the highly profitable insurance business.

At present, no fee is levied. "We don't know when or if we will institute a charge," says Mr Robert Wood, manager of the Sears Consumer Financial Corporation. "But we do know that we have to be competitive in terms of interest rates and charge."

Discover is currently very competitive. "It is probably the cheapest card you can use if you don't carry a balance," says SMR's Mr Kamm. This has undoubtedly contributed to the card's impressive usage rate. At the end of 1986, receivables totalled \$1.27bn, higher than expected, according to Mr Wood—on charge volume approaching \$2bn. Cardholders had deposited nearly \$400m in their savings accounts.

Nor are incentives limited to consumers. The card's increasing number of following of retailers—assembled despite qualms in some quarters about the profitability goal—may have to be sacrificed, particularly if the simmering interest rate war, which has seen leading bank card issuers such as Citicorp, Chemical Bank and Chase Manhattan trim their rates in recent months, gathers further momentum.

However, Sears does have at least one significant cost advantage over its principal rivals: namely, the infrastructure and credit information which the company has developed by virtue of its long-standing and widely used store card. Not only does this mean that fixed costs are shared between two credit systems; it furnishes the company with a reliable credit record, stretch-

ing back over several years, for many of its Discover card customers.

The cost benefits of this established credit network should not be underestimated. For example, by targeting Discover initially at the 2m holders of Sears store cards with the best credit records, the company generated an acceptance rate, among a public increasingly bombarded these days with fresh card solicitations, widely estimated at 17 to 27 per cent.

This compares with an industry standard of 1.5 to 2.5 per cent and speaks volumes for the level of trust in which Sears is held by its customer base.

## Leveraging resources

In the final analysis, Sears executives may not be too concerned if Discover fails to become an important profit centre in its own right—although Dean Witter executives, conscious of sometimes unflattering comparisons with other brokerage firms, may have rather different views on the subject.

Mr Edward Brennan, the Sears chairman, is keen to boost returns to shareholders by better "leveraging" the company's immense resources. "At Sears, we want two plus two to equal six," he proclaimed at a recent Chicago presentation.

If Discover does indeed catch on as a non-traditional distribution method for a wide range of financial services, as Sears envisages, the benefits should show up on every unit's bottom line. "The card could be successful even if it is not profitable in its own right," concurs Mr Kamm. "It is the pieces of the puzzle which ties it all together."

## Restructuring boosts profit at Nordstjernan

BY SARA WEBB IN STOCKHOLM

NORDSTJERNAN, Sweden's largest privately-owned company, which has interests in construction, specialty steel, shipping, retailing, engineering and services, reported a strong increase in profits (after financial items) for the first four months of 1987, which the group said was due to the effects of its dramatic restructuring programme.

The company yesterday

announced a further step in its plan for a stock market listing, saying that it would issue a convertible debenture loan of SKr 270m (\$42m) to employees in order to eventually spread ownership of the company.

Last autumn, Nordstjernan made the first step towards a bourse introduction with the issue of a debenture loan of SKr 125m to its board members

and key personnel in the company.

Conversion to shares is due between 1990-94. However, the group says that it is not possible yet to set a specific date for the launch as this depends on the group's financial state.

Profit (after financial items) rose by 70 per cent to SKr 128m in the first four months, compared with SKr 76m a year ago. Group sales totalled

SKr 5,338m during the period, a rise of 3 per cent on the previous year if divestments are taken into consideration. JCC (the construction company) and Avesta (the specialty steel company) contributed most towards the increase in sales.

Full-year profit (after financial items) is expected to exceed last year's figure of SKr 406m on sales of SKr 15,258m.

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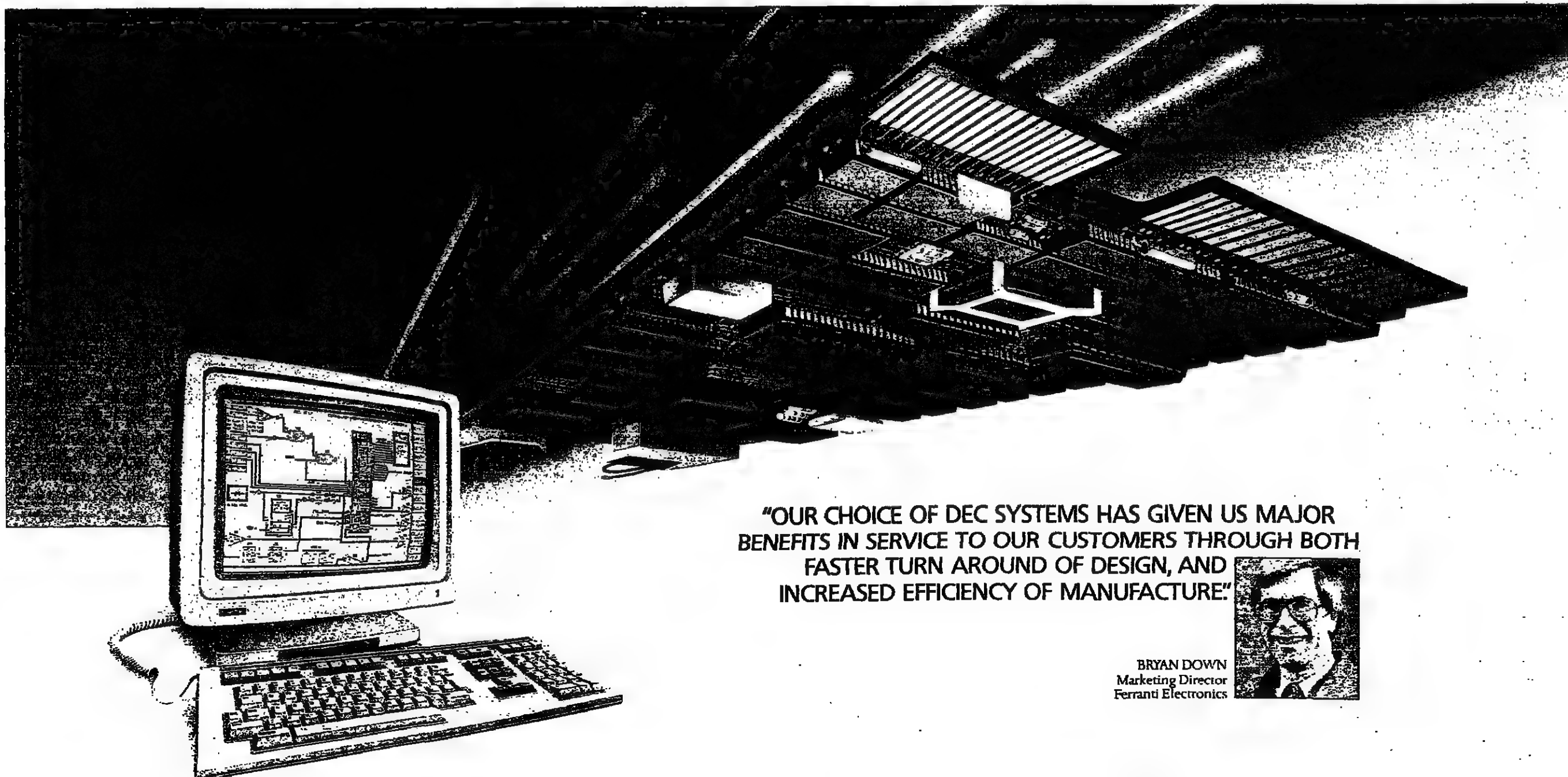
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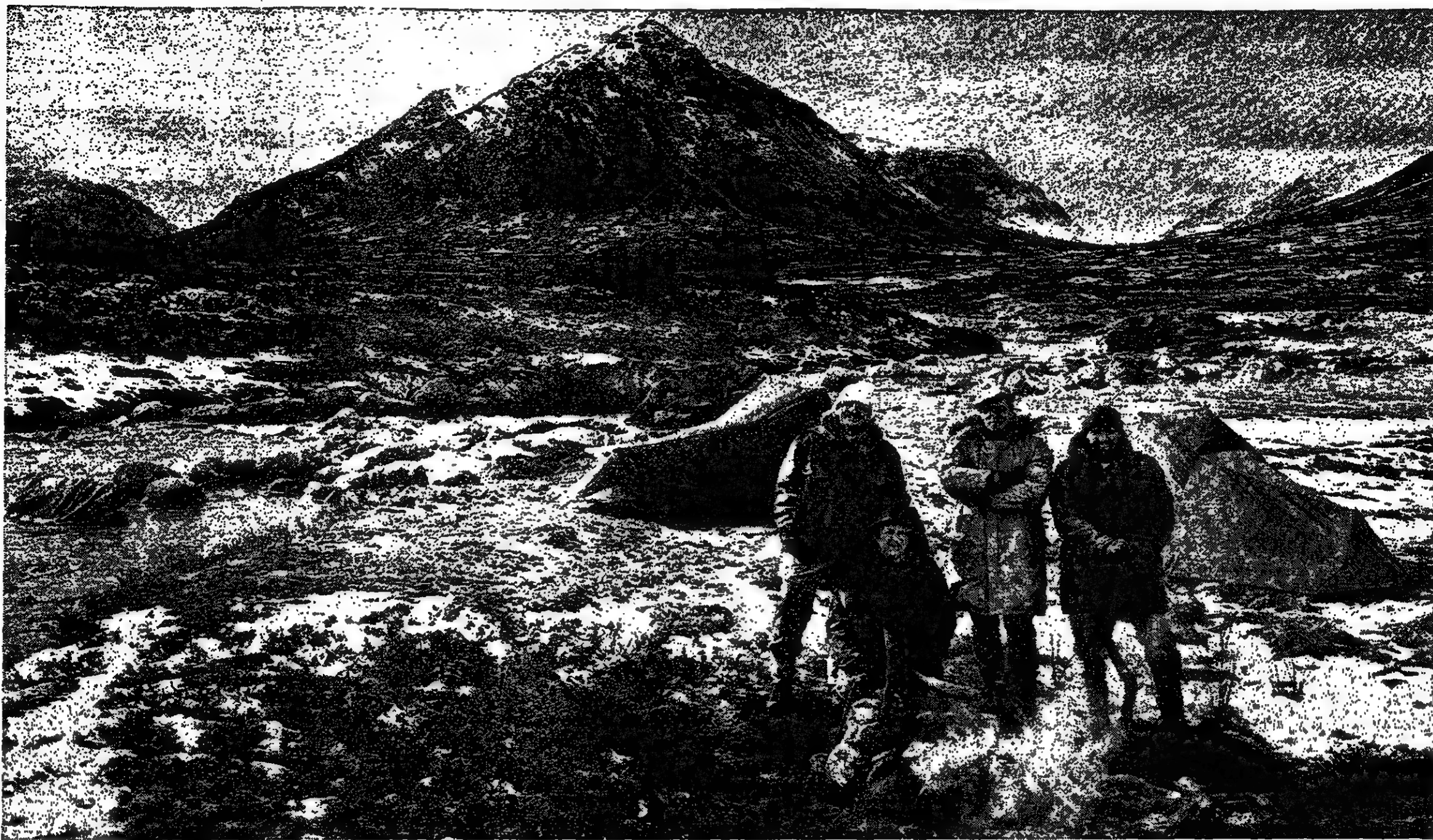
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## MANAGEMENT

## Tactical advantage

## 'Scrum and Scramble'—the Japanese style

Christopher Lorenz examines radical approaches to innovation

EPSON, the world's leading maker of printers for personal computers, has a strange-sounding way of developing new products. It is called "Scrum and Scramble".

The prodigiously successful company, which has become the gem of the Japanese Selco watch empire over its past decade of explosive growth, is using the approach to more than halve the time it takes to develop new printers, from the two years it needed for its best-selling MX and FX 80 printers. At 18 months, it is already half-way there.

Though Epson is already streets ahead of its Western competitors, and holding its own against Far Eastern rivals, "we are doing everything possible to get development down to under a year," says Hideaki Yasukawa, senior managing director of Selco Epson. The company not only wants to repel any challengers—IBM has been making strenuous efforts to close the gap—but also to cut product costs, and give the consumer a fast-expanding choice of machines.

"Scrum and Scramble" is a variant of what is becoming known among insiders as the "rugby team" approach to product development. It has been practised for over a decade by entrepreneurial Japanese companies such as Canon, Honda and Sony, in preference to the more sluggish "relay race" tactics traditionally used by most of their bureaucratic competitors in Europe and the United States; only a few western pioneers, such as Hewlett-Packard, are practised users of "rugby" tactics.

Together with a less risky approach to product innovation—and more thoughtful design-for-manufacture (see inset), this is one of the keys to Japan's uncanny ability to lap its western rivals in the "product race" which is now gripping industry after industry (see Wednesday's introduction to this series).

Asked to describe "scrum and scramble", Yasukawa grins, reluctant to reveal the workings



THE PRODUCT RACE

various runners is, at best, laboriously formal, and at worst suffers from mutual incomprehension and mistrust. Handovers often occur late, and the baton sometimes has to be passed back for a re-run because of problems such as poor initial design-for-manufacture.

Under the rugby approach, by contrast, Takeuchi says a hand-picked, multi-disciplinary team, with its members working together from start to finish of the development process, "goes the distance as a unit, passing the ball back and forth." The team usually has a high degree of autonomy, and often includes representatives from key suppliers.

Rather than moving in defined, highly structured phases, Takeuchi says that development "rugby" is extremely flexible, with the team members interacting closely and crossing old demarcation lines. This both allows and encourages them to overlap development stages which used to follow each other, or even to combine them. "The net result is a shorter development time," says Takeuchi.

At Minolta, for instance, Toshio Kobori, assistant general manager of camera engineering, says that the design-to-market cycle for compact cameras is in the process of being halved by several kinds of overlapping, including the design of production tooling at the same time as the product's development. Under the "relay" system, tooling would only be developed after the product's design was frozen.

In the Japanese car industry the phases of product and production-engineering tend to be overlapped more than in the US, according to Professor Kim Clark of the Harvard Business School, who is making a major study of product development in the world car industry. This is one of the reasons why Clark has found that the average development cycle for Japanese cars is currently just three-and-a-half years, compared with over five in the US. To Detroit's



alarm, the Japanese are intent on getting even faster.

In the design and development of dies for stamping body panels, for example, Clark has discovered that Japanese car makers tend to release tentative design data to their tooling suppliers much earlier in the development process than their US competitors. Such tactics are part of the Japanese practice of having extremely close relations with a small family of tightly-knit suppliers.

Whether the use of project teams is the only way to achieve this vital overlapping of development phases is disputed.

Armed with Takeuchi and Nonaka's research, members of a British Design Council study tour of Japan last autumn also found the system in action at Sony, Epson and Brother, the typewriter and sewing machine maker. Nissan, the hard-pressed car manufacturer, shifted to it last year, dispensing with the international industry's standard sequential approach.

But, at least in Japan, it may sometimes be possible to engineer a "rugby" spirit without adopting a formal project team structure. Kim Clark reports that the mix of "integration mechanisms" varies widely between Japan's car-makers, including not only cross-functional project teams and task forces, but also "product managers acting as integrators," liaison roles in each function, and even

direct personal contacts across functions. Whatever their formal structure, Japanese companies do tend to have very intense communications between different disciplines. At giant consumer electronics companies such as Matsushita and Sharp, project teams are certainly not the norm. "We're still departmentally organised," says a senior Matsushita executive. "Such teams are not usually used at Sharp, except for special short-term projects," according to Kiyoshi Sakashita, the company's influential corporate design director.

In both these companies the role of co-ordinator in the early part of the development process is played by product planners, with divisional management then assuming responsibility for making the process work. "But we have lots of informal teamwork," says Sakashita. "Group working is always very natural in Japan."

This is not invariably the case, even in companies where the famous Japanese "group ethic" is otherwise alive and well. In a rare glimpse behind the consensus exterior of Japanese decision-making, the Design Council group heard a remarkable admission by Minolta that teamworking had been less than ideal during the development of the world's first autofocus 35mm camera, which took the camera market by storm when it was launched in 1985, in spite of its incompatibility with existing lenses and

accessories.

The project had top management's forceful backing from the start, but right through the development process "the marketing and sales people had doubts," says Toshio Kobori. "It was only a few days before the camera's launch that we got their consensus." This is not the only time that manufacture of a new product has been forced through at Minolta without the agreement of marketing, hints Kobori.

Most European and American companies, by contrast, have found that anything less than extremely tight co-ordination of functional specialists is almost as ineffective as the old "relay" tactic.

That is why many of them have started to move towards the "rugby team" approach. Xerox and several American electronics manufacturers have gone all the way by setting up highly autonomous project teams, some of which compete with each other. They have also slashed their number of suppliers — by a factor of 10 in Xerox's case — and involved them deeply in development.

Not before time, such companies are all becoming better runners in the international product race.

The first article in this series appeared on June 17; the next will be published on June 24.

## Forethought is the key

AT A LARGE car factory in the heart of Japan's industrial belt, five entirely different types of model — with every possible variation of floor pan, body shell, engine, gearbox and axles — are welded on the same machines. Yet the factory is no new-fangled showpiece of "flexible manufacturing": it was built more than a decade ago, and does not even use numerically-controlled machines.

The source of this flexibility, and immense cost-effectiveness, is that each type of car has been designed with its welding spots in exactly the same place, so that it can be done by the same conventional, low-cost machines.

Japan's industrial landscape is peppered with similar examples of the careful forethought which for years has been devoted to making products easily and cheaply.

"The West hasn't paid nearly as much attention to the inter-relationship between product development and the design of the production process," says Steve Walleck, head of the manufacturing practice of McKinsey and Co, the management consultancy.

Japan's focus on simplicity of manufacture stems in part from its step-by-step approach to product innovation, argues Walleck. In preference to the strategy in most western industries (though not always in West Germany) of developing radically new "killer products" at extended intervals (six or seven years in the motor industry) the Japanese introduce incremental improvements much more frequently — in cars, about every two years.

"The western approach is far more risky and difficult to manage," says Walleck. "Not only is there a higher risk that the new product will fail in the marketplace, but the chance of successful production start-up is low." Countless western companies can attest to that: disruptively late design changes are a by-product of a sequential development system (see main article).

The Japanese have had a different strategy towards production plant, at least since the 1970s. "The conventional western approach has been to design a product to last the life of its costly tooling," says Walleck — 15 or 20 years for a car engine, six or seven for an alternator, and so on.

During the 1970s, in contrast, one Japanese car manufacturer introduced a series of products, each exactly 7mm smaller than the one before. Its baffled western competitors, saddled with outdated products and tooling, eventually discovered that the company had not changed its plant at all: it had planned from the very start for successive product generations, and used equipment such as fixturing devices with 7mm stepped chucks.

This sort of foresight in product and process design also allows the Japanese to alter products at the last minute in response to technological or market changes. Honda's recent ability to switch to a higher-technology rear suspension system for its Accord, only months before the car was launched, is a case in point.

Such control, flexibility and all-round organisational effectiveness will stand the Japanese in good stead as they move their products up-market, argues Walleck.

Unless western companies — including the car-makers — can match Japanese development times, Walleck warns that "those guys will continue to move forward in an absolutely rigorous advance, rolling through the West's market niches like a tank."

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Shouldn't you?

## Turn to page 5...

The choice seems a stark one. You either invest cautiously in the extra dp power you need now and spend the next few years growing out of it. Or you buy ahead and spend the next few years watching technology you don't need become steadily obsolete.

The capacity dilemma is addressed comprehensively on Page 5 of the new Datasolve Decision Maker's Guide. There are 22 other equally challenging management scenarios tackled elsewhere in the book.

You won't find cut and dried answers. There aren't any. But you may find a surprising range of practical options opening to you—where before there was only a choice of closed doors.

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The Datasolve Group comprises Computing Services, Education, Information Online, Computeraid and Computeraid Services.

What looks like a simple mismatch between capacity and demand may be concealing quite a different set of problems. Capacity planning is seldom straightforward. But first, let us establish how the imbalance exhibits itself.

## POWER YOU DON'T USE

Having more net power than you currently consume could be a conscious decision. If, for instance, you're planning for growth, or a merger. Or sequences of a merger. Or rationalisation may have left you over-resourced. As a result, you may be exhibiting

Your conclusions may be, for example, that you could actually use 20% more power now but that you anticipate year-on-year growth which will double your requirement over the next few years. The problems of the anticipated installation to deliver the anticipated future requirement is that you'll be carrying a capital investment you don't yet need on supporting capacity you don't yet need on.

As a rule of thumb, the least risky and least financially burdensome method of keeping a dp installation up to power is to avoid quantum leaps in capacity. You can do this, for example, by purchasing only the 20% extra machine capacity you need now in the knowledge that you can write off that investment commitment in the meantime when you need more power.

Please send me a copy of the Datasolve Decision Maker's Guide.

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## THE ARTS

## Arts Week

F | S | Su | M | Tu | W | Th  
19 | 20 | 21 | 22 | 23 | 24 | 25

## Music

## SPAIN

Granada's Festival includes this week's Tulipin Chamber Orchestra conducted by Dapov and Sophia Madrigal Chorus conducted by Kraljev with a two day programme: Monday, Purcell, Vivaldi, Respighi and Ramon Roldan Sembran. Tuesday, Corelli, Vivaldi, Telemann, Bach, Haydn and two premieres by Jose Barrera and Fernando Sor. Auditorio Manuel de Falla. Wednesday, guitar concert by Flores Chaviano: Lalo, Ardeval, M. Ponce, Chavez, Ginastera and Vivaldi. Thursday, concert by Jose Maria Pinzolas: Albeniz's 'Suite Iberia' (Homage to R. binstein). Both concerts at the Patio de Arroyanos.

## ITALY

Florence: (50th Maggio Musicale): Teatro Comunale: Zubin Mehta conducting Haydn's 'Creation' with soloists Kathleen Battle, Gosta Winberg and John Tomlinson (Sat, Sun, Wed, Thurs). The Orpheus Chamber Orchestra with violinist Gidon Kremer, Mozart, Schubert, Schnittke, Stravinsky (Wed) and Vivaldi, Brahms (Thurs). (2779236).

Milan: Teatro alla Scala: Wolfgang Sawallisch conducts Mozart's Symphony No 28 in D major, Richard Strauss's Don Giovanni and Shostakovich's 5th Symphony (Sun) (803126).

Rome: Villa Medici Festival (Accademia di Francia, Piazza Trinita del Monti 1). Andrew Davies conducting the Santa Cecilia Orchestra in Berlioz's Le Corsaire Overture, The Death of Cleopatra and Harold in Italy - Symphony No 16, with soloists Felicity Palmer and Bruno Giuranna (Sat) (87811).

Spoleto: (30th Two Worlds Festival): Teatro Carlo Melisso: midday concert (Thurs) (40255).

Sorococa (40km. s.e. of Rome) 23rd. Pontina Music Festival: Castello Caetani: Prater Ensemble Wind Octet playing Beethoven, Mozart and Schubert (Sat). Info: (40251-Latina).

## LONDON

Royal Philharmonic Orchestra conductor Andre Previn with Anne-Sophie Mutter, violin, Beethoven, Prokofiev, Royal Festival Hall (Tue, Wed - all Beethoven). (828 3181).

Philharmonia Orchestra, conductor Francesco d'Avalos, Anne Evans, soprano, Wagner programme, Barbican Hall (Tue) (838 8891).

Every Good Boy Deserves Favour - Tom Stoppard and Andre Previn's piece for actors and orchestra, Elizabeth Hall (Tue, Wed, Thurs).

Vladimir Ashkenazy: piano, Schubert, Schumann, Royal Festival Hall (Thurs).

London Symphony Orchestra conductor Michael Tilson Thomas: The Gershwin Years, Barbican Hall (Thurs).

## NETHERLANDS

Amsterdam, Concertgebouw: Leonard Bernstein conducting with Helmut Wittek, boy soprano, Schubert, Mahler (Wed, Thurs) (718345).

Amsterdam, Paradiso: the Asko Ensemble conducted by Peter Eötvös with Teco Kooistra, cello, Ligeti, Eötvös, Carter, Torke (Mon) (211).

## TOKYO

New Japan Symphony Orchestra, conducted by Shuji Tanaka with Kotaro Sato, piano; Bernstein and Gershwin, Tokyo Bunka Kaikan (Mon) (2379980).

Tokyo Symphony Orchestra conducted by Kazuyoshi Akiyama with Midori Gotoh, violin; Strauss, Prokofiev, Brahms, Schönberg, Tokyo Bunka Kaikan (Tue) (3626764; 8247063).

Japan Philharmonic Orchestra and Shin-Yukio Chorus conducted by Naoto Ohnuma; alto saxophone Ken-ichiro Mutoh, Saito, Glezanov, Ravel, Tokyo Bunka Kaikan (Wed) (2349111).

Cambridge: Beethoven: Bach, Vivaldi, Mozart, Toshi Centre Hall, Akasaka (Thurs) (545 8348).

## NEW YORK

Julliard Concerts (IBM Gallery): Concert Brass Ensemble perform music for brass ranging from the renaissance to contemporary music (Wed, 12.30). 50th & Madison.

## WASHINGTON

Mostly Mozart Festival (Concert Hall): Festival Orchestra conducted by Gerard Schwarz. All-Mozart programme (Wed); Haydn, Mozart, Beethoven (Thurs). Kennedy Center (2543776).

## Schleswig Holstein Music Festival (June 28-August 23)

Following last year's successful Festival, initiated and directed by Justus Frantz, this summer's programme has been extended to 150 concerts in 26 different venues.

World class musicians will be performing in small villages from the island of Sylt in the north to Wotensen in the south, in manor houses, barns and riding stables, at cheap rates. One of the main aims of the festival is to attract and support young talent and there will be classes with Elisabeth Schwarzkopf, Heinrich Schiff and Nina Dorliac, among others, at the new Summer university, Salsau.

The festival's own orchestra, trained throughout the summer by Leonard Bernstein and Sergiu Celibidache, will then go on a concert tour of Germany.

Some highlights of the festival will be the Concertgebouw Orchestra with Bernstein, the Philharmonia Orchestra with Sinopoli, the Royal Philharmonic Orchestra with Memphie, conductors Gerd Albrecht and Claudio Abbado, soloists Gidon Kremer, Oleg Kagan, Dietrich Fischer-Dieskau, Hermann Frey, Peter Schneider and Edith Mathis, among others.

Sponsored by Lufthansa and Wotensen, tickets from Schleswig Holstein Festival, Postfach 38-40, 2300 Kiel, West Germany.

## Theatre

## LONDON

Antony and Cleopatra (Olivier): Peter Hall's best production for the National Theatre he leaves in 1988 brings this great but notoriously difficult play to thrilling life, with Judi Dench and Anthony Hopkins as the beleaguered lovers on the brink of old age. Dench is angry, witty and ultimately moving. Best of the rest at the NT is Michael Gambon giving his finest ever performance as Arthur Miller's doomed longshoreman in A View from the Bridge, Juliet Stevenson in a fine revival of Lorca's Yerma, and David Hare's production of King Lear, Hopkins, a massive marbled oak, which gathers force and more friends as it continues in the repertoire (223 2232).

Macbeth (Barbican): Jonathan Pryce is a wolfish, blood-curdling Macbeth in Adrian Noble's exciting production for the RSC. It plays in repertoire with Jeremy Irons' inconceivably wimpy Richard II and a rough and tumble modern-dress Romeo and Juliet. Best in the RSC's Barbican pit is Janet McFadyen leading a fine ensemble in Worlds Apart by Cuban playwright Jose Triana.

The Phantom of the Opera (Her Majesty's): Spectacular but emotionally institutional new musical by Andrew Lloyd Webber emphasising the romance in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Bjornson. Hal Prince's alert, affectionate production contains a superb central performance by Michael Crawford. A new, mercurial and palpable hit. (839 2244, CC 379 8131/240 7280).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating folly has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate razzle-dazzle. Disneyland, Star Wars and Celia are all

inferences. Pastiche score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (834 8184).

42nd Street (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's tap-dancing extravaganza has been rapturously received. (838 8186).

## NETHERLANDS

Amsterdam, De Krakering (Nieuwe Passendeersstraat 1): The Teatro 'O Bando' youth company with Alfonso Henriques, a swashbuckling tale of Portugal's first king, Alfonso I, based on medieval texts (Fri, Sat, Sun) (24 51 22).

Amsterdam, Odeon Theatre (Singel 460): Victoriana, a tribute to Victorian and Edwardian music hall presented by the Hall Family (Fri to Sun). (22 97 42).

Amsterdam, Stadschouwburg: The English Speaking Theatre of Amsterdam with Noel Coward's Private Lives directed by John Hartnett and starring Lesley Hughes and Chris Young (all week except Sun and Mon). (24 23 11).

## NEW YORK

Fences (48th Street): August Wilson hit a home-run, this year's Pulitzer Prize, with James Earl Jones taking the powerful lead role of an old baseball player raising a family in an industrial city in the 1950s, trying to improve lot but dogged by his own failings. (221-1211).

All My Sins (John Golden): Richard Kiley has the gratifying part of Joe Keller in Arthur Miller's post-war moral tale of profits versus principle in a nicely dated production from the Long Wharf Theatre. (238 6200).

Cats (Winter Garden): Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically insane, but classic only in the sense of a rather staid

and overblown idea of theatricality. (238 6262).

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the '30s incorporates gems from the original film like Shondell Off To Buffalo with the appropriate trash and leggy hoofing by a large chorus line of history. (238 6200).

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as emotions. (238 6200).

La Cage aux Folles (Palace): With some tinsel Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (237 2628).

It's Not Rappaport (Booth): The Tony's best play of 1986 won on the strength of its word-of-mouth popularity for the two oldest on Central Park benches who bicker apocryphally about life past, present and future with a funny plot to match. (238 6200).

Big River (O'Neill): Roger Miller's music rescues this sedate version of Huck Finn's adventures down the Mississippi, which walked off with many 1959 Tony awards almost by default. (248 0238).

Les Misérables (Broadway): Led by Colin Wilkinson repeating his West End role as Jean Valjean, the magnificent spectacle of Victor Hugo's majestic sweep of history and passion brings to Broadway lessons in pageantry and drama, if not strict adherence to its original source. (238 6200).

## TOKYO

Tango Argentina (in English). Yet another original Broadway show for

Tokyo, this is conceived and directed by Claudio Segovia and Hector Oreszko. The sensual and powerful tango theme - like flamenco - fascinates the Japanese, mainly because sentiments and expression are at such a far remove from their own culture. Starring Nelda Rodriguez de Aure, Hector Nelson Avila and Cecilia Narova. Kosei Nenkin Kaikan Hall, Shinjuku.

A Streetcar Named Desire (in Japanese): Directed by Toru Emori with (incredible as it may seem) 78 years old Haruko Sugimura playing Blanche. Since Ms Sugimura's first appearance in 1953, she has given over 600 performances in this role. The phenomenon speaks volumes on Japanese culture. At Seibu's new theatre, Ginza Saison. (535 8555).

Les Misérables: After London and New York, now Tokyo, and the Japanese version by the Tokyo Company. With the cast hand-picked by the creative team of producer Cameron Mackintosh (from an astonishing 12,000 hopefuls), then trained for six months in a special 'school', rehearsed by John Caird himself, costumes, set, sound and lighting supervised by the respective original designers flown in from London. To-ho's Les Misérables (for both process and quality control) is set to make names as it may soon 78 years. Sponsored by the cosmetics company, Shiseido. Les Misérables stars Sakao Takida, Nam Ohtori, Hironobu Saito, Goro Noguchi, Hiromi Tawada, Kaho Shimizu. Imperial Theatre, near Ginza (201 7777).

## CHICAGO

Sunday in the Park with George (Goodman): Stephen Sondheim and James Lapine's Pulitzer Prize winning musical based on suppositions about the life of artist and Georges Seurat stars John Herrera as the artist and Paula Scrivano as his lover, Dot, directed by Michael Maglio. Ends Aug 2 (443 3800).

## Opera and Ballet

## WEST GERMANY

Berlin, Deutsche Oper: Madame Butterfly, conducted by Giuseppe Sinopoli, has Catherine Malfitano, Kaja Biering, Pia Götting, Peter Dvorny and Ludwig Baumann in the cast. Macbeth returns with Renato Bruson in the title role. Also this week is Fidelio with Lisbeth Baislev, Carol Malone and Spas Wenkoff.

Bamberg, Opera - closed for renovations, but performances in the Musiktheater: Franco Bonisoli, accompanied by the Opera Orchestra sings arias by Bellini, Bizet, Gounod, Massenet, Leoncavallo, Puccini and Verdi (Sat).

Frankfurt, Opera: William Cochran, Catherine Legrand, Cornelia Berger, Wolfgang Probst and Heinz Zednick sing in Siegfried, and Blackgarden. Helmut, Nan Christa, Marianna Borcholt, Ann Schlemm, Wolfgang Schöne and Tom Fox in La Nozze di Figaro. Die Entführung aus dem Serail stars Faye Robinson, Susan Roberts and Hans Peter. A performance of Götterdämmerung closes the season.

Cologne, Opera: The Magic Flute stars Helen Donat, Josef Protschka, Ludwig Baumann and Janice Hall. Also in repertoire is Die Hochzeit des Figaro, and Andrae Chelner, with Vladimir Popov, Vasilko Janulaka, Galina Savova and Eva Temasey.

## LONDON

Royal Opera, Covent Garden: A mixed bag of repertory pieces this week: La Bohème, an affectionate revival under Giuseppe Patane's experienced baton, with Cynthia Hamon and Don Tokody alternating as Mimì; yet another round of Barber's, this time with Leo Nucci (Figaro), Pasta Burchuladze (Basilio) and Lucia Valentini Terrani (Rosina) new to the production; and the dull, un-enthusiastic new Manon, created by Jeffrey Tate, with Judith Milnes and Neil Shicoff, the unimpassionate leading couple.

Sadler's Wells, Rosebery Ave: Les Grands Ballets Canadiens end their season on June 21.

Joseph Street Studios, near Tower Bridge: The Heidelberg Dance Theatre performs a dance-drama about the poetess Sylvia Plath until June 21.

## NETHERLANDS

Amsterdam, Muziektheater: The ballet company of the Hungarian State Opera with Romeo and Juliet (Mon, Tue). William Forsythe's Artifacts from the Frankfurt Ballet (Thurs). (225 455).

Amsterdam, Soesterij Theatre (Linnestraat 2): Indian music and dance from Bengal (Mon) and Kerala (Wed) (58 88 500).

Amsterdam, Doelenzaal (Kloveniersburgwal 87): Kristina de Chate's Dance Group with Stomach (Wed, Thurs). (239 112).

## ITALY

Milan, Teatro della Scala: Mozart's Marriage of Figaro directed by Giorgio Strehler, designed by Ezio Frigerio; the cast includes Patrizia Pace, Milena Panti, Osvaldo di Credenz, Ernesto Givazzi and Giorgio Surjan, conducted by Riccardo Muti (Sat, Mon, Thurs). La Fille Mal Gardée, danced by Elisabetta Armiato and Elagio Tambone and conducted by Michel Samsone (Fri, Tues). (60 91 20).

Amsterdam, Doelenzaal (Kloveniersburgwal 87): Kristina de Chate's Dance Group with Stomach (Wed, Thurs). (239 112).

## TOKYO

Stanislavsky and Nemirovich-Danchenko Moscow Musical Theatre Ballet Swan Lake, Tokyo Bunka Kaikan (Thurs) (285 6361).

Merce Cunningham Dance Company: Points in Space, Channell/Inserts, Grange Ave. Nakano Sun Plaza (Thurs).

Firenze: Japan's best-known dancer, Shoji Kikuma, returns to Tokyo with Spanish dancers including Antonio Morales. Cuadro Flamenco and Escenas de Amor. Hakuhinkan Theatre, Ginza (Mon-Thurs) (571 1089).

Carmen (Hiro) interpreted in traditional Japanese dance by the Japanese Classical Dance Association, choreography by Yoshihiro Hanayagi. National Theatre (Wed, Thurs) (535 6453).

## Exhibitions

## PARIS

French Masters of the 19th and 20th century: From Toulouse-Lautrec's Moulin de la Galette to a rare Gauguin with a landscape of Brittany seen through a hazy prism of colours; from a powerful flower composition by Nicolas de Stael to Cezanne's portrait of Madame Cezanne, from a pastel coloured Picasso still life to the most frequently reproduced Pegasus dancer, the traditional spring celebration, the Schmitt Gallery can boast not only an exceptionally long list of great names of the period it covers but exceptional quality as well. Galerie Schmitt, 396 Rue Saint-Honoré (499 3636). Closed Sundays and lunch times. Ends June 18.

Tunis, The Gold of the Pharaohs: Part of a dazzling treasure from the tombs of the pharaohs of Lower Egypt is on view in the Grand Palais. Gold, silver and lapis-lazuli funerary masks, pectorals and ceremonial vases were discovered in the

late 1930s in the delta of the Nile, in Tanis, the capital of a country torn by internal strife. Yet the relative impoverishment seems to have inspired the royal craftsmen with an elegance whose near-classical restraint appeals to modern sensibility. Grand Palais, closed Tue, Ends July 20 (4299 5410).

Berthe Morisot: More than 40 oils, pastels, watercolours, crayons and sculptures retraced the development of the woman painter who, influenced at first by Corot, became a friend of the impressionists and took part in their first exhibition. Galerie Waring Hopkins, Alain Thomas, 2, rue Mironneville (426 5103). Opened all days except Sundays and lunchtime. Ends June 27.

## ITALY

Venice: Ca Pesaro: American Art in the 80s from the Ludwig Museum in Cologne: Works by 25 artists, from Liechtenstein to Rauschenberg, Oldenburg, Rosenquist, Warhol, Levin, Continued on Page 21

## RESULTS FOR THE YEAR ENDED 31ST MARCH

	1987	1986
Turnover	£273.4m	£309.7m
Profit before tax	£17.0m	£0.5m
Earnings per share (basic)	3.4p	(9.4)p
Gearing	26%	26%
*Market capitalisation (inc. pref. shares)	£225.2m	£97.7m

Chloride is unquestionably back. Our profit before tax, at £17 million is up £16.5 million, while our net attributable profit has risen by £15.3 million.

The measures taken to reorganise the Group into streamlined global businesses that take account of customer needs, rather than our historical manufacturing requirements, are already producing results. And will continue to do so.

Once again, we have a positive cash flow from operations. We have re-established normal and healthy banking relationships with gearing held at 26%.

Our share price has more than doubled over the last twelve months\*. Shareholders will be delighted to hear that the Board are recommending proposals to clear arrears of preference dividends and then pay an ordinary dividend.

There is of course, much more to do. And it will be done.

Chloride is a global electrical energy company. With strong market shares in many countries.

It is our intention to build on this platform to make Chloride the world leader in rechargeable batteries and power electronics.

We have the products. We have the technology. We have the people. And with our shareholder base, we have the resources.

Our plans for the future are certainly ambitious. But achievable.

Chloride is back.

\*Midmarket price as at June 16th

**CHLORIDE**  
THE ELECTRICAL ENERGY COMPANY

Copies of the Annual Report and Accounts will be available after July 3rd from the Secretary, Chloride Group PLC, 130 Wilton Road, London SW1V 1LQ.



## THE ARTS

Cinema/Nigel Andrews

## Psychedelic view of a schizophrenic killer

**White of the Eye** directed by Donald Cammell  
**Chronicle of a Death Foretold** directed by Francesco Rosi  
**Emma's War** directed by Clive Jessop  
**The Khafred** directed by Jeffrey Obrow and Stephen Carpenter  
**Home of the Brave**

Donald Cammell's *White of the Eye* is a mesmerising mosaic of a film: a murder thriller with psychedelic visual effects, bits of mysticism, a schizophrenic killer, and an even more schizophrenic taste in music (from Pagliacci to hard rock) and dialogue (part E-movie, part Burroughs). As bodies are sundered and suspense grows, the story is set in Arizona's old copper belt, where the sun beats down, the cacti bristle and abandoned mines lurk beneath the surface much like the trapezoids in the killer's own mind.

British film-maker Cammell, who first found fame when he wrote and co-directed *Performance* with Nicolas Roeg, has taken a novel by Margaret Tracy, Mrs White, and weaved its story in busily expressionist visuals. There are zoom shots and crane shots; kaleidoscopic murder-scene montages of crashing glass and billowing blood; and frequent close-up filling close-ups of the unidentified killer's eye. Above all, Cammell has been fascinated, as only a foreigner could be, by the exotism of the Arizona landscape. This is credibly a place where ordinary events could be distorted by a heat-shimmer of the mind: and where the young couple at our story's heart, hi-fi salesman David Keith and his blonde wife Cathy Moriarty, could amplify each other's jealousies and suspicions to the point of no rational return.

When a series of young women are brutally murdered and dismembered, tyre-tracks narrow the suspects down to 40, of whom Keith is one. But how, the film asks, could a loving father and conscientious breadwinner be taking knives to the local citizenry? Cammell delights in laying a trail of



David Keith in "White of the Eye"

conundrums. The black homicide detective from Tucson (Art Evans) scents purpose behind the aesthetic disarray of the murder scenes. "Did you ever look at a Picasso, Lucas?" he asks his assistant. "Picasso my ass," replies Lucas tersely. But there is order behind the disorder. Indian signs: symbolically scattered clues; a hunter's expertise in killing and sectioning his prey.

Despite moments of ostentation and shock-horror cliché, the movie never loses its grip. At first we seem headed for a Roeg's gallery of ocular trickery from a less talented pupil: flashy cutting and elastic lenses bounce us back and forth across the threshold between reality and hallucination. But the characters develop a steady, compelling credibility.

soul, *Chronicle Of A Death Foretold*, based on the novel by Gabriel Garcia Marquez. A mysterious wanderer (Rupert Everett) stops at a town on a big river, meets and marries a beautiful girl (Ornella Muti) and discovers on his wedding night that she is not a virgin. He promptly throws her back at her parents, whereupon the girl's brothers set out to kill her lover (Anthony Delon). The tale of gathering violence is told in flashback by the murdered Delon's friend, revisiting the town years later in the sere guise of actor Gian Maria Volonté.

This is a co-production with a vengeance. A Colombian novel, an Italian director, English, French and Italian stars, all dubbed in Spanish. The brain totters. So does the movie, seldom sure of its equilibrium as Rosi veers towards now Mediterranean historicism, now towards a stricken Alan through the story, but is at least enough to be interesting. Delon, handsome son of Alain, gets by on hereditary charisma. But the Italian contingent, Muti and Volonté, look hopelessly bemused as the years pass, their hair grows powdery-grey and Marquez's piquant tale turns into a weird, wayward and seemingly interminable shaggy dog movie.

All this from the director of works like *Salvatore Giuliano* and *The Mottet Affair*, movies that used to recast and reshape conventional narrative with dancing scissors.

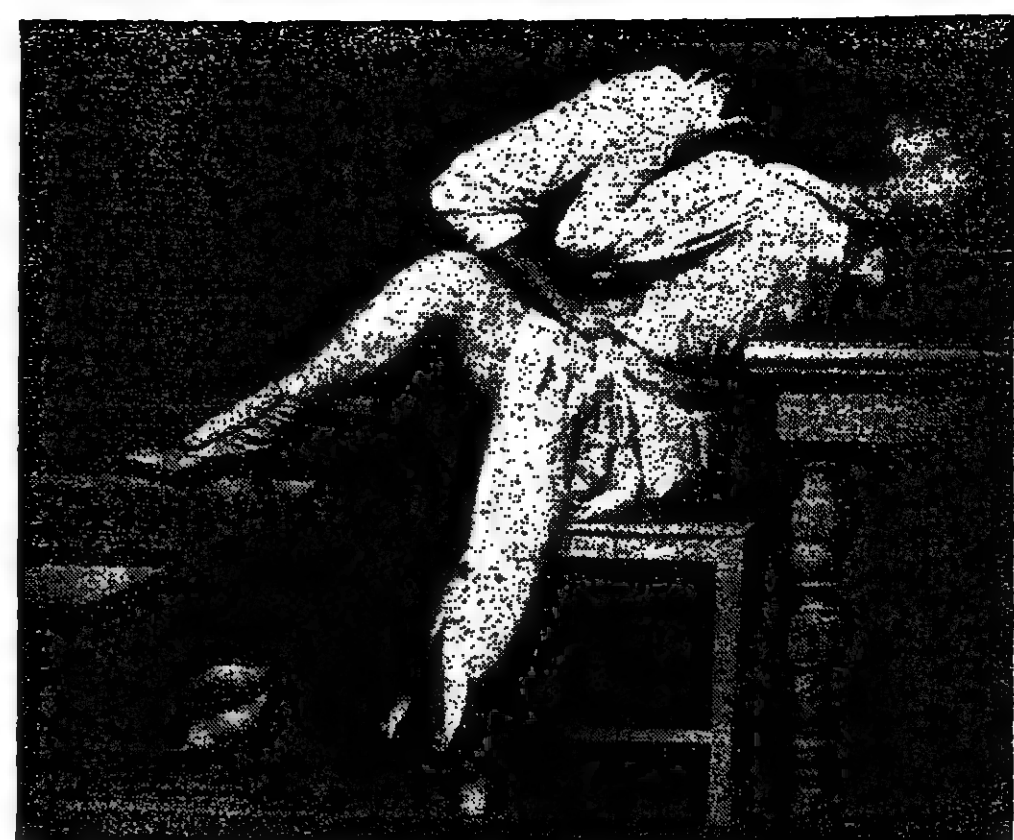
Dancing scissors would also be welcome in Clive Jessop's *Emma's War*. A tale of growing up in bygone Australia, it somnambulates through the last years of World War Two, as our teenage heroine (Miranda Otto)

negotiates the burgeoning mysteries of school and adolescence and boyfriends. She also learns about the horrors of war, when Dad returns from the front minus a leg, and about the contentious virtues of pacifism from the young runaway "conchie" (conscientious objector) she meets one day while playing truant from school.

The only person she learns nothing from is Mum (Lee Remick), who spends her time hitting the amber fluids (Australian sherry in her case) while waiting for hubby's return. For the audience too, it is a long wait. The slow narrative drips its messages and the film increasingly resembles some identikit Aussie movie-out of the nostalgia-plus-feminism school—somewhere between *The Getting Of Wisdom* and *My Brilliant Career*.

The *Kindred* is this week's collector's-piece horror film. "I think you're going crazy," says someone to the hero (David Allen Brooks). Indeed so, like-wise the movie. Mr Brooks's scientist mother (Kim Hunter) has just died, leaving him with the thankless task of disposing of the hybrid brother she created for him. This thing—we cannot call it anything else—slithers, gorges, attacks at will and rains sperm-like jelly over everyone, including scientist Rod Steiger, who is wise enough to wear a hat. Can the creature be destroyed? Or will it live on to spawn a sequel? Jeffrey Obrow and Stephen Carpenter direct for controlled hysteria, which is more or less the response the film received at the Press show.

A familiar play, accompanied as here by an excellent plot summary in the programme, has no need of those nasty little simultaneous translation parking meters. I have never really listened to Swedish in the theatre before. It is full of spurs and hops and funny yodelling noises, very apt for expressing moods of anger, passion and desire. Sometimes it sounds like German slurred through a drain. Like so much in Strindberg, Swedish is a good rummy mess, a slab of over-ripe brie coming away in the sun. It is important to grasp this in order to appreciate the balletic precision and psychological sobriety of Bergman's *Summer Night*. The scene of the Edinburgh Festival last autumn, a dance aesthetic lurks beneath the detailed naturalism of the midsummer night's below-stair lappetis of seduction and re-creation. Miss Julie's later confessions are prefigured in the long scar that traces across Marie Gornanzon's left cheekbone (Bergman has restored a



Peter Stormare and Marie Gornanzon

## Miss Julie/Lyttelton

Michael Coveney

The Royal Dramatic Theatre Company of Stockholm completes its visit to the National Theatre with just two performances of Ingmar Bergman's magnificent, sensual production of Strindberg's *Miss Julie*.

A familiar play, accompanied as here by an excellent plot summary in the programme, has no need of those nasty little simultaneous translation parking meters. I have never really listened to Swedish in the theatre before. It is full of spurs and hops and funny yodelling noises, very apt for expressing moods of anger, passion and desire. Sometimes it sounds like German slurred through a drain. Like so much in Strindberg, Swedish is a good rummy mess, a slab of over-ripe brie coming away in the sun. It is important to grasp this in order to appreciate the balletic precision and psychological sobriety of Bergman's *Summer Night*. The scene of the Edinburgh Festival last autumn, a dance aesthetic lurks beneath the detailed naturalism of the midsummer night's below-stair lappetis of seduction and re-creation. Miss Julie's later confessions are prefigured in the long scar that traces across Marie Gornanzon's left cheekbone (Bergman has restored a

line scored out by Strindberg). The valet Jean, as played and virtually danced by the extraordinary Peter Stormare, last week's *Hamlet*, is the first to convince me of his past as a head wine waiter.

Taking his dinner prepared by the loyal Kristin, he shuffles a good bottle from the table drawer, draws the cork, smells it, pours, rolls it round the glass, inspects it again, the light, drinks critically. Everything in this great performance is similarly worked out, be it a dependent nuzzle against Miss Julie's breast, a careening career of her grey buttocks, the removal of shaving cream left after an otherwise fastidious ablation that Kristin will tidy up; or the swooping descent on his spreadeagled prey, groin buried in a pliant hip and pelvis, locked as in a tango hold.

The scenery and costumes of Gunilla Palmstierna-Weiss lend the action the sort of historical actuality reminiscent of a Bergman film like *Smiles of a Summer Night*. The brilliant lighting by Hans Åkesson is systematically graded to encompass the orange dusk of midsummer antics, the grey twilight of sordid liaison and the unforgiving harshness of a sunny morning; it reinforces the style

of heightened realism. The interruption of revellers is muted, mezzo forte, a sinfonietta of giggles and sobs and numb drunkenness. The kitchen is scrubbed, grey, fitted out with indoor shrubs and practical brass implements.

Strindberg's proposed 90 minutes have been stretched but not strained to two hours. The genius of it all is that you believe all the emotional transitions have actually happened. Miss Gornanzon rushes, livid and distraught, to vomit outside after having sex behind the locked door. Jean's physical motor is fuelled as much by lust as class revenge, violation on a kitchen table a tactic of political foreplay. But newer and rougher horizons are not easily stomachable. Miss Gornanzon relapses into a spasmodic fit long before her greenfinch is brutalised to expedite the get-away to Lake Como.

That exit is scuppered by the Genet-esque return of the Master, Mr Stormare finishing as he started with a sinister display of servile rectitude. Too short a mention for the wonderful, reproving Kristin of Gerthi Kulle who, as has been widely remarked, restores the role and expands the usual due to a fully vibrating trio.

## A Midsummer Night's Dream/Regent's Park

Martin Hoyle

Caroline Smith's production of this year's *Dream* in the Park begins badly: slow, conventional, stridently audible. On the first night one of the coldest evenings I remember in the Open Air Theatre added precious little magic. Things get better, however, if hardly exciting, the traditional approach is underpinned by solid virtues. The rain came down for the base mechanicals' play. Umbrellas went up. The audience stayed put. A fair number of old jokes and some new ones added to the feeling of a shared ordeal. The evening ended in triumphant good-humour and warm-heartedness. The Park had worked its midsummer magic again—though this time in near-winter temperatures.

This is surely the sort of production one might have seen over the past half-century in Regent's Park. Even the modern doubling of Theseus/Oberon and Hippolyta/Titania has been achieved. The fairies melt into the terrain, so many green goblins with pixilated ears; and Simon Hignett's set hints at earth spirits everywhere, from the mossy statues to the twisted tree-trunks on the verge of taking human shape.

Apart from Oberon's rags—and Paul Shelley, though over-

dropping on all the mortals from the start of the play, is more a harassed executive than the sinister king of shadows—the characterisation is straightforward. Of the four lovers, Tom Mannon is authoritative as Demetrius and after a slow start Peter Doran gets going as a posturing machismo, every inch a sexually complacent Latin who believes himself irresistible to Helena. The latter is a delicious part, especially as here played by Warren Leighton with toothy charm and ear-piercing disengagement. Juliette Grassby's Hermia comes into her own with some nifty rigger tactics on her recalcitrant swain.

The mechanicals are nicely differentiated. Ian Talbot as Bottom is fairly routine and hampered by an attractively naturalistic donkey head (he has pretty hooves) which however muffs his voice. Haydn Jenkins's Puck, Thisbe in spite of himself, Craig Stevenson's the Fairy, and the sturdily starchy Little Sairy, the faintly Gielgud-toned Quince of David Neal stand out. The unusually collapsible wall was very funny; and the French girls behind me seemed ecstatically determined to make amends for Voltaire's strictures on that barbarian, Shakespeare.



Ian Talbot and Lynn Farleigh

Alistair Miles

Continued from Page 20

## Arts Week

Dine, Stella, Noland and Paolucci.

Ends Aug 2.

**Eden:** Carré (1881-1986) the first retrospective in Carré's home city since 1963, concentrates on the works from the years between the wars, but includes his early futurist and metaphysical paintings, and the notable *Funeral of the Anarchist*, Gull of 1911, lent by the New York

Museum of Modern Art. Ends June 28.

**Rome:** Galleria Nazionale d'Arte Moderna (Viale delle Belle Arti) *Le Stesse Della Memoria:* views of interiors, portraits and conversation pieces from the Prez collection. The catalogue is almost more delectable than the exhibition itself: the delicate oils and watercolours get lost in the austere spaces of the gallery. The nostalgic title refers to a period (1776-1876) when the aristocracy of Europe were united as never before or since, a period for which Mario

Prez, anglophile, literary critic, and Professor of English Literature at the University of Rome, had a passion. He recreated with accuracy and affection the atmosphere at his Via Giulia. Prez's passion for Europe style began when still a child and he was still buying new pieces at the age of 85, a year before he died. It is sad that it proved impossible to buy Palazzo Ricci itself, so that these delightful objects could have been seen in their proper setting. Until September 8.

**Royal Academy of Arts:** The work, covering 1810-70 is not well known in Germany. The extensive display of 250 pictures and sculptures from 70 artists includes works by Henry Moore, Ben Nicholson, Francis Bacon and Anthony Caro. It should help to revise the prejudice that British art is provincial and has not been represented in the avant garde. Ends Aug 8.

**Rossi:** Museum Friederichs-Orgel, Berlin. Document 8 'World exhibition of contemporary art': paintings, sculptures, theatre performances, architecture and design. The Documenta was founded in 1955 by local painter Arnold Bode with Henry Moore, Alexander Calder, Max Ernst and Joan Miró and is an important venue for modern art. This year director Manfred Schneckenburger presents the works of 150 artists, and for the first time open air sculptures which will be erected in the city centre. Artists exhibiting include Ian Hamilton Finlay, Javier Mariscal, Robert Morris, Mark Tansey, Alexander Melamid, Eric Fischl, Leon Golub, Robert Longo and Joseph Beuys. There is also a separate exhibition *The Ideal Museum* where 13 architects present their ideas for Museum construction. Ends Sept 20.

## SPAIN

**Barcelona:** Fundación Caixa de Pensions: *Isidra d'Ulls Collection*. Ends June 30.

**Madrid:** Centro de Arte Reina Sofía, Santa Isabel 32. *Reunión de 5 German sculptures in Madrid*. Ends June 22. Also: *American Dreams*, 115 photographs by 55 photographers from 1880. Ends July 6.

**Madrid:** Cy Twombly. *American artist living in Rome since 1967* exhibits his *Conjunctio Oppositorum*: 43 paintings on cloth, 88 on canvas and 20 sculptures dated 1952-86. Palacio

de Velazquez and Palacio de Cristal at the Retiro Park. Ends July 30.

**Madrid:** *Treasures of Madrid's Private Collections*. 30 paintings, dating XVth c up to Goya's time, include Velazquez, El Greco, Murillo, Zurbarán, Guardi, Velazquez, Goya, Rubens, Brueghel, Manet. Only some of the pieces described as existing after 1939 tax exemption on fine art, and a chance of seeing paintings unknown to the public. Real Academia de Bellas Artes de San Fernando, Alcalá 12. Ends June 30.

## NEW YORK

**Museum of Modern Art:** *Berlin* 1901-67: An international assortment of 55 artists who worked in Berlin over the past 25 years includes David Hockney, Malcolm Morley and Georg Baselitz. Ends Sept 8.

**Guggenheim:** The first retrospective of Joan Miró since his death in 1983 includes more than 150 pieces, including paintings, objects, collages, ceramics and works on paper that explore the artist's experimental methods, methods and primitive inspirations. Ends Aug 22.

**Metropolitan Museum:** 48 key Impressionist and Post-Impressionist works from the Courtauld Collection tour America, including works by Cézanne, Manet, Renoir, Seurat and Gauguin. Ends June 21.

**IBM Gallery:** 90 paintings of pre-modern art from the second half of the nineteenth century including works by Klimt, Bonnard and Matisse, and 120 drawings show proposed and actual Washington government buildings. Ends July 11.

## CHICAGO

**Art Institute:** The 1985 Grand Palais exhibit of Lurville's 1920s photographs shows the evocative panoramas and fleeting moments on the

streets of Paris between the wars.

Ends June 28.

**Art Institute:** 18th century Turkish art that flourished under 'The Levantine' Sultan Süleyman is displayed in 210 objects including illustrated manuscripts, enamel woodwork, rugs and the imperial wardrobe. Ends Sept 6.

## WASHINGTON

**National Gallery:** 81 Ballan master drawings by Leonardo, Michelangelo and Raphael among others travel for the first time from the Royal Collection in Windsor for this exhibit. Ends July 20.

## TOKYO

**Kanazawa:** 100 works on loan from collections at museums in Munich, Paris, Moscow and New York. National Museum of Modern Art, Kanazawa, near Takekashi Station. Ends Aug 9. Closed Mondays.

**Osaka:** *The Meiji Period (1868-1912)*. 60 prints portray the decades after Japan's opening up to the West as a kaleidoscope of clashing cultures. The jostling of Kabuki actors in sumptuous kimonos with Japanese scenery in filled Western dress and imported technology, though, produce the, by now, familiar incongruous mix that characterises Japanese culture. The enthusiasm for Westernisation is seen in the lively, often comical, prints and provides some insights into the unique beginnings of Japan's long and turbulent interaction with the outside world. Hecar Museum, Ginza. Ends June 28. Closed Mon.

**Beitok from Java:** This superb exhibition of this textile art includes many examples of traditional work rarely seen outside Indonesia. Sundry Museum of Art (with splendid views over the city) near Asakusamitsuke subway station. Ends June 28.

## Double Track/The Place

Clement Crisp

The Place has been transformed for the first production in a two-week season given by the Dutch experimental troupe, Dansprolokket. The audience sits facing a mirrored wall (where the dance area habitually is). Behind in a raised alcove sits a woman in a day dress. Two video screens above show a railway station, one with a woman sitting waiting for a train on an exactly similar bench, the other with an empty bench.

On the screen trains occasionally pass (their sound brilliantly caught) and the seated woman on stage—whom we see as a reflection—gestures, moves slightly, then begins to speak Samuel Beckett's *Text for nothing*, No. 7. This is

concerned with the rumination of an immobile person whose after ego, her imagination perhaps, is free to wander.

Then, in a brilliant theatrical coup, a second woman is seen on a bench behind the mirrored wall, moving in acute relationship with the other performer, while, on the second video screen, another woman sits waiting. Trains pass. A score by Louis Andriessen is played first on a harpsichord, then repeated with a piano doubling the harpsichord, then repeated a third time with loosed celesta and chime, as cumulative as the structure we watch.

We are involved, in most skilful fashion, with the matter of the piece: the confrontation

and conflict between inaction and intention to act, between waiting and the mind's activities as we wait. The two performers—Bepko Blankert, who is also the choreographer, and Caroline Dokter—are opposed, first by their appearance on separate stages, which can make one seem the dream image of the other, and then, when they are united on the stage behind the audience, as almost antagonistic forces.

At last the two women return to one bench. Nothing may seem actually to have happened, but the dancers, Beckett, Andriessen and the dazzling production have taken us along a double track to extraordinary realms of the imagination. The piece lasts an hour. It is an hour well spent.

## Saleroom/Susan Moore

## French pieces top £5m

Private collectors rather than dealers proved the fiercest bidders at Wednesday evening's sale at Christie's and provided surprising and successful results. On offer was a rare accumulation of high quality French furniture and sculpture from a number of collections. The sale totalled £5,429,930 with 17 per cent was the £374,000 paid for a Louis XVI tulipwood and parquetry commode by Guillaume Beneman (unpublished estimate £150,000).

Hot on the heels of Christie's highly successful sale on Wednesday, the auction house yesterday launched a two-day sale of important French furniture and objects of art, writes Annalena McAfee. While the lot could not be expected to match prices paid on Wednesday, yesterday's sale got off to a good start making a total of £1,443,200 with 19 per cent bought in.

The top lot was a Louis XIV ebony bibliotheque with brass details, estimated at £40,000. The London dealer Partridge paid £63,800 for the piece. An Empire ormolu clock and matching barometer, each supported by a winged classical female figure, doubled their joint estimate when they went for £55,000 to a private buyer. A similar, larger, pair is in the collection of the Dukes of Bedford at Woburn Abbey.

The same anonymous buyer who secured the bouille bureau also paid £550,000 for a Louis XIV porcelain and ormolu mounted commode stamped by G. Dester. Once again it was a handsome price for a piece

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**LONDON**

**The Tate Gallery:** Turner in the new Clore Gallery: The Turner Bequest, which amounts to nearly 300 oil paintings, finished and unfinished, and a further 10,000 or so watercolours and drawings, has been a source of controversy and discussion ever since it came into the nation's hands more than 150 years ago. Turner had always wished for a gallery to himself which would show all aspects of his work. Whether he would have approved of James Stirling's extension to the Tate as a suitable setting is a moot question. The larger paintings may be hung too low for one who lived in a more ostentatious age, and the tasteful central Stirling has been known to have preferred. The vulgar neo-deco of the entrance hall has little to recommend it. But eight rooms for paintings and one for watercolours give room enough, and with the three reserve galleries upstairs, every painting but the few in restoration or on loan is on the wall.

**WEST GERMANY**

**Stuttgart:** Staatsgalerie: British art in the 20th century organised by the



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF  
Telegrams: Finantimo, London P54. Telex: 8954871  
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Friday June 19 1987

## Great powers and the Gulf

WITH only one diplomat left in each other's capitals, Anglo-Iranian diplomatic relations have been reduced quite literally to the minimum. But it is certainly desirable, if it is possible, for Britain to avoid a complete break with a third Middle Eastern country, after Libya and Syria and especially with one as important as Iran.

Iran is important not only for commercial reasons, weighty though the area is also a major regional power, both in military terms and even more so through the influence of its revolutionary Islamic ideology. Above all it is one of the two belligerents in the most dangerous international conflict in the present world scene.

The five permanent members of the UN Security Council, of which Britain is one, have a special responsibility under the UN Charter to deal with such a conflict. In practice that responsibility has seldom been exercised because of the bitter hostility which has divided them from each other. But since last year there has been a slight improvement in the international climate, and the idea of some kind of joint action by the great powers no longer seems quite unthinkable.

In fact the delegates of the five powers at the UN have been quietly discussing what they can do, and have been surprised to find how much common ground there is between them. They agree, apparently, that a Security Council resolution calling for a ceasefire is desirable, but would be useless or worse if they are not prepared to follow it up in the event—virtually a certainty—that one of the parties, namely Iran, refused to comply.

## Due reparation

They agree that they would have to be prepared in principle to enforce it with military sanctions—meaning in the first instance economic sanctions, notably an arms embargo. In London, however, there is some doubt whether such fine pledges would be implemented in practice. Would China, for instance, really stop supplying weapons to Iran, given that it claims not to be doing so now, even though Silkwood missiles and other Chinese-made weapons have been clearly identified by western intelligence?

## Wrong exit from the farm crisis

AGRICULTURE MINISTERS of the European Community emerged yesterday from yet another all-night negotiating session to report a depressingly familiar deadlock over farm prices. Their failure this time to take the next step towards reform of the agricultural support system and resolution of the community's budgetary crisis can be blamed partly on the nasty dilemma they face on one particular commodity—coking oil.

## US retaliation

The European Commission's proposed solution is as unattractive as the problem itself—so unattractive, indeed, that the men in Brussels are suspected of creating this secondary crisis to concentrate ministerial minds on the primary one.

If the levy is introduced, US trade officials have promised to retaliate for any loss of market suffered by American farmers who currently export some \$2bn worth a year of soy to the community. Developing country growers of palm or coconut oil will try to have the EC arraigned before the General Agreement on Tariffs and Trade for breach of its commitments. A levy would be doubly annoying for those Asian growers who enjoy no subsidy at all. Meanwhile European consumers will complain as the price of margarine goes up—perhaps by 10 per cent—along with prices of other processed foods in which vegetable oils are an ingredient. The proposed levy is being presented as the consumers' prospect of a wider plan for tightening controls over pro-

duce? Or would the Americans themselves hold to their resolve once they saw the Soviet Union exploiting the UN initiative, as it surely would, to strengthen its own influence in the region?

Clearly part of the problem is that the Security Council, which at the beginning of the war called for a ceasefire with or without the Iraqi attack on its forces, consequently stands very low in Iranian esteem. Iranian leaders have repeatedly called on the UN to condemn the aggressor and provide for his "punishment." While they might welcome (as Iraq also says it would) an inquiry into the war, it is an inquiry into the most unlikely they would agree to a ceasefire until they were assured of the findings of that inquiry and promised that due reparation would be exacted from Iraq, probably including the removal of President Saddam Hussein.

**Side issue**  
This is hardly in the UN's power to grant. It is therefore most unlikely that resolutions, however ingeniously worded, will stop the fighting. The great powers have to be prepared to act, but also to carry with them Iran's potential supporters among the non-aligned nations, which they can only hope to do if they retain at least some capacity for dialogue with both the belligerents.

The odds against success are high, and the Europeans are right to discourage Washington from rushing in to start the process before all the subsequent steps have been fully agreed among the five and the assent of the non-permanent members of the Security Council (many of them inevitably suspicious of this sudden reappearance of an embryonic Rooseveltian world directorate) has been obtained.

America has had no direct relations with Iran since 1979. France and the Soviet Union are regarded with deep suspicion and hostility in Tehran because of their role as arms suppliers to Iran. In the circumstances it can only be regretted that Britain and Iran have now quarrelled over a minor side issue, and it is surely right to try to prevent the breach from becoming complete or permanent.

## Politically hampered

But, like the Common Agricultural Policy as a whole, the levy cannot fail to appear grossly protectionist to all agricultural suppliers outside Europe. The Americans, in particular, are coming to the conclusion that only trade sanctions will provide the necessary stimulus for reform.

Looking at the problem from within, it is obvious that countries like Greece, Spain and Portugal cannot be asked to sacrifice their farmers' livelihoods: after all, that is partly why they joined the community in the first place. But it is also obvious that even the richest member states, West Germany, Britain and France, are so hampered politically by their farm lobbies—and the convenience of their bureaucratic—that they are unwilling to bear the costs of reform either.

Reform in this case means finding some combination of price cuts to restrain output and income support to protect farmers from the transition that must eventually occur. Just as in declining sectors of manufacturing industry, the correct policy is to subsidise the worker, not the job, even if that means passing some of the social cost back to national governments. Brussels means while wants to double community budgets for social and regional spending, a necessary part of the solution to the farm problem, but will not succeed until the farm budget is brought under control.

If reform will be precipitated only by a crisis, the question then is what kind of a crisis do we need. It is a measure of the desperation in Europe that the prospect of a trade war should be seen as a form of salvation.

THE \$90m acquisition of Thorn EMI's brown goods division by Thomson is a further step in the long-drawn-out rationalisation of Europe's consumer electronics industry. It leaves the French state-owned group and Philips of the Netherlands together in control of more than half the total European production.

The deal underlines a growing trend among producers in a wide range of European industries to seek improved economies of scale by acquiring marginal suppliers or merging with competitors in neighbouring countries.

This trend has accelerated in the past 18 months. In telecommunications, France's CGE has acquired control of many European subsidiaries of ITT of the US; in semiconductors Thomson has agreed to merge most of its interests with SGS-Ates of Italy; while Olivetti of Italy has strengthened its position in electronic typewriters and office systems by buying Triumph-Adler in West Germany.

Recent examples from other sectors include the string of pan-European takeovers in white goods manufacturing by Sweden's Electrolux, the acquisition by Britain's ICI of SES, a large Belgian seeds producer, and the sale of Leyland Trucks of the UK to Daf of the Netherlands.

As an early victim of Japanese competition, consumer electronics was one of the first European industries to be struck by the cross-frontier merger wave. It first surfaced in the late 1970s in West Germany, a relatively open market where a fierce price war had brought much of the industry to its knees.

Thomson moved in, buying television set manufacturers, Saba and Nordmende, and Telefunken and through its Videocolor affiliate, the television tubes interests of Telefunken. In 1982, it bid for control of Grundig, the West German industry leader, in which Philips had a 24.5 per cent interest. When the deal was blocked by the German cartel office, Philips took management control of Grundig and raised its stake to 31.5 per cent.

With generous French government support, Thomson has invested heavily to modernise and streamline its European manufacturing facilities. But its trans-national consumer electronics strategy lacked one vital element: access to the British market, the largest and most buoyant in Europe.

Despite repeated attempts to crack the UK market, Thomson's share never exceeded 1 per cent. According to BIS Mackintosh, a market research firm, the deal with Thorn will

give Thomson 18 per cent of the British colour television market and 18 per cent of total European television sales. That compares with European shares of 11 per cent for Philips and 13 per cent for Grundig.

Thomson is expected to switch most of Thorn's tube purchases to Videocolor, which is believed to have excess capacity. That is likely to be a blow to Philips, which at present supplies most of Thorn's large screen tubes from its plant in County Durham.

Will Thomson's latest move be enough to secure it a solid future in consumer electronics? Not long ago the company, which is due to be privatised by the French Government, appeared to be hesitating about the direction of its pan-European strategy—and even whether it wanted to stay in the business at all.

Its doubts appear to have been quelled by a strong recovery in profits over the past year due to improved productivity and the transfer of some production to low-cost sites overseas. But many analysts still expect it, and most other European manufacturers, to face a rough ride.

Sales of colour televisions, half of which are for replacement sets, are growing by only 3 to 3 per cent a year, and prices have stagnated in real terms for the past decade. "Price competition is cut-throat, it's absolutely horrible,"

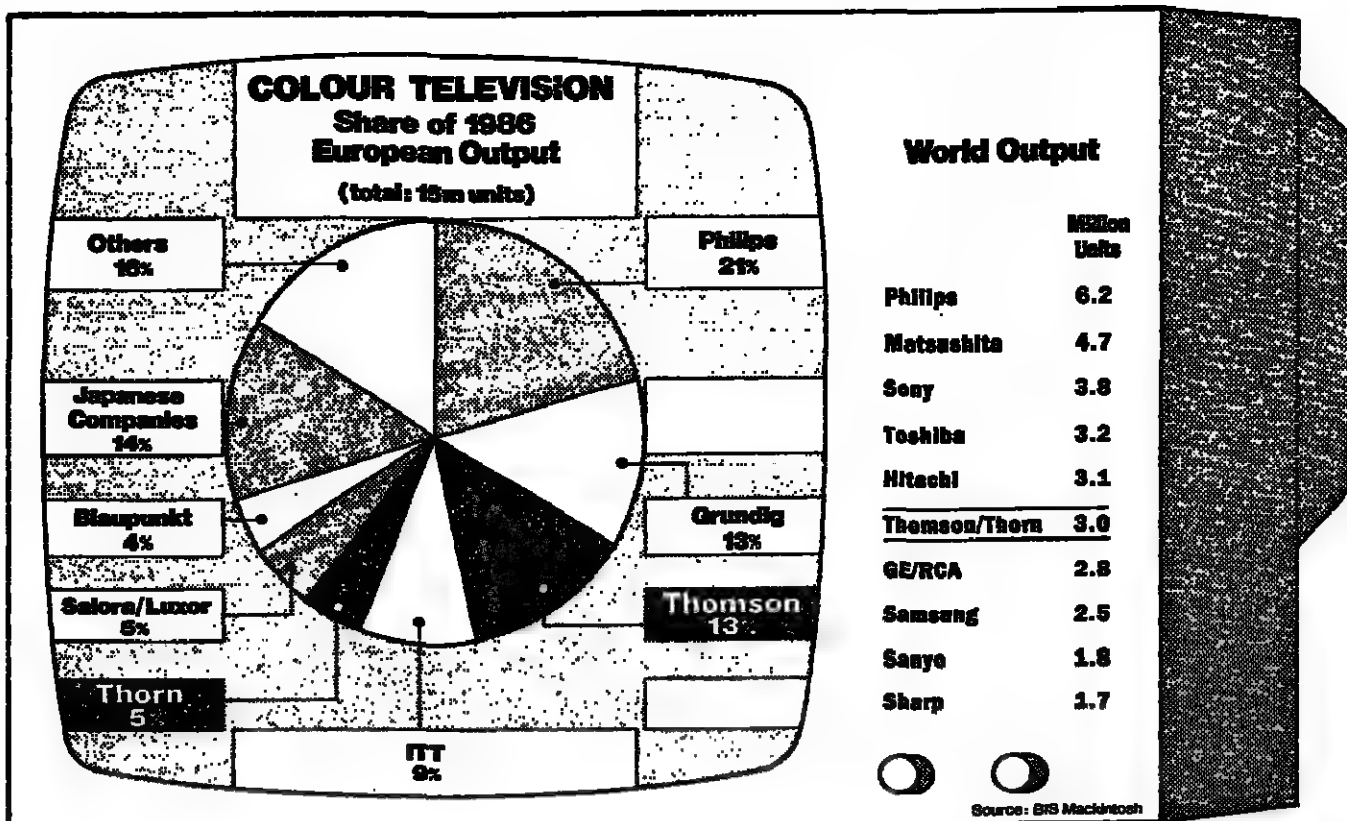
concentrate on its high-street operations, which have generated the lion's share of profits in recent years.

Yet there is no denying that Thomson under Wilkins and Southgate's leadership, has abandoned the vision both of the company's founder, Sir James Thorn, whose drive placed the company at the heart of British manufacturing and of Wilkins's predecessor Peter Lalster, who saw Thorn as an integrated electronics group with global pretensions.

In retrospect, many now see Lalster's vision as over-ambitious and badly thought out. The new team has tackled fundamentals that were long neglected. The sale of Ferguson makes sense within their new strategy.

Yet it is nonetheless a further example of the restructuring of European industry happening—as in so many cases with only a minor role for Britain.

## The Thomson-Thorn EMI deal



## Against the odds

By Guy de Jonquieres

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## Europe edges Britain out of the picture

By David Thomas

trouble go back to the great days of Thorn, when the company was strong both financially and industrially. It used that strength to tie up its home base and Britain's traditional markets, rather than to tackle difficult propositions like selling into the Continent or the US.

It differed in this from companies like Philips of the Netherlands, which although it has suffered from the Far Eastern assault in consumer electronics, was in much stronger shape than Thorn. As late as 1979, well after the Japanese had eaten into European markets, Thorn believed annual output of 450,000 sets was enough to survive. Last summer, its top executives insisted that Ferguson had a future on its own.

That most recent optimism

reflected the work put into turning Ferguson round after the disastrous year of 1984-85 when it lost £23m. The company spent about £30m over the last two years modernising and re-organising Ferguson's two factories at Enfield, London and Gosport, Hampshire, introducing new models and slashing costs. The workforce was cut from 6,000 to 4,300.

Dr Jim Maclean, the Thorn executive who headed Ferguson, claims that Ferguson's productivity is now approaching the best of its competitors. But it was not enough.

Thorn decided that much larger volumes were needed to support continuing research and development, to allow cost-effective component purchasing and to withstand the continuing onslaught of the giants. "During the

course of last year, we came to understand that however efficient we became, if we didn't have overseas markets, we couldn't compete," Dr Maclean explains.

Two other events turned that dawn realisation into certainty. Output during the crucial pre-Christmas period fell short of demand by about 90,000 sets. Then the Japanese, started cutting prices when Ferguson wanted to increase them.

Southgate insists that Ferguson is the last of the big divestments planned since he and Sir Graham Wilkins, Thorn's chairman, took over after a boardroom tussle in 1985.

The basic reason was the same in each case, Mr Southgate says: Thorn was not prepared to spend the amount required to make them internationally competitive.

Thorn says it is now happy with its remaining businesses: its four core divisions of rental and retail music lighting and electronics; and three other smaller operations which it believes will grow strongly—computer software, security and Kenwood mixers.

Mr Southgate does not rule out further sales of peripheral parts of the empire and is still looking for a partner for Immos, Thorn's cash-draining microchip manufacturer. But he says the company's concentration will now be four-square on expanding what is left.

Thorn insists that the Ferguson sale, added to earlier disposals, is not a sign that the company wants to pull out of manufacturing to con-

centrate on its high-street operations, which have generated the lion's share of profits in recent years.

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## Plessey's US find

US find

Plessey's management team, overhauled and rejuvenated during the abortive bid from GEC, seems to be growing younger and younger. Yesterday, the company appointed a mere stripling, 39-year-old Stephen Walls from Chesbrough-Pond's of the US, to take over the finance director's job that has been vacant since Peter Marshall retired in April. Walls was welcomed aboard by Sir John Clark, Plessey's redoubtable chairman, as a "representative of a new generation of financial managers" who would help Plessey "at this time of transition."

Leeds-born Walls will have a tough job following Marshall, who was widely credited in the City with a central role in putting Plessey back into good financial order after a decade of problems in the mid-1970s. But his appointment, which includes a seat on the main board, gives a significant clue to the new direction of the company in the wake of its escape from GEC.

Walls says that the Unilever offer represented a good deal for shareholders and that he could have stayed with the group. But from a personal point of view, the job with Plessey made more sense because the company was at "an interesting stage in its development."

After dealing with healthcare products and chemicals at Chesbrough, he will now have to learn about a whole new range of electronic products. What he will clearly not have to learn much about, on the other hand, is international finance and takeover strategy in the US—and that may come in very useful for Plessey in the months ahead.

## Apple turnover

John Sculley, the man who brought Apple Computer back from the brink of disaster in 1985, is about to add a new string to his bow—as an author.

## Men and Matters

finance. Five years of this was in the US, where for the last two and half years he headed the finance function for Chesbrough during an extraordinary cycle of acquisitions and disposals.

These financial manoeuvres eventually ended when Chesbrough was itself acquired by Unilever after contesting another bid from American Brands. Before that, however, Walls had helped plot the takeover of the Stauffer chemicals company, acquired entirely with debt in the current American fashion.

He then developed plans to pay the whole of the borrowings off within 12 months, and subsequently helped Unilever dispose of Stauffer to ICI—a deal which realised \$1.6bn against an acquisition price of \$1.3bn, as well as unloading \$300m of debt.

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## Apple turnover

John Sculley, the man who brought Apple Computer back from the brink of disaster in 1985, is about to add a new string to his bow—as an author.

the people who make advertising what it is swap anecdotes about the proceedings.

So far, the highlight has been the appearance of the Chinese President, Li Xianlian, who is thought by most Chinese watchers to be a tough conservative. Nonetheless, President Li urged the delegates to do their work well and encouraged the foreign guests to see more of China to get an idea of how reform is changing the country.

In a closed meeting with senior organisers, the President showed that his grasp of the industry and its role is reasonable, though the 82-year-old has a few blind spots. Advertising, he told the elite group, does not have to be all lies.

## Office oracle

I have not actually checked, but I am assured that a new reference book published yesterday will tell you the telephone number of Moscow airport as well as which country's currency is the Renminbi Yuan.

Which, I suppose, lends some credence to the claim that Chambers Office Oracle (£8.95), produced with the backing of the Royal Mail, is the most comprehensive reference book yet devised for the businessman.

Author Doreen Sharp has collated the work of experts in many fields for the book which includes advice on just about everything from writing to the Queen to coping with kidnappers, from organising a conference to setting up a new business.

Chambers predicts that the Oracle will become indispensable for any office. It does inform you of the date on which Taiwan marks the birthday of Confucius as well as how much it costs to send a parcel there—so it may well prove to be right.

## By any other name

Talk of appropriate names. There is a magazine for those strong men who do idiotic things like pulling a bus with their teeth. It is called Strength Athlete. The editor is Wally Pullman.

Observer

"The one security system which is so good that sales were up 300% last year and I have to walk straight into it..."



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BRITAIN is not about to become a fully participating member of the European Monetary System and is in no hurry to conduct a review of its position.

That is the first message to come out of the Treasury after the general election. The second is that there is unlikely to be any further relaxation of public spending. Indeed this year's review of public expenditure, already under way, is likely to be one of the toughest.

A third is that the principal weapon to control inflation for the foreseeable future will continue to be a relatively high exchange rate.

If there is a fourth, it is more sotto voce: the Government is more worried than it used to be about the possibility of a world recession slowing down the British growth rate.

Chancellor Nigel Lawson had a good election campaign. Not only did he come across as an attractive performer, capable of presenting all sorts of issues—way beyond the economy—in a simple, intelligible way; he also played a key part in rescuing the Tory campaign when it wobbled badly in the final days.

Mr Lawson is the only Chancellor of the Exchequer this century to have served a full parliamentary term and then been reappointed, apart from Mr Neville Chamberlain, who served from 1931-37 before becoming Prime Minister.

Fedrats will say that the distinction also applies to Denis Healey, but that is stretching it a bit. Mr Healey's first term lasted for only a few months between the two general elections of 1974. He is really remembered for his stewardship from late 1974 to early 1979.

So Mr Lawson has, if not the world, at least the British economy at his feet. Above all, he has time: time to get on with what he was doing before without the distraction of a general election on the horizon.

There is another factor on his side. One of the hallmarks of Mrs Margaret Thatcher's administrations so far has been the strengthening of the Treasury. Some people trace back the process much further. Mr Lawson says that it goes back to the late 1960s, when the failure of Mr George Brown's Department of Economic Affairs showed the fallacy behind the attempts to create an alternative economic ministry.

The idea that the Treasury can be downgraded is nowadays largely confined to the Labour Party, though for the Conservatives Mr Michael Heseltine is a notable—and lonely—exception.

His own view is that the turning point came in 1976 with the intervention of the International Monetary Fund which gave Chancellor Healey powers that he would not have been

## POLITICS TODAY

# Chancellor Lawson is ready to ride the tackles

By Malcolm Rutherford

granted by the Labour Party alone. They may have been dissipated by the winter of discontent in 1978-79, but the practice of Treasury supremacy was taking hold.

In particular, under the premiership of the now Sir James Callaghan it was demonstrated that if the Prime Minister and the Chancellor worked together, there was not a great

**The public spending exercise may come as a shock to the public and to some ministers**

deal that the rest of the Cabinet could do to oppose them. The other requirement was a strong Chief Secretary to deal with the spending departments directly. All that was there for the Tories to pick up. In the early period of Mrs Thatcher's first administration, it did not work too well partly because the Chief Secretary, Mr John Biffen, turned out to have little stomach for expenditure cuts. The situation improved when he was replaced by Mr Leon

Britten, though some of the rows he had with the spending ministers were remarkably bitter and, while they never came to much, there were shades of a Cabinet rebellion.

Mr Lawson did not get off to too good a start when he became Chancellor, at the beginning of Mrs Thatcher's second administration. His first Chief Secretary was Mr Peter Rees and the Chancellor had no say over his appointment. Very soon the Downing Street rumour machine said that he was on the way out, though he took a long time going.

His successor was Mr John MacGregor, an altogether tougher character. Mr MacGregor has now become Minister of Agriculture, where it seems that there are a lot of savings to be made.

Chancellor Lawson had no objections to his departure, and indeed told the Prime Minister at the start of the election campaign that it was perfectly reasonable that he should move to a ministry of his own. But he did say that he wanted another strong Chief Secretary, either Mr John Major, the Minister of State for Social Security, or Mr John Wakeham, the Chief Whip. In the event, he got Mr Major and Mr Wakeham became Leader of the House of Commons.

Thus the stage is set for Treasury supremacy in action. There is a Chancellor and a Prime Minister working together—and a Chancellor to whom Mrs Thatcher owes some gratitude for helping to win the election. There is also a Chief Secretary of his choosing who has some knowledge of the intricacies of social security spending.

Mr Lawson's views of his role are relatively straightforward. He accepts that in any Cabinet there will be battles between the Treasury and the spending ministers. The Treasury will not always win, but it is vital that it should win most of them.

The difference between Tories and Labour, he says simply, is that under a Labour government the Treasury usually loses.

There is another challenge, about to be put to the test. Historically, control over public expenditure has operated by fits and starts, usually in response to a crisis. When the crisis is over, expenditure rises again.

There is no obvious, immediate crisis today, so the trick is how to ensure steady discipline in order to continue to bring down public spending as a percentage of gross domestic product.

The estimated outturn for 1986-87 was 43 per cent. The plan for 1989-90 is 40 per cent. It has not been changed.

So how is the Chancellor setting about his new term? Membership of the exchange rate mechanism of the EMS is not early agenda. It will be reviewed, but not yet. Mr Lawson attended a meeting of the European Community finance ministers in Luxembourg on Monday.

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Peter Ford reports on the military's response to popular unrest in Panama

## Lessons in containing a crisis

"EACH TIME a crisis has erupted, we have thrown a cloak over the problem and turned the page as if nothing had happened."

The admonishment is from Panama's Catholic bishops' conference, reflecting on the wave of unrest last week that came close to being a popular uprising against military strongman General Manuel Antonio Noriega. It goes to the heart of what has changed here in the past 10 days.

This time, say local politicians and diplomats, discontent with the military-dominated regime has gone too far and has erupted too violently to be quietly dismissed.

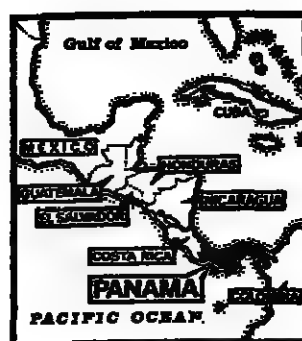
The riots that racked the financial district for two days, and a short-lived business-led strike, failed to unsettle Gen Noriega, let alone change the system that gives the Panamanian Defence Force full sway over the government.

"Noriega has won a battle, but he hasn't won the war," insisted an opposition newspaper editor.

If the unrest highlighted frustration with the government, nonetheless headed by President Eric Delvalle, it also underlined the difficulties in the way of resolving those frustrations.

The widespread protests were sparked by allegations made by Colonel Roberto Diaz Herrera, the recently ousted army chief of staff, about Gen Noriega's role in the murder of political rivals and the fixing of the 1984 elections. But it quickly took on broader perspectives.

The businessmen and professionals who led the movement from the Chamber of Commerce headquarters spoke bitterly of the corruption that pervades Panama's government and the alleged vote-rigging that has denied the opposition a political voice since the late Gen Omar Torrijos launched his military coup in 1968.



Gen Manuel Antonio Noriega

These concerns are broadly shared by the poorer sectors of Panamanian society, but last week's strikes, called by civic and professional groups rather than a political party or trade union, exposed the opposition's organisational weaknesses.

Gen Noriega rode the storm by imposing a state of emergency which forestalled the creation of a broad social movement. But, more critically, the Panamanian army held together behind him and did not rally to Col Diaz, who was seen within the military as trying to compensate for having lost an internal power struggle with Gen Noriega.

"This is not the Philippines," Gen Noriega told reporters.

Only one name has emerged in speculation about who might eventually replace Gen Noriega - Col Elias Castillo, who moved up in the high command when Col Diaz was forcibly retired on June 1.

The key to the prospect for change, however, is Washington's position, which remains incoherent.

US State Department officials seem embarrassed, say diplomats and local politicians, by Gen Noriega's personal reputation and by the

lack of democracy in a Central America ally at a time when the US Administration is berating Nicaragua for lack of freedoms.

At the same time, the Pentagon and the CIA appear to have too much at stake, both in Gen Noriega personally and in Panama's political system, to want to risk any upset in this vital strategic ally.

"The Americans have always seen security as their number one priority, and democracy came second," laments Mr Ricardo Arias Calderon, leader of the opposition Christian Democrats. "Now they are seeing that democracy is not additional to security, it is an integral part of security."

However, it is by no means clear whether this is anything more than a pious wish, as Washington weighs its interests in the Panama Canal and the nearby Southern Command military headquarters.

Alarmed by the breadth of last week's discontent in Panama City's poorer districts, the Government's priority now, says Mr Ramon Vasquez, deputy leader of the official Revolutionary Democratic Party (PRD), "is to retain our base of support among the people."

This suggests the Government will halt efforts to push through cuts in the huge social security budget which have been demanded by the World Bank as a condition for the disbursement of a \$50m second tranche of a structural adjustment loan.

Unless the terms of that loan can be renegotiated, Panama risks being deprived of further commercial loans, and of the chance to renegotiate its 1987 debt repayments. The 135 banks here showed no alarm during last week's revolt, but "the prospect of recurrent agitation is worrying," says one foreign banker.

Such a prospect seems likely, as opposition parties set about orga-



Gen Manuel Antonio Noriega

nising broader popular support and building bridges with the junior military officers who would be central to any change in Panama's political landscape.

"It is no longer just the opposition against the government," says Mr Arias Calderon. "It has become civil society against the military regime, but the political and civic opposition need to co-ordinate more closely before they can begin to provide a serious challenge to the military's role in Panamanian politics."

The politicians are aware that if Gen Noriega were to go, the question of the military's role in politics remains unanswered. A question mark would also hang over the fate of President Delvalle, whom Gen Noriega installed 18 months ago, having pushed Mr Nicolas Ardito Barletta, the elected president, out of office.

Ironically, one of the charges made against Gen Noriega was that he rigged the 1984 elections in favour of his candidate, Mr Ardito Barletta.

## Channel Tunnel financing inches forward

By David Lascelles in London

THE CHANNEL TUNNEL took another small step forward on Wednesday night with the signing in Paris of a £72.5m (\$118.2m) loan facility from a group of 10 banks. But this was only a stop-gap before the great task which still lies ahead: raising the £750m of equity on which the whole £5bn project depends.

The complex series of financings for this enormous undertaking is now expected to have five stages, of which the £72.5m loan is the third. There have been two equity issues (known as equity 1 and equity 2) which by the end of last year had raised a total of £250m from institutions as contractors who are building the tunnel.

The third stage was originally to have been the £750m equity issue (equity 3) scheduled for this summer. But after the Eurotunnel suffered its management upheaval earlier this year the new British co-chairman Mr Alanstair Morton decided to push equity 3 back to late autumn.

Eurotunnel still needed more cash this summer, however, so there was to be a third equity issue of about £75m instead, called equity 3a.

But it transpired on Wednesday that that plan, too, has been modified. Eurotunnel has now decided to cancel equity 3a and raise the £72.5m loan instead.

According to Mr Morton, the initiative for the switch came from French banks, who said it would be simpler and cheaper to raise a loan than to sell shares, because the latter course would have involved drawing up a prospectus and putting on a roadshow to attract investors.

Given the difficulty Eurotunnel had raising equity 2 last September, particularly at the UK end, this switch in tactics could suggest nervousness in the company about tapping investors just yet. But both Mr Morton and his French counterpart, Mr André Benard, denied this strongly, claiming that the loan was a "positive development."

In many ways it is. The terms of the loan provide for the banks to be repaid out of the proceeds of equity 3. They have no other security, so their loan represents an act of faith that Eurotunnel will be able to attract investors at the end of this year. As Mr Morton pointed out, the deal is akin to a direct investment by the banks.

The noteworthy point about the loan, which is being advanced in equal French francs and sterling amounts by leading French and UK banks, is that it also includes Belgamanchie, a consortium owned jointly by two of Belgium's leading financial institutions, Societe Generale de Belgique and Societe Nationale d'Investissement, the government-owned long-term funding bank.

This commitment by the Belgians underlines their strong interest in the project - which tends to get forgotten with all the talk about London-Paris train journeys.

In practice, Eurotunnel may not need to draw down all of its new loan facility. The group has total cash of about £280m, of which it has committed about £160m. This leaves it another £120m to spend before it needs to use fresh money.

In order to boost the capacity of the underwriting banks, Eurotunnel has increased their number from 40 to about 50. The key additions are expected to be Barclays, Lloyds and Standard Chartered (NatWest and Midland are already in). The weakness of the British contingent had become a little embarrassing for a project of such supposed national importance, particularly given the strings of Japanese and European banks who had committed themselves to it.

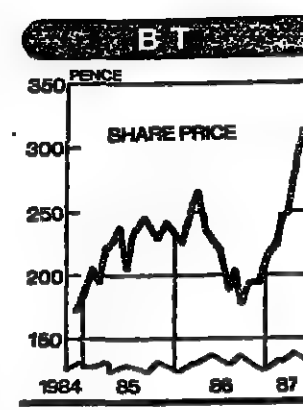
Stage 4 involves the completion of up to £5m of loans and standby facilities from the large consortium of international banks which Eurotunnel has assembled.

Disbursement of the loans will in turn depend on stage 5, which is equity 3. Although this momentous event is still many months away, Eurotunnel is the ready gear itself up for it. The roadshows begin after the summer holidays in September and the issue will be in November or December.

This will be the acid test of Eurotunnel's credibility. However, this week's commitment by the banks, while still small compared to the tunnel's total needs, shows that some lenders are willing to take a bet on Eurotunnel successfully selling its shares.

## THE LEX COLUMN

# A week after the night before



BT

LIG's preliminary results yesterday were pretty ordinary for such a premium-rated company - pre-tax profits up 12.7 per cent at £27.1m. Yet the shares ended the day better by 2p at 332p, despite the rest of the market's gloom, just because LIG said that condom shipments are up 40 per cent.

Undoubtedly that is good news for LIG and it will mean a high rate of earnings growth for the next few years. But it would be wrong to get the effect out of proportion. First, a large part of the sales surge just reflects stocking up by retailers, many of which have not sold condoms before. Second, LIG is pencilling in considerably higher spending: its marketing outlays will be far higher once the new TV advertising rules are worked out, its research and development programme is being expanded, and it needs to pay for capacity increases. After all, the product has been dull or declining market for years.

The attention is drawn away from the non-AIDS related parts of LIG, at least 70 per cent by turnover, which are mostly doing nicely too. Profits this year ought to top £35m to give a multiple under 19x. That is not expensive but no reason to get carried away.

## S&W Berisford

The audio visual presentation by S&W Berisford yesterday was a textbook example of what to do when under threat. Not secretive, not a one man band, not a volatile earner proclaimed the electronic display. But it is a bit late to start such an exercise at this stage: there were two and a half bids for the business last year and it takes a long time to change a well-ingrained image. Nor did the company quite live up to its new image in explaining some of the details behind the interim profits.

Even so the management team is more impressive. British Sugar is clearly far more profitable than it was a year ago, and the property arm has picked the best of the market by concentrating on the City. Profits this year should reach £30m and the rating, with the shares up 4p at 385p, at around 11x is not overburdened with bid speculation.

A Foods, with 23.5 per cent of the shares, can afford to let the Berisford management get on with it for the time being.

## LIG

The AIDS panic in the City of London reached ludicrous levels in February following the UK Government information campaign. Although stocks such as London International Group and Wellcome have retreated some way, they are ready to rise again on the slightest provocation.

## UK warns over SDI contracts

By Robert Mauthner, Diplomatic Correspondent in London

MR GEORGE YOUNGER, the UK Defence Secretary, yesterday sharply criticised protectionist policies and attitudes in the US which, he warned, could lead to demands for retaliation on the part of British companies.

Mr Younger's remarks, made in an address to the US Chamber of Commerce in London, coincided with the publication of a report by the House of Commons Defence Committee, expressing deep disappointment with the low value of contracts won by British industry for the US Strategic Defence Initiative programme.

A somewhat contradictory impression was given by the latest US Defence Department figures, which show that Britain last year overtook Canada as the largest supplier of defence equipment to the US, thanks to a rise in British arms exports from \$597m in 1984-85 to \$600m in 1985-86.

Mr Younger emphasised that the US spent only 2 per cent of its defence equipment budget off-shore, whereas Britain spent no less than 7 per cent of its budget in this field in the US alone.

Britain did so as the result of rational decisions even if some of these, like the cancellation of Nimrod in favour of the AWACS airborne early warning system, were not popular.

"All we ask is for our companies to be given similar opportunities," Mr Younger said, adding that he attached great importance to the fairness of competition.

Mr Younger said he was worried that the failure of "important and influential figures in Congress and elsewhere" to realise the true nature of the two-way street in terms of ideas, technology and equipment would lead to the erection of artificial barriers.

## Gandhi suffers crushing defeat in Haryana state elections

By John Elliott in New Delhi

MR RAJIV GANDHI, the Indian Prime Minister, last night faced the biggest personal setback in his short political career when his Congress (I) Party suffered a crushing defeat in a regional assembly election for the north Indian state of Haryana.

The scale of the Congress (I) defeat in Haryana became clear last night when a coalition of the Lok Dal (B) Party and the Bhavistya Jans Party won 39 of the first 46 seats declared and held leading positions in most of the remaining 41 constituencies. Congress (I) took only one seat.

"We wish the Lok Dal (B) leader, Mr Devi Lal, well, and hope that he will be able to fulfil the promises he has made to the electorate," Mr Narwal Sharma, Congress (I) general secretary, said.

The size of the defeat will lead to questions about Mr Gandhi's future leadership of the party. But last night Mr Kamalapati Tripathi, an oc-

tagonarian senior Congress (I) figure, ruled out any change in the leadership or any question of splitting the party.

Mr Gandhi has now lost every significant regional election since he won a resounding general election victory with a landslide result at the end of 1984 after the assassination of Prime Minister Mrs Indira Gandhi, his mother.

A series of states have fallen to opposition parties since 1984, some such as Kerala, West Bengal and now Haryana because Mr Gandhi has failed to stop damaging factional splits in the state organisation of his party and because he has also failed in personal appeals to the electorates.

Haryana lies between the capital of New Delhi and the troubled Sikh state of Punjab where, in an apparent bid to impress Haryana's Hindu voters, Mr Gandhi suspended the Sikhs' Akali Dal state government

and imposed direct rule from Delhi. But this move has not quelled the Sikh violence and killings, and the government does not appear to have any plans for a peaceful settlement of the crisis.

The defeat in Haryana is especially damaging to Mr Gandhi because it means that his electoral setbacks have spread to the northern Hindi speaking areas of India where the Congress (I) traditionally expects to win or at least put up a good showing in polls.

The Haryana result will further weaken Mr Gandhi's authority as a 'reforming' prime minister. His image has been steadily eroded in recent months, partly because of his personal style and partly because of other problems including allegations of official corruption.

But there is no other obvious contender for the leadership of the party and Mr Gandhi, as the heir to the long-standing Nehru dynasty, is so far unchallenged.

## South Korean violence spreads

Continued from Page 1

tence imposed early in Mr Chun's government, has been under house arrest since April.

Last night, for the first time since he returned to South Korea from the US in 1985, an interview with Mr Kim was broadcast on an American TV news programme beamed live to South Korea for the benefit of US forces stationed in the country.

Mr Kim said the people's feelings were so strong that he felt the country could become another Philippines.

In a statement issued by his supporters, Mr Kim appealed to the US to come down firmly on the side of democracy in South Korea.

"A military dictator is only informed sending a letter to President Chun

is strict and firm," the statement said. Only a clear intention to support democracy would enable a reduction of the rising anti-American feeling in the country, it added.

The US has 40,000 troops in South Korea. All American residents have been advised to avoid areas where demonstrations take place and ordered not to interfere in local politics.

The US State Department has issued a number of statements urging peaceful democratic change in the country, but is perceived by students and the educated middle class to be less than sincere in its commitment to genuine change.

President Ronald Reagan was reported yesterday to be considering sending a letter to President Chun

urging him to call off his April 13 decision to suspend democratic debate, the move that is at the root of the present trouble.

Yesterday, as Seoul's leading newspaper warned in an editorial that the country's leaders must talk "before it's too late," the ruling party was waiting for Mr Kim's response. A spokesman said that it wanted to take into account the people's desire for stability and change.

If the President accedes to Mr Roh's request, the people, especially the middle classes, will have won a significant victory and Mr Roh will have some claim to legitimacy as a politician. As people struggled home through yet more clouds of tear gas last night, few could bear to contemplate the alternative.

## World economy 'at risk'

Continued from Page 1

This could add perhaps 1 per cent to Japan's national income. Even then, however, the stance of fiscal policy in Japan next year was expected to be slightly contractionary.

The organisation's analysis points to the need for further expansionary measures by both the Bonn and Tokyo governments if the rate of growth in the industrialised world is to reach a more acceptable level.

Its current forecast is for average growth of 2 1/2 per cent in 1987 and in 1988 across the OECD's 24 member countries. That compares with a rate "comfortably exceeding 3 per cent" which Mr Henderson said should be regarded as a realistic objective.

The OECD's medium-term projections also suggest that, on the basis of current exchange rates and policies, the huge US current account deficit and the parallel surpluses in Japan and West Germany will remain a serious problem well into the 1990s.

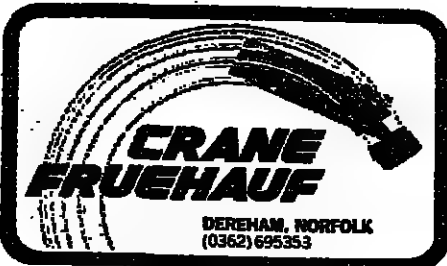
Mr Henderson said there were some bright spots in the outlook. Inflation remained relatively subdued in most countries, interest rates had fallen significantly, and recent indicators from Japan and West Germany suggested a pick-up in growth in those countries.

It was up to governments, however, to co-operate closely to translate these favourable trends into a more sustainable and balanced economic recovery.

## World Weather

Area	Temp	Wind	Area	Temp	Wind	Area	Temp	Wind	Area	Temp	Wind
Algeria	25	SE	London	18	SE	Madrid	22	SE	Paris	18	SE
Amsterdam	15	SE	Lyons	18	SE	Barcelona	22	SE	Rome	22	SE
Athens	25	SE	Munich	15	SE	Berlin	15	SE	Stockholm	15	SE
Bombay	30	SE	Nuremberg	15	SE	Frankfurt	15	SE	Copenhagen	15	SE
Buenos Aires	25	SE	Oslo	15	SE	Hamburg	15	SE	Helsinki	15	SE
Calcutta	30	SE	Reykjavik	15	SE	Kiel	15	SE	Tallinn	15	SE
Chongqing	25	SE	St Petersburg	15	SE	Lubeck	15	SE	Vladivostok	15	SE
Dhaka	30	SE	Tampere	15	SE	Munster	15	SE	Yokohama	22	SE
Hankow	25	SE	Vaasa	15	SE	Wexford	15	SE	Osaka	22	SE
Hong Kong	25	SE	Uusikaupunki	15	SE	Wexford	15	SE	Seoul	22	SE
Kobe	22	SE	Uusikaupunki	15	SE	Wexford	15	SE	Tokyo	22	SE
London	18	SE	Uusikaupunki	15	SE	Wexford	15	SE	Ulsan	22	SE
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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Friday June 19 1987



## Salomon sees lower result in second quarter

BY RODERICK ORAM IN NEW YORK

**SALOMON BROTHERS**, Wall Street's largest securities firm, declined to comment yesterday on reports that it had suffered trading losses of up to \$100m in the US bond market rout in April and May. In a terse statement it said only that it would report a profitable second quarter, although earnings would be below those of the year earlier period.

In the three months to June 30, 1986, Salomon Inc., the parent company, reported net profits of \$117m, or 75 cents a share.

Mr John Gutfreund, Salomon's chairman, said the New York Times headline reporting a \$100m loss "was misleading" but he would comment only on the overall performance.

The story clearly identified the red ink as trading losses and quoted company officials saying the bottom line for the quarter would show lower profits.

Analysts began cutting their Salomon second quarter earnings' forecasts by as much as a half as rumours spread around Wall Street late on Wednesday that the firm had run up large trading losses.

The newspaper said, however, that Salomon took most of its losses in traditional municipal bond markets.

Municipal bond prices fell further than treasury because of a sudden loss of liquidity caused by rapid growth of municipal bond mutual funds.

By using the funds, investors gained a new found ease of selling municipals which traditionally trade thinly.

Dealers could handle the wave of redemptions, however, and prices fell as much as one-sixth in a matter of weeks.

Some observers calculate that Wall Street firms, as a group, might have run up total losses in the spring on all forms of bonds of up to \$1bn. The collapse in prices was compounded by ferocious volatility and low trading volume.

## Nordisk Gentofte profits rise by 38%

BY HILARY BARNES IN COPENHAGEN

**NORDISK GENTOFTE**, the Danish pharmaceutical group which obtained a bourse listing in Copenhagen last year, has lived up to the forecast made in its flotation prospectus.

Pre-tax profits in the year ending March increased by 38 per cent to DKK 123m (\$60m), while net earnings increased by 11 per cent to DKK 84m. Sales were up by 14 per cent to DKK 822m.

The group said that the present strength of the Danish krone, combined with rising wage costs, could affect the group's competitive situation.

However, it noted that the substantial investments made over the past few years, including DKK 90m in research and development and DKK 128m in buildings and equipment during 1986/87 paved the way towards a satisfactory result in the coming year.

Equity capital at the end of the year was DKK 888m, an increase of 52 per cent.

## Pan Am lifted by rumour of Trump deal

By Anatole Kaletsky

**STOCK MARKET** arbitrageurs yesterday piled into the shares of Pan Am Corporation, parent company of Pan American World Airways, on signs that Mr Donald Trump, the New York property developer and corporate raider, was about to acquire indirect control over a 17 per cent stake.

The troubled airline's share price jumped 8 per cent to \$8 1/4 in heavy morning trading, after its steady rise from the \$4 1/4 area where it was drifting two weeks ago.

For over a year, the Pan Am share price has been sustained by hopes of a takeover. These have recently been encouraged by the fact that Mr Trump appears likely to win control of Resorts International, a prominent casino company which has held a 12 per cent stake in Pan Am as a passive investment for several years.

However, yesterday's intense activity followed newspaper reports that Mr Trump had also accumulated a personal stake just below the 5 per cent level which would trigger Securities and Exchange Commission disclosure requirements.

This would give Mr Trump control of nearly 17 per cent of Pan Am's equity, once the Resorts acquisition was completed.

The most important remaining hurdle to the Resorts deal was cleared earlier this month, when Mr Trump's offer was approved by a Florida probate court, supervising the estate of Mr James Crosby, the founder of Resorts.

Nevertheless, some analysts expressed doubts about the plausibility of a Trump bid for Pan Am.

Although he was rumoured to have been a large holder of Allegis shares just before the airline and travel services company announced its recent corporate restructuring, his interest was mainly in the company's Westin hotel properties.

## Offer made for Kwik Save

BY DAVID DODWELL IN HONG KONG AND NIKKI TAIT IN LONDON

**DAIRY FARM**, the Hong Kong food retailing, manufacturing and wholesale group, which was demerged from Hongkong Land last October, yesterday announced a £147m (\$238m) tender offer for just under 22 per cent of Kwik Save, the Wales-based discount food retailer in Prestatyn.

The tender price - 450p a share - puts a £680m price tag on the entire group, almost identical to the sum paid by Argyll for Safeway's 132 UK stores last January. It ranks Kwik Save sixth, by market capitalisation, in the league of UK food retailers.

The Hong Kong company already holds 3.47 per cent of Kwik Save, picked up over the past few months. Mr Owen Price, Dairy Farm's managing director, is due to see Kwik Save directors in Wales today. Ahead of that meeting the UK group would say only that the tender offer could not be fully assessed and advised shareholders to take no action.

On the stock market, Kwik

Save shares - which have already risen from 270p in mid-April - jumped another 36p to 450p. The tender, at 450p a share, will commence next Monday and close on Tuesday, June 30th. In the event of over-application, shareholders will be scaled down pro-rata.

Dairy Farm, however, stressed that the move was not hostile. In Hong Kong, Mr Simon Keswick, chairman, said that the group had no plans to increase its stake during the next 12 months although a full takeover in the long-term could not be ruled out.

"Kwik Save is the only company we have found that has the same sort of approach to retailing as we have. Because the company's share price was running away on the London Stock Exchange, we were forced to move more quickly than we would have liked, but we hope the approach will be perceived as a friendly one," he said.

Dairy Farm has a 181-year his-

tory, but from 1972 until last year was a wholly-owned subsidiary of Hongkong Land. Both Dairy Farm and Mandarin Hotels Group have been hived off in the past nine months as part of a rationalisation of the land group carried out by its controlling shareholder, Jardine Matheson.

Dairy Farm controls the Wellcome supermarket chain in Hong Kong, which has about 140 outlets, and the Franklins supermarket chain in Australia, which had 144 stores at end-1986. It has a market capitalisation of almost HK\$6.2bn (US\$794m) at yesterday's suspended share price of HK\$55.10. After-tax profits in 1986 were HK\$288.7m - up 27 per cent on the previous year's figure. Sales rose 21 per cent to HK\$10.2bn.

Both the Dairy Farm claims are amongst the largest retailing groups in their respective territories and share a "no frills" discount store philosophy with Kwik Save.

Although Kwik Save's share price rating had - ahead of the Dairy Farm interest - lost some of its early-eighties glamour, profits growth has been steady. The pre-tax figure rose from £19.3m in the year to end-August 1981 to £42.2m in 1985/86, on sales of £763m. Analysts forecast around £47m-£48m pre-tax in the current year.

Dairy Farm's move is seen as important because it is the group's first major strategic move since regaining managerial independence and because it would spread the group's operations into a third major territory. At present, profits are derived about equally from Australia and Hong Kong.

The deal will be financed by Dairy Farm placing 88m shares with Jardine Strategic Holdings, raising HK\$450m by the sale of property in Australia and by raising a loan which would hit the group's net bank borrowings to no more than HK\$2.2bn.

## Perelman in fresh bid for Gillette

By James Buchanan in New York

**GILLETTE** stock soared yesterday with an announcement that Mr Ronald Perelman, the aggressive US corporate raider, was renewing his advances to the razor and consumer products group with a proposal to buy the company for more than \$4.5bn.

Gillette shares rose 5 1/2% to \$39 1/4 in early trading with the announcement yesterday morning that Revlon, the beauty products group recently taken private by Mr Perelman, was seeking the Gillette board's permission to offer at least \$40.50 a share for the company.

Under the terms of a standstill agreement reached last November when Mr Perelman dropped a \$32.50 a share offer for the company, Revlon can buy no stock in Gillette for 10 years without the approval of the board.

Mr Perelman's new proposal, delivered in a letter to Gillette's chairman, Mr Colman Mockler, late on Wednesday night, puts intense pressure on Gillette's management.

Mr Perelman is understood to have lined up financing in the form of bank debt from Citicorp, with First Boston replacing Drexel Burnham Lambert as his investment banker.

Drexel Burnham, the specialist in high-yielding or "junk" bonds which financed Mr Perelman's fierce \$1.8bn battle to take over Revlon in 1985, is precluded from financing purchases of Gillette shares for three years.

Gillette's stock, which was trading at \$29 1/4 at the end of May, has risen strongly on heavy volume amid mounting speculation that a raider other than Mr Perelman was building up a holding.

Among the names mentioned as interested have been Mr Irwin Jacobs, the Minneapolis investor, Hanson Trust of the UK and Sir James Goldsmith, the Anglo-French businessman.

## Dairy Farm goes shopping in Wales

**THREE MONTHS** ago, Mr Owen Price, managing director of Dairy Farm International, quit his Hong Kong base and took a trip to the slate-gray Welsh seaside town of Prestatyn.

There, at the headquarters of discount food retailer Kwik Save, the talk - say both sides firmly - was all about general trading. But when subsequent stake-building started to emerge - driving the share price from 270p in mid-April to 380p ahead of yesterday's announcement - it needed little imagination to guess the likely interest.

Now, Dairy Farm has unveiled a 450p-a-share tender offer for 25 per cent of Kwik Save, and the Welsh group is sure of a buyer.

What happens next? Mr Price has hopped on to another jet and is due back in north Wales today. The initial noises from Dairy Farm are conciliatory - "We're not Australian entrepreneurs putting companies

into play for the short-term" - and yesterday no one at Kwik Save wanted to pre-empt discussions.

Certainly, from a retailing standpoint, the tie-up is by no means as bizarre as a first glance suggests.

Dairy Farm, which started life in 1868 with a dairy herd as its single asset, is a HK\$6bn (US\$794m) retailing, trading and manufacturing group. Two thirds of its turnover come from Australia and one third from Hong Kong.

Until late last year, Dairy Farm passed almost unnoticed even in its home territory. Since 1972, following a fiercely-contested bid, it has been a wholly-owned subsidiary of Hongkong Land, the territory's largest property group.

The decision to demerge the company - part of the controversial rationalisation of Hongkong Land by Jardine Matheson, which emerged as the ultimate victor in a four-year power struggle between the two

giants - has given Dairy Farm a new profile.

"Perhaps the most interesting aspect of yesterday's announcement is the evidence of Dairy Farm executives making a Dairy Farm decision," said one analyst in Hong Kong yesterday.

That may be a slight overstatement - Mr Brian Fureira, a managing director of Jardine Matheson, and Mr Rodney Leach, a London-based director of Jardine, are prominent movers behind the tender. Moreover, the "princely Hong" still holds 35 per cent of Dairy Farm and if the deal goes through, will boost this to 39 per cent.

But the logic behind the Kwik Save move is as much a retailing strategy as a financing move. "I've looked at a number of retailing groups in both the UK and outside," says Mr Price, "and this is the most similar to our own philosophy."

Indeed, Kwik Save has become

hit of an oddity among UK food retailers - and one whose one-time glamour has looked a little faded recently. The current vogue in the sector is for large stores, added customer services and own-brands. It is a route where Sainsbury exerts and others such as Tesco and Argyll are following fast.

Kwik Save's origins, by contrast, go back to the early 60s when Albert Gubay began selling discounted groceries from semi-converted chapels and old cinemas in north Wales. Mr Gubay has long left the business but his basic concept remains.

By end-August 1986 the company took in about 400 Kwik Save stores, 115 wines and spirits outlets and 50 Arctic Freezer Centres, in total covering 2.6m square feet. By the end of the current year, the company's brokers L. Messel, have estimated outlet acquisitions to be 321, 160, and 72 respectively.

All these securities having been sold, this announcement appears as a matter of record only.

New Issue

May, 1987



### THE HOKURIKU ELECTRIC POWER CO., INC.

Japanese Yen 20,000,000,000  
4 1/2 per cent. Notes 1994

Issue Price 101 1/2 per cent.

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Credit Suisse First Boston Limited  
Yamaichi International (Europe) Limited  
Daiwa Europe Limited  
Nomura International Limited  
Banque Paribas Capital Markets Limited  
Kleinwort Benson Limited  
Morgan Grenfell & Co. Limited  
New Japan Securities Europe Limited  
Société Générale

IBJ International Limited  
Hokuriku Finance (H.K.) Limited  
Goldman Sachs International Corp.  
Algemene Bank Nederland N.V.  
DKB International Limited  
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Morgan Stanley International  
Nippon Kangyo Bank (Europe) Limited  
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Westdeutsche Landesbank Girozentrale

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### Fuji Bank (Luxembourg) S.A.

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7 1/2 per cent. Guaranteed Bonds 1992

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The Fuji Bank, Limited

(Incorporated with Limited Liability in Japan)

Issue Price 101 1/2 per cent.

Fuji International Finance Limited

Bankers Trust International Limited

Banque Bruxelles Lambert S.A.

Banque Indosuez

Banque Paribas Capital Markets Limited

Crédit Lyonnais

Credit Suisse First Boston Limited

Kleinwort Benson Limited

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S.G. Warburg Securities

Westdeutsche Landesbank Girozentrale

Yamaichi International (Europe) Limited

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5 June, 1987



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13,400,000 Units

each consisting of one Common Share and one Warrant

Offer Price Can \$3.00 per Unit

Of the 13,400,000 Units, 6,700,000 Units were offered in Canada by a syndicate led by Wood Gundy Inc. and First Marathon Securities Limited and 6,700,000 Units were offered internationally by

S. G. Warburg Securities Wood Gundy Inc.  
Deutsche Bank Capital Markets Limited Swiss Bank Corporation International Limited

## INTL. COMPANIES AND FINANCE

### Outsider to head Danish bank

By Hilary Barnes in Copenhagen

COPENHAGEN Handels-Bank, one of Denmark's top two commercial banks, has for the first time brought in an outsider to take over as chief general manager, replacing Mr Bendt Hansen on his retirement in 1991.

The heir apparent is Mr Hans E. Hansen, aged 45, managing director of Nykredit, one of Denmark's two biggest mortgage credit organisations.

His appointment as a member of the board of management from September follows a period when the bank has lost ground to Danske Bank, its chief rival.

There have also been persistent reports of boardroom rows. Last spring Mr H. E. Johansen, who was responsible for the bank's foreign business, suddenly resigned.

Mr Bendt Hansen said: "It's a good thing to have a fresh breeze in from outside the organisation." The last time a board member had been recruited from outside was in 1981.

Mr Hans E. Hansen has no direct experience of banking. He has been an official of various financial and economic organisations before going to Nykredit in 1985.

"I had to say to the bank that they shouldn't appoint me if they were looking for someone who was good at banking," he said.

He hoped to bring his expertise to bear on strategic planning and contribute to organisation. He would only become chief general manager if he had proved by 1991 that he was competent for the job.

### Arco may sell stake in offshoot

By Our New York Staff

ATLANTIC RICHFIELD (Arco), the West Coast oil company, is contemplating floating off to the public a part of its chemical business which is enjoying strong profitability after a radical reshaping.

Arco is reportedly considering the sale of Arco Chemical, which posted earnings of \$61m on revenues of \$463m in the first quarter of this year.

However, Arco has said that it would keep at least 80 per cent of the subsidiary. The board will not consider the proposal until Monday.

Last year, the company sold several marginally profitable plants in order to focus on its urethane and polystyrene businesses.

## Ultramar looks towards C\$40m profits target

BY ROBERT GIBBENS IN MONTREAL

WITH A more stable demand for petroleum products, Ultramar Canada could post a 1987 net profit of about C\$40m on sales of C\$1.3bn (US\$1bn) helping it to achieve its target of going public in the next two years, the company said yesterday.

When it bought Gulf Canada's downstream assets in eastern Canada in 1986, Ultramar had a net loss of C\$10m on sales of C\$1.5bn.

Ultramar said it would have spent C\$30m by 1988 completing the conversion of Gulf stations to

the Ultramar name. Its eastern Canada network now totals about 1,500 units.

"Though we still have plenty to do in shaping up the distribution system, we are also watching for an opportunity to enter the western Canada market," said Mr Nick di Tomaso, senior vice president for sales.

The cost of buying Gulf's downstream assets, C\$180m including working capital, has been reduced by C\$52m derived from disposals,

including the chemical plants at the Montreal refinery.

About C\$30m a year is needed for continuous upgrading of the distribution network, but Ultramar is also examining the future needs of its 100,000 barrels a day Quebec City refinery, where nearly C\$400m was spent in the three years ending 1986.

Mr di Tomaso said the company was considering increasing refining capacity to maximise output of high value products.

## Receiver takes over Sulpetro's affairs

BY BERNARD SIMON IN TORONTO

A CALGARY accounting firm has taken over the affairs of Sulpetro, one of several heavily-indebted western Canadian oil and gas producers, after the company failed to meet debt restructuring conditions set by its principal banker.

Royal Bank of Canada (RBC), called in the receiver after Sulpetro was unable to meet a June 16 deadline for obtaining tax concessions from the federal government. The tax ruling was a condition of the debt restructuring plan.

Sulpetro, with assets of C\$365m (US\$272m), had long-term debts of almost C\$500m at the end of its last fiscal year in October 1986. The company suffered a C\$276.4m loss last year, due largely to write-downs of oil properties and a loss on the disposal of its British interests. Oil and gas revenues dropped by 54 per cent in the three months to Jan 31.

Like many other Canadian energy companies which expanded rapidly during the 1970s oil boom, Sulpetro has been squeezed in recent years by high interest rates and falling energy prices.

RBC took an equity interest in the company as part of a previous restructuring in October 1984. Consolidated Bathurst, the Montreal-based forest products group, has a 20 per cent equity interest.

The latest restructuring plan provided for Sulpetro to issue non-voting shares to RBC equal to 50 per cent of outstanding common shares. The bank was to provide a term loan with a fixed repayment schedule.

Trading in Sulpetro shares was halted on the Toronto and Alberta stock exchanges on May 28. The company said that it has now asked for the shares to be suspended.

## Novo makes £8m bid for IQ (Bio)

BY OUR COPENHAGEN CORRESPONDENT

NOVO, the Danish pharmaceuticals and industrial enzymes manufacturer, has made an £8m (£13m) offer to acquire I. Q. (Bio) of the UK.

The UK company, founded in 1981 and based in Cambridge Science Park, specialises in the development and production of diagnostic kits for detection of hormones and infectious diseases.

Novo also said the disappointing trend in sales in the first quarter had continued into the second. It

blamed development on keen competition in Novo's main pharmaceutical products.

First-quarter group sales rose by 19 per cent to Dkr 1.3bn (£175m) but most of the increase reflected the acquisition of Ferrosan, another Danish pharmaceuticals group.

Excluding Ferrosan, sales increased by about 3 per cent for the quarter. Net earnings, including Ferrosan, improved by Dkr 1m to Dkr 122m.

## Hachette set for new record

HACHETTE, the French media and publishing group, expects a record 15 per cent rise in its profits this year, Mr Jean-Luc Lagardere, Hachette chairman, said yesterday.

Mr Lagardere told a news conference that Hachette's profits last year were FFf 565.4m (\$92m) against FFf 431.7m in 1985, Reuters reports from Paris.

He said that Hachette was carrying out feasibility studies for the launch, around October next year, of a nationwide daily newspaper. Earlier this year it made an unsuccessful FFf 3bn bid for the state-owned television network TF-1.

In a letter sent to shareholders, Mr Lagardere said that 1987 was likely to be another record year for the company.

Hachette owns the Europe-1 radio station, about 60 weekly newspapers and magazines, and is also involved in printing.

It posted a FFf 14.7bn consolidated turnover last year against FFf 11.8bn in 1985.

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NEW ISSUE

This announcement appears as a matter of record only.

June, 1987



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Notice is hereby given that the Rate of Interest has been fixed at 7.2375% p.a. and that the interest payable on the relevant Interest Payment Date, September 21, 1987 against Coupon No. 7 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$189.98 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$4,724.48.

June 19, 1987, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

## U.S. \$250,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL NOTES DUE SEPTEMBER 1996 Citicorp Overseas Finance Corporation N.V. (Incorporated with limited liability in the Netherlands Antilles) Unconditionally guaranteed by CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 7 1/4% and that the interest payable on the relevant Interest Payment Date, September 21, 1987, against Coupon No. 12 in respect of U.S.\$50,000 nominal of the Notes will be US\$946.53 and in respect of U.S.\$10,000 nominal of the Notes will be US\$189.31.

June 19, 1987, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK



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**Put Bearer Shares of Brown, Boveri & Co., Ltd.  
Exercise price SFr.1,600  
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Structured and managed by:

Citicorp Investment Bank (Switzerland)

Bank J. Vontobel &amp; Co., Ltd.

May 1987

CITICORP INVESTMENT BANK (SWITZERLAND)

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May 1987

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Shearson-Lehman-Amex Finance SA Swiss Cantobank (International)

Swiss Volksbank Handelsbank N.W.

Morgan Stanley S.A. Sanwa Finanz (Schweiz) AG

June 1987

CITICORP INVESTMENT BANK (SWITZERLAND)

This announcement appears as a matter of record only.

**General Motors of Canada Limited**  
**SFr. 120,000,000**  
**2 3/4% Notes 1987-1992**  
**with Citibank N.A.-12,000 Gold Warrants attached**

Citicorp Investment Bank (Switzerland)

Banque Kleinwort Benson SA Banque Paribas (Suisse) S.A.

Deutsche Bank (Suisse) S.A. Kreditbank (Suisse) S.A.

Samuel Montagu (Suisse) S.A. Shearson-Lehman-Amex Finance SA

Swiss Volksbank

Bank Julius Baer &amp; Co. Ltd. Swiss Cantobank (International)

Amro Bank und Finanz Bank Heusser &amp; Cie AG

Bank in Liechtenstein AG Banque Bruxelles Lambert (Suisse) SA

Banque Générale du Luxembourg (Suisse) S.A. Banque Gutzwiller, Kurz, Bungere S.A.

Banque Indosuez, Succursales de Suisse BIL Banque Internationale à Luxembourg (Suisse) SA

Commerzbank (Switzerland) Ltd. Crédit Lyonnais Finanz AG

Dai-ichi Kangyo Bank (Schweiz) AG Dresdner Bank (Switzerland) Ltd.

Goldman Sachs Finanz AG Handelsbank N.W.

J. Henry Schroder Bank AG Lombard, Odier &amp; Cie

Manufacturers Hanover (Suisse) S.A. Merrill Lynch Bank (Suisse) SA

Banque Morgan Grenfell en Suisse S.A. Morgan Guaranty (Switzerland) Ltd

The Royal Bank of Canada (Suisse) Royal Trust Bank (Switzerland)

Salomon Brothers Finanz AG Sanwa Finanz (Schweiz) AG

Bank Sarasin &amp; Cie S. G. Warburg Sotitic SA

Algemene Bank Nederland (Schweiz) AG Bank J. Vontobel &amp; Co. AG

June 1987

CITICORP INVESTMENT BANK (SWITZERLAND)



## INTERNATIONAL COMPANIES and FINANCE

## Indonesia lifts stake in Asahan venture

BY JOHN MURRAY BROWN IN JAKARTA

THE INDONESIAN government has raised by Y22bn (\$220.7m) its equity stake in the ailing Asahan aluminium plant, a joint venture with Japan which has a total investment of Y494bn.

Mr Ar Soeharto, head of the project authority, said yesterday the government had increased its share in the loss-making North Sumatra smelter from 25 to 40 per cent, through a debt for equity swap. "With the change in ownership the company's debts and production costs can be reduced," he added.

The plant comprises South-East Asia's largest aluminium smelter, with annual capacity of 225,000 tonnes, as well as two hydro electric power stations. The company recorded losses of 97.6bn rupiah (\$99.4m) between 1982 and 1985, at a time of falling prices for the metal.

Despite a recent improvement in prices to around \$1,450 a tonne, figures for 1986 are expected to put the company further into the red, with the impact of the higher yen more than offsetting any price gains.

The project's Japanese creditors, the largest being Japan's Export-Import Bank, have agreed to roll over principal repayments on the company's debt put at Y320bn. Currency realignment is estimated to have added a third to the company's debt burden in dollar terms.

## James Hardie earnings up 28%

BY BRUCE JACQUES IN SYDNEY

A SLIDING down James Hardie Industries, the Australian building products group, has recovered from a static 1985-86 to record a 27.7 per cent net profit increase to A\$60.6m (US\$42.8m) in the year to March.

Restructuring continued during the period, with revenues down 4.3 per cent to A\$1.5bn and asset sales reducing interest charges from A\$45.7m to A\$28.1m.

The annual dividend has been raised for the first time in more than half a decade, from 22 cents to 24 cents a share, following a strong second half in which earnings rose more than 40 per cent.

Restructuring was also evident in the company's extraordinary items where, against a A\$31m loss last time, A\$2.8m of profits were recorded. The previous loss, which largely reflected the sale of the company's troublesome Indonesian operations, had forced it to dip into reserves to pay the dividend.

In the latest year, however, a A\$36.6m profit on the sale of James Hardie Containers and a

further A\$9.1m surplus on the disposal of other assets was sufficient to offset a A\$26m loss on cessation of asbestos pipe manufacture and a A\$15m goodwill write-off. Hardie bought 14 new companies during the year and sold nine.

Mr David Macfarlane, the managing director, said the result was achieved in difficult trading conditions. "The improved result reflects the benefits of continuing rationalisation and consolidation of Australian activities and expansion of our interests in the US," he said. "We have concentrated our resources on building up three core business areas—building products, paper merchandising and converting, technology and services."

Past losses and dividend rebates kept the company's tax bill to A\$28.4m (A\$28.9m previously), a tax rate of 31.4 per cent against the standard 49 per cent. Depreciation charges eased from A\$34.6m to A\$32.1m. Shares issued in the two-for-five bonus issue in May will not rank for the 13 cents a share final payout. The result lifted earnings per share from 30.5 cents to 37.5 cents.

## Nippon Seiko suffers 35% fall in profits

BY YOKO SHIBATA IN TOKYO

NIPPON SEIKO, Japan's largest manufacturer of ball bearings suffered a 35.3 per cent fall in parent pre-tax profits to Y7.07bn (\$48.8m) in the year to April as market prices for its products fell.

Turnover was down 1.8 per cent to Y246.24bn. Although net profits were 42.6 per cent lower at Y3.77bn, the annual

dividend was raised by Y0.5 to Y7.5 per share.

The company came under heavy pressure to reduce selling prices from its customers in the automotive, consumer electric and industrial machinery industries which have all been hit hard by the yen's appreciation.

In the past year, the rise in

the yen resulted in a 8 per cent fall in exports to £30bn.

Nippon Seiko was a forerunner in establishing overseas production. In order to meet rising demand from Japanese makers following their own shift of production abroad, Nippon Seiko now plans to boost ball bearing output in its US, West German and UK plants. The company is considering a doubling of output at its British facility.

These measures will help Nippon Seiko to achieve a forecast 13 per cent rise in pre-tax profits to Y8bn, on a 3 per cent gain in turnover to Y255bn for the current year. The company plans a further rise in the dividend to Y8 per share.

## Mazda in sharp decline after yen hits exports

BY OUR TOKYO STAFF

MAZDA MOTOR, the Japanese car maker in which Ford of the US owns nearly a quarter, yesterday reported a 38.6 per cent fall in pre-tax profits to Y5.03bn (\$34.7m) in the half-year to April.

The sharp decline came on sales of Y804bn, down 4.3 per cent, and was attributed to sluggish exports caused by the yen's rise. Net profits were down an even steeper 76.9 per cent to Y1.59bn.

For the full year, Mazda projects pre-tax profits halved to Y10bn, on sales of Y1,640bn, up 1 per cent. The forecast is based on an exchange rate of Y147 to the dollar.

Domestic sales are forecast at 360,000 units for the year, compared with 357,000 units the previous year. Exports are expected to rise to 1.12m units from 1.05m. Mazda's knockdown exports are expected to increase from 178,000 to 260,000 units, as it is due to boost supplies to KIA Industries of South Korea and a Mexican subsidiary of Ford.

The company is maintaining an interim dividend of Y3.5 per share and expects an unchanged year's total of Y7.5.

## Swissair sets up golfers' timeshare apartments

BY JOHN WICKS IN ZURICH

SWISSAIR is to develop a specialist timeshare apartments business by setting up a company to be known as International Golf and Country Residences.

This is to create a chain of some 12 so-called "Gold Residences," to take the form of apartments adjacent to existing or new golf courses. The apartments will be rented to members of a planned management company, International Golf and Country Residences Club.

The airline envisages some 8,000 to 10,000 members, focusing on locations outside Switzerland. The members will be part of a timeshare programme, paying an initial fee plus annual charges for maintenance and upkeep with a right to use club facilities for a specific number of days per year.

The first four residences are to be sited near Cannes and Aix-la-Provence in France, at Blainville in Ireland and in the Swiss resort Ascona.

## Ansett to buy 20% interest in America West

AUSTRALIA'S Ansett Airlines is to acquire 20 per cent of America West Airlines for about US\$45.5m, agencies report from Sydney.

Sir Peter Abeles, managing director of Ansett Transport Industries, its parent, said it would exercise an option to purchase 3m new America West shares for \$10.50 each, in a deal to be finalised in July.

He said Ansett would become the largest single shareholder in what he said was the fastest growing airline in the US. America West is based in Phoenix, Arizona.

Under the terms of the option agreement, Ansett would have the right to maintain its 20 per cent position in the event of future stock sales, but could not go beyond that unless so requested by America West. America West would retain the right of first refusal if Ansett offered any of the shares for sale. Ansett would gain a board seat.

Ansett Transport Industries, which operates one of the countries' two major domestic airlines, is owned equally by TNT, Sir Peter's transport group, and Mr Rupert Murdoch's News Corporation.

The Australian government this month announced plans to deregulate the country's airline industry. Ansett could thus face new domestic competition.

## Sale and leasebacks boost Swedish shipping line

BY SARA WISE IN STOCKHOLM

TRANSATLANTIC, the Swedish shipping line, returned to a small profit after financial items of SKr 4m (\$630,400) in the first four months of 1987, compared with a loss of SKr 37m in the corresponding period last year.

The group said that full-year earnings are expected to exceed last year's figure of SKr 7m, in spite of the tough conditions in the shipping sector.

The main reason for the better figures stems from the fact that Transatlantic sold off most of its vessels to limited partnerships last year and subsequently leased them back. Income from interest and dividends boosted the profits and this is expected to continue during 1987, the group said.

Operating costs increased by 2.5 per cent, despite the group's cost-effectiveness programme, chiefly because of the increase in charter hiring costs.

Transocean, the European liner business which accounts for about 80 per cent of group turnover, achieved a considerable improvement in performance despite tough competition, the group said. However, Transatlantic's offshore business division is still showing a loss, though the group said that it began to show a profit at the end of April due to the more profitable operations of one of its offshore platforms.

Swedgards, the Swedish state-owned engineering and shipbuilding group, has decided to change its name to Celcius Industries on September 1.

Swedgards has wound down its shipbuilding activities and now concentrates on offshore, underwater, and energy technology.

Its Kockums Marine company, which is chiefly involved in underwater technology and engineering projects, is developing the new generation of submarines for the Swedish navy and recently (as part of an international consortium) won a breakthrough overseas order from the Australian Navy for six submarines.

## Financière CSFB N.V.

U.S. \$150,000,000

Junior Guaranteed

Undated Floating Rate Notes

Guaranteed on a subordinated basis as to payment of principal and interest by

Financière  
Crédit Suisse-First BostonFINANCIÈRE  
CSFB

Interest Rate 7 7/16% per annum

Interest Period 18th June 1987  
21st September 1987Interest Amount due  
21st September 1987  
per U.S. \$ 5,000 Note U.S. \$ 95.47  
per U.S. \$100,000 Note U.S. \$1,909.38Credit Suisse First Boston Limited  
Agent Bank

## Standard Chartered

Standard Chartered PLC

(Incorporated with limited liability in England)

£300,000,000

Undated Primary Capital Floating Rate Notes  
of which £150,000,000  
comprises the Initial Tranche.

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the three months period (92 days) from 18th June to 18th September, 1987, the Notes will carry an interest rate of 8 1/4 per cent. per annum.

The interest payment date will be 18th September, 1987. Coupon No. 9 will therefore be payable on 18th September, 1987 at £1,142.12 per coupon from Notes of £50,000 nominal and £114.21 per coupon from Notes of £5,000 nominal.

J. Henry Schroder Wagg & Co. Limited  
Agent Bank

BAWAG

BANK FÜR ARBEIT UND  
WIRTSCHAFT A.G.

(Incorporated with limited liability in Austria)

U.S.\$75,000,000 Subordinated Floating Rate Notes due 1999

In accordance with the terms and conditions of the above mentioned Notes notice is hereby given that the Rate of Interest has been fixed at 7 1/8% p.a. and that the interest payable on the relevant Interest Payment Date, December 21, 1987 against Coupon No. 6 in respect of U.S.\$10,000 nominal of the Notes, will be U.S.\$385.42.

June 19, 1987, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank

CITIBANK

REPUBLIC NEW YORK  
CORPORATION  
US\$150,000,000  
Floating Rate Subordinated  
Capital Notes due 2009

Notice is hereby given that in respect of the Interest Period from June 19 to September 21, 1987 the Notes will carry an interest rate of 7 7/8% per annum. The coupon amount payable on September 21, 1987 will be US\$180.94 per US\$10,000 Note.

June 19, 1987  
The Chase Manhattan Bank, N.A.  
London, Agent BankMidland Bank plc  
(Incorporated with limited liability in England)

U.S. \$750,000,000

Undated Floating Rate Primary  
Capital Notes

For the six months from 18th June 1987 to 21st December 1987 the Notes will carry an interest rate of 7 1/4% per annum. On 21st December 1987, interest of U.S. \$391.84 will be due per U.S. \$10,000 Note for Coupon No. 6

Agent Bank:  
EBC Amro Bank  
Limited

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

18th June, 1987

NSO

EAGLE INDUSTRY CO., LTD.

(Eagle Kogyo Kabushiki Kaisha)

U.S.\$17,000,000

1 7/8 per cent. Guaranteed Bonds due 1992

with

Warrants

to subscribe for shares of common stock of Eagle Industry Co., Ltd.

The Bonds will be unconditionally and irrevocably guaranteed by

The Sumitomo Bank, Limited

Issue Price 100 per cent.

Nomura International Limited

The Nikko Securities Co., (Europe) Ltd.

Merrill Lynch Capital Markets

New Japan Securities Europe Limited

Daiwa Europe Limited

Dai-ichi Europe Limited

Morgan Stanley International

Sanwa International Limited

NEW ISSUE

18th June, 1987



DAIWA HOUSE INDUSTRY CO., LTD.

(Daiwa House Kogyo Kabushiki Kaisha)

U.S.\$400,000,000

1 1/4 per cent. Guaranteed Bonds due 1992

with

Warrants

to subscribe for shares of the common stock of Daiwa House Industry Co., Ltd.

Payment of principal and interest being unconditionally and irrevocably guaranteed by

The Sumitomo Bank, Limited

Issue Price 100 per cent.

Nomura International Limited

The Nikko Securities Co., (Europe) Ltd.

Sumitomo Finance International

Fuji International Finance Limited

Union Bank of Switzerland (Securities) Limited

Algemeene Bank Nederland N.V.

Banque Nationale de Paris

Baring Brothers &amp; Co., Limited

Cosmo Securities (Europe) Limited

Deutsche Bank Capital Markets Limited

Goldman Sachs International Corp.

KOKUSAI Europe Limited

Mitsubishi Finance International Limited

Morgan Guaranty Pacific Limited

New Japan Securities Europe Limited

Salomon Brothers International Limited

Daiwa Europe Limited

Yamaichi International (Europe) Limited

Tokai International Limited

Mitsui Trust International Limited

S.G. Warburg Securities

Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets Limited

COMMERZBANK

Credit Suisse First Boston Limited

Robert Fleming &amp; Co. Limited

Kleinwort Benson Limited

Merrill Lynch Capital Markets

Morgan Grenfell &amp; Co. Limited

Morgan Stanley International

Nippon Kangyo Kakumaru (Europe) Limited

J. Henry Schroder Wagg &amp; Co. Limited







## UK COMPANY NEWS

## STRONG GROWTH IN RENTALS OF BUSINESS LINES

## BT improves by 12% to £2.07bn

SIR GEORGE JEFFERSON, chairman of British Telecommunications, yesterday revealed that profits for the 1986-87 year had surged to £2.07bn at the pre-tax level.

That was an improvement of 11.7 per cent over the previous year's £1.85bn and bank on the figure anticipated by City analysts.

The final quarter contribution also improved by 11.7 per cent to £555m. Sir George said the overall effect on profits of the two-and-a-half week industrial action by staff during the quarter was not material with lower revenues being roughly matched by lower operating costs.

However, the dispute did prompt the directors to omit payment of the employee profit sharing scheme this time—in 1985-86 employees shared £18m.

Turnover for the full year to end-March improved from £8.39bn to £9.42bn with the fourth quarter tally of £2.42bn showing an increase of 8.4 per cent.

One of the main reasons for



Sir George Jefferson, chairman of British Telecom

the improvement in sales was strong growth in rentals of business lines and private circuits, particularly in the City. Operating profits for 1986-87 increased from £2.12bn to £2.35m. Pre-tax profits were

struck after deducting net interest charges of £282m (£287m)—last year's profits were before the employee profit sharing allocation.

Tax accounted for £754m (£743m) to leave earnings per 25p share 3.8p higher at 20.3p. A final dividend of 5.1p raises the total from 7.5p to 8.45p net.

During 1986-87 the volume of domestic calls went up by 7 per cent and those for international traffic by 11 per cent.

The year saw a 4,800 reduction in staff. A further decline of some 5,000 is forecast for this year with a bigger acceleration as modernisation comes through.

Investment in new plant and equipment exceeded £21m for the first time. The figure should increase in the current year as Sir George was not expecting a slow-down in the rate of installation of digital exchanges.

Debt equity improved from 39 per cent to 33 per cent. Sir George said this could go up a little this year if the group

decided to redeem more of its preference shares. He added that the group might also make some smaller acquisitions in 1987-88.

The chairman noted that the board recognised the challenge of meeting the growing needs and expectations of customers in an increasingly competitive and demanding environment.

He said in meeting that challenge BT intended to build on the success it had already achieved and also expand the new directions in which it had started to move.

Referring to the decision to suspend the employee profit sharing scheme following the dispute, Sir George said: "Our customers would not have understood if we had made a profit sharing distribution this year."

BT was the second former state-owned enterprise to have reported full year results this week—British Gas unveiled its preliminary figures on Wednesday.

See Lex

## Maxwell could get £150m from disposals

By Raymond Smedley

MR ROBERT MAXWELL'S British Printing and Communications Corporation is planning substantial disposals as part of a strategy to focus the company more tightly on printing and communications.

The BPCC chairman has decided that the packaging and labelling businesses will be sold—the first significant disposal the company has made.

The businesses being put up for sale because they do not fit in with the main thrust of BPCC's strategy, are expected to raise about £150m.

An obvious candidate for such companies would be Reed International, which is disposing of its interest in paint, and expanding its publishing and packaging. Mr Maxwell bought Mirror Group Newspapers from Reed.

The money will be added to Mr Maxwell's acquisitions "war chest" which is now believed to be heading towards £1bn. In April, 30m shares were sold for around £100m, and earlier this week the company announced a £650m rights issue which was fully underwritten.

Mr Maxwell is making it clear that he intends pursuing his contested attempt to take over Harcourt Brace Jovanovich, the US publishing group. The Mirror publisher has also begun preliminary talks with another large international company on the possibility of merger.

It is not yet clear whether this is in addition to HBJ, or a fallback position if the HBJ attempt finally fails.

If Mr Maxwell is to achieve his often stated objective of turning BPCC into a company with sales of £5bn to £50bn by the end of the decade, then further acquisitions are almost certainly necessary.

Queens Moat expands Queens Moat Houses announces that through its Netherlands subsidiary, Queens Bldgco BV, it has contracted to buy the Ruyter BV for Dfl 25m (£7.4m). This acquisition adds facilities of 177 hotel bedrooms.

See Lex

## Chloride recovers strongly and accelerates to £17m

By Richard Tomkins

Chloride, the long-troubled battery group, yesterday unveiled a sharp recovery in pre-tax profits from £500,000 to £17m for the year to March and announced its intention to become a global electrical energy group.

"Chloride has gone through eight years in the shadow of the valley of death," said Mr Kent Price, the recently-appointed chief executive. "We are out of that valley and the regeneration of Chloride is well under way."

In a surprise move Chloride also revealed that it had replaced Cazenove its stockbroker, with Wood Mackenzie and Rowe & Pitman as joint brokers.

Sir Michael Edwards, Chloride's chairman, stressed that the parting had been amicable. He said Chloride's needs had gone beyond what a traditional broker could offer, and it wanted advisers with merchant and investment banking connections to see it through the next stage of its development. Cazenove declined to comment.

Other key points emerging yesterday included the announcement that Chloride had ended the support bank arrangement set up at the time of its rescue in 1981.

He said the company was discussing with a number of potential partners the possibility of forming joint ventures to expand its business in India and south east Asia.

The group also announced plans to return to the dividend list through a compulsory early conversion of its preference shares. It will compensate the preference stockholders for the arrears on their dividends by issuing them with additional ordinary shares to the value of 50p for every preference share held.

Turning to the results, Sir Michael said that Chloride had concentrated during the year on cost reductions and efficiency rather than growth, while the result that pre-tax profit increased in spite of the fact that there was no increase in turnover.

Overall targets for the year had been met in all important respects not only in terms of profits but also cash flow from operations. The year-end debt/equity ratio remained at a healthy 36 per cent.

The management changes and restructuring announced in December 1985 had been largely completed and the new management team would concentrate on further improving the cost and efficiency base and

the achievement of profitable growth.

Sir Michael said the three main goals now were to develop the global strategy while resolving the still problematic UK automotive battery operation and sharply improving cash management within the group.

Turnover of the continuing operations amounted to £287.9m (£288.2m). Divested operations accounted for £5.5m (£4.5m). Operating profits improved by £9.1m to £23.6m and broke down as to Europe—UK £10.1m (£8m) and other £11.9m (£1.9m), America £1.3m (£0.6m) and overseas—Asia £9m (£9.4m) and Africa £3.1m (£3.5m). Central costs took £3.1m (£3.8m).

Pre-tax profits were struck after deducting exceptional debits of £2.9m (£8.1m) and interest charges of £4.9m (£7.1m) and adding in a £1.1m (£1.2m) share of associates' profits.

After tax of £8.3m (£7.5m), same-gain minorities of £3m and an extraordinary credit of £1.2m (£1.6m) attributable earnings emerged at £6.9m (£6.4m).

25p share earnings worked through at 3.4p (losses 9.4p) basic or at 2.9p fully diluted.

## Coloroll to sell three Crown House companies

By Steven Butler

Coloroll, the wall covering and home furnishings group, yesterday put up for sale the three engineering businesses of Crown House, which it acquired in April for £88m in an agreed offer. Coloroll will keep the Crown House tableware division.

Mr Eric Kilby, Coloroll finance director, said yesterday that estimates for the value of the companies, which are in specialised businesses, ranged from £55m to over £50m, and that a price in the lower range would be enough to cover the costs of the acquisition, issue of new shares and carrying costs.

A number of approaches to purchase the engineering companies, together and separately, had already been received.

The largest company of the group, Crown House Engineering, had a turnover of £119m

in the year to the end of March and profits of £3.7m.

Crown House Furnish, involved in light engineering, lifts and steepjacking, had profits of £1.1m on a turnover of £20.8m.

Crown House Zest, supplying ancillary equipment for heating, ventilating, air-conditioning and process industries, earned profits of £0.5m on a turnover of £3.7m.

## Hawtin loss

Hawtin, protective clothing manufacturer, plunged into the red in the six months to March 31, 1987 with pre-tax losses of £88,000.

This compared with profits of £532,000 in the corresponding period last year, and profits of £356,000 at the year end.

## Hogg Robinson expands estate agency network

By Nick Bunker

Hogg Robinson, the insurance broking, travel agency and financial services group, has expanded its estate agency network to encompass 70 outlets by buying four offices in the Thames Valley operated by the Purdies partnership.

Hogg Robinson is paying the partners a consideration of £75,000, of which £15,000 is in cash and the remainder in Hogg Robinson shares. Purdies will make estimated pre-tax profits of £105,000 in the year ending September 30, and the net assets acquired amount to £53,000, Hogg Robinson said yesterday.

The purchase price is subject to adjustment to reflect any shortfall or surplus in net current assets at point of completion, Hogg Robinson added.

## Juliana's makes acquisition and calls for £3m

Juliana's Holdings, contract discotheque operator, has agreed to acquire Jongor, which hires out tables, chairs and other furniture, for £3m, to be satisfied by the issue of 4.62m new Juliana's ordinary shares. A further £1.8m maximum may be paid.

As the vendors wish to receive cash following completion, the shares will be offered by way of a rights issue of one for every 4.107 ordinary, and one for every 38.84 nominal of loan stock held on June 25 1987 at 65p per share to existing holders. Morgan Grenfell will underwrite the issue.

Jongor's turnover has risen from £353,000 in the year to March 1986 to £2.1m in the year to March 1987. Pre-tax profits during that period rose from £33,000 to £503,000.

The further consideration will be paid in three tranches of £600,000 provided Jongor's pre-tax profits exceeds £450,000 in the nine months to December 1987, £700,000 in the year to December 1988, and £850,000 in 1989 respectively.

## Soaring demand for condoms helps LIG advance by 13%

By David Waller

A SURGE in demand for condoms, which offer the only recommended form of protection against AIDS, helped London International Group increase its pre-tax profits by 13 per cent to £27.1m for the year to March 31.

The results fell slightly short of City forecasts, but stockbrokers were encouraged by the fact that consumers and retailers have been clamouring for condoms in recent months and the shares rose 2p to close at 332p.

The company estimates that worldwide sales of condoms to individuals are up by 20 per cent since last year; shipments to retailers are up by 40 per cent.

In the UK, where LIG's Durex brand has 96 per cent of the market for condoms, the growth has coincided with the government's £20m anti-AIDS advertising campaign.

"All the taboos associated with condoms collapsed in 60

days," said Mr Alan Wolitz, chairman and chief executive. "We're now dealing with one of the world's hottest consumer products." The impact on current year profits would be "significant," he said.

In 1986-87, research into AIDS also helped sales of the company's rubber gloves. Overall, profits for the health and personal products division rose from £14.38m to £16.57m on turnover of £125.64m (£116.14m).

A strong performance from the company's ColourCare photographic processing businesses boosted the home products and services division, where operating profits rose 33 per cent to £10.45m (£7.91m), on turnover of £92.75m (£70.18m).

The contribution from Royal Worcester Spode, fine china makers, fell by more than a half to £1.48m (£3.58m). The company attributed this to the decline in the number of tourists to the UK following

the US bombing of Libya, combined with marketing costs in the US.

Profit from the sale of shares in Wedgwood, for which LIG made an unsuccessful bid during the year, amounted to £4.64m after associated costs. This was offset by other costs and losses on the disposal of Halkenden Moulding, resulting in an extraordinary charge of £48,000 (£1.3m).

Interest payable was £1.36m (£1.81m). There was no gearing, as net cash amounted to £5m at the end of the financial year.

Tax was £3.99m (£3.55m). Earnings per share rose 16 per cent to 14.11p (12.13p). The directors recommended a final dividend of 3.65p (3.1p), making a total of 5.4p (4.6p) for the year.

Mr Wolitz said that capital expenditure during the present year was budgeted to be £21m.

See Lex

# magnet

## Substantial Growth Planned to Continue

Record turnover at £318.7 million

Record pre-tax profits of £44.2 million

Earnings increased to 15.8p per share

Dividend increased to 6.0p per share

## Highlights

Number of Super Showrooms rose from 83 to 172; the second stage of branch development is now under way.

The manufacturing division achieved productivity gains at all its major centres.

Reorganisation of the timber merchandising division completed and a much improved performance achieved.

## Rights Issue

A proposed Rights Issue of Convertible Preference shares will

raise £71 million net to finance growing turnover and ambitious capital expenditure plans.

## Prospects

Opening months of present financial year show turnover and profit growth which meet our high expectations.



Tom Duxbury  
CHAIRMAN

Copies of the Rights document are available now and copies of the Report and Accounts for the year ended 31st March, 1987 may be obtained after 1st July from the Secretary—

MAGNET & SOUTHERNS PLC, ROYD INGS AVENUE, KEIGHLEY, WEST YORKSHIRE BD21 4BY  
KITCHENS • BEDROOMS • DOORS • WINDOWS • DOUBLE GLAZING • FURNITURE • TIMBER

## ANOTHER SOUND MOVE BY GRENFELL &amp; COLEGRAVE.



CIBC Securities  
Europe Limited



CIBC Investment  
Management Limited

## New names and a new location.

Following our recent change of ownership, Grenfell & Colegrave will be moving, with effect from June 22nd, to offices in the new European headquarters of the Canadian Imperial Bank of Commerce in the Cottons Centre, London Bridge City.

From that date, our private clients and portfolio management business will be renamed CIBC Investment Management Limited and from July 13th our institutional and corporate business will be known as CIBC Securities Europe Limited.

You will of course continue to enjoy the personal attention of the people you've come to know at Grenfell & Colegrave. But with a marked bonus.

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## UK COMPANY NEWS

## BET hits £157m with help from acquisitions

BET, the international services company, increased its pre-tax profit by 26 per cent to £157m (£125m) in the year to March 31 1987 with a 16 per cent increase from 17.1p to 19.9p in earnings per share.

All BET's main activities showed increased operating profits, except for electronics and leisure where growth in core activities did not quite compensate from discontinued leisure business and profit remained around £22m. The strong pound reduced the profit growth from United Transport International from 15 per cent to only 4 per cent in sterling terms, contributing £22.5m.

Initial, BET's industrial services company, made £59.3m

profit, up 19 per cent as a result of both organic growth and acquisitions. Publishing profit rose by 18 per cent to £14m but the biggest increase came from construction services, up 57 per cent to £48.4m, where acquisitions in the UK, including HAT, contributed to a doubled profit from BET Plant Services.

The balance of operating profits between activities had, therefore, changed slightly, reflecting a vigorous acquisition programme in construction services, which now accounted for 36 per cent of total profits. Operating profits outside the UK now amounted to 31 per cent.

Overseas, operating profits from textile rentals and associ-

ated services increased by 23 per cent to £13.5m on turnover which was up 17 per cent. Some 40 per cent of the profit increase came from net exchange gains and 50 per cent from an acquisition in the US.

In terms of profit, the Netherlands continued to make the next largest contribution with another record year. Belgium, Spain and Ireland also showed substantial gains and Germany moved from loss into profit.

Profits from cleaning and waste disposal increased by 70 per cent to £9m, largely as a result of the addition of the HAT and Brengreen businesses.

Total turnover last year was up 15 per cent to £1.7bn (£1.5bn) with share of associated companies contributing £116m (£141m). Operating profit was £172.5m (£140.9m) and share of profitless losses of associated companies amounted to £10.8m (£10.5m).

Invested income brought in £1.9m (£3.1m) interest deducted was £27.5m (£29.1m) and taxation took £43.1m (£38.1m); with minorities of £3.9m (£3.2m) profit before extraordinary items of £5.5m (£9.3m) came to £110.4m (£85.3m).

A final dividend of 6.5p has been recommended making a total of 9p for the year against 8p.

## Crowther in £13m US move

John Crowther, the fast-growing textiles company, yesterday announced a major expansion into the US with the agreed acquisition of 50 per cent interest in McCall Pattern, a leader in the US home-sewing business, for \$21.5m (£13.1m) through an associated US company.

A total consideration for 100 per cent of McCall will be \$63m, of which \$33m is to be funded by borrowing, and it is envisaged that Crowther will acquire the remaining 50 per cent interest in four or five years.

Crowther plans concurrently to establish a New York office to import its products into the US.

McCall supplies about 12,000 retail customers in the US and Canada, with sales of \$63m and profits of \$10.9m in the year to the end of June 1986. It produces pattern designs for home-sewing with a team of designers in its New York head office.

## Fillip for Suter over bid for Mitchell

By Mike Smith

Suter, the industrial conglomerate, yesterday received a fillip for its bid to take over engineering and chemicals group Mitchell Cotts when Imperial Life Assurance of Canada announced it had bought a 2 per cent stake in the target company.

Imperial Life, owner of a 1 per cent stake in Suter, picked up 2m Mitchell shares after Rushlake Holdings, the private company owned by the Jivraj family, sold 3.5m in the market. Imperial Life said it viewed the move as a cheap way into Suter and would be supporting the bid.

Mr Nandhah Jivraj, Rushlake managing director, said his company still had 8.58m (8.98 per cent) of Mitchell. The disposals made commercial sense, he said. "I think Suter will win and I do not want its shares."

The £70m Suter bid is paper only and values each Mitchell share at 76p. Mitchell shares closed last night at 71p.

Mr Roderick Paul, Mitchell chief executive, conceded last night that the Rushlake sale was "bad news but not critical news." It confirmed that Rushlake wanted cash for its shares, he said.

## Scapa moves ahead to £34m

Scapa Group, the industrial holdings company, boosted pre-tax profits by almost 11 per cent from a restated figure of £30.92m to £34.27m on turnover up from £202.26m to £229.85m in the year to March 31 1987.

Mr Bill Goodall, chairman, said that the current year had started with active businesses and good order books and the company looked forward to maintaining the momentum of its progress. Figures for the year include former RFD companies which Scapa acquired in December last year.

The company proposed a final dividend of 4.71p—up from an adjusted figure of 4.05p—to give a total for the year of 6.81p (6.05p). Earnings per share rose from 20.2p to 23.2p.

He reported that the last year had been another year of growth, with the group showing a widening of opportunity for organic development of businesses through the acquisition of new companies.

Trading conditions in the company's main business areas supplying the paper industry and in technical and industrial textiles had been good during the past year and remained so with encouraging prospects.

Operating profits and turnover geographically show: UK, £10.7m (£8.36m) on £87.52m (£74.18m); N America, £22.25m (£20.45m) on £91.73m (£88.94m); and other countries £5.61m (£5.37m) on £50.6m (£41.16m).

Interest took £4.28m

(£3.26m) and tax £14.66m (£13.53m). Minorities accounted for £157,000 (£108,000) and extraordinary expenditure £2.08m (£357,000 debit).

## comment

Last year was not a particularly easy one for Scapa: quite apart from an 8 per cent swing against the company in the dollar/sterling exchange rate, it suffered delays to the start-up of a new plant in Canada and had to bear the downturn in demand for its oil-based exploration products. Against that background, an 11 per cent increase in profits looked satisfactory and left the shares up 9p on the day at 309p. Current

year prospects are bright, for Scapa derives three-quarters of its sales from the paper industry, and paper production in its key North American and Western European markets is 5 per cent up on the year. Competition is robust and there will be further exchange rate disadvantages if present levels are any guide, but with the first-time contributions from recent acquisitions and an upturn in the oil-related businesses, some £38m must be in sight pre-tax. Gearing is set to show a rise from 33 per cent to perhaps 36 per cent but the prospective p/e multiple of 12 looks undemanding for this little understood and soundly performing business.

## DIVIDENDS ANNOUNCED

		Aug 3	4.6	10.9
Archimedes Inv ..int	5.5	Aug 1	5.04	7.24
Bassett Foods .....	5.29	Oct 6	3.5	12
S. W. Berisford .....	4	—	6*	9*
BET .....	6.5	—	—	8*
Brit Telecom .....	5.1	Sept 28	4.5	6.45
James Finlay .....	2.15	—	2.15	4.15
Robert Horne .....	2	July 27	1.5	—
Johnson Matthey .....	3.5	Aug 3	2	5.5
London Total .....	3.85	Oct 1	3.1	5.4
Mansfield Brewery ..	6.75	Aug 12	6	8.25
ML Holdings .....	6.4	Oct 1	5.7	9
Scapa Group .....	74.71	—	4.05*	6.81
600 Group .....	3.44	Aug 3	3.44	5.78
Stoddard Hldgs .....	1.3	—	nil	1.3
Unilever .....	1.2	—	1.15	2.2

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. ¶ Third market.

## Further expansion by Platinium

Platinium yesterday announced an offer to acquire Ouhav Highfield and said that it had received irrevocable undertakings in respect of 90.86 per cent of the company's ordinary share capital.

Ouhav is a public but unlisted company. Its business is associated with that of the Cheslett Coir Company. It is also involved in the letting of short-term offices from its headquarters in Lambeth.

There are 1,041,146 Ouhav shares in issue and net assets of the company are £1.06m compared to Platinium's year-end

position of £3.8m. Last year Ouhav broke even on sales of £1.3m before extraordinary and exceptional items.

Last week Platinium announced that it had agreed to acquire the Cheslett Coir Company and Cherry Place, distributor and importer respectively of matting products and basket ware under the brand name Oaklea.

The move marks Platinium's further diversification away from its traditional manufacturing and marketing of writing instruments into the wider field of marketing and distribution of non-food consumer products.

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U.S. \$50,000,000  
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due 1991

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next six months 19th June, 1987 to 21st December, 1987 has been fixed at 7 1/2 per cent per annum. The Coupon Amount payable on Coupon No. 14 will be U.S.\$918.40.

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**The Sumitomo Bank, Limited**  
(Interest Determination Agent)

**GRANVILLE**  
SPONSORED SECURITIES

High Low	Company	Price	Change	Gross Yield div.(p)	%	P/E
182 133	Ass. Brit. Ind. CULS	182	+2	7.3	4.5	9.3
185 148	Ass. Brit. Ind. CULS	185	+2	10.0	6.1	—
38 34	Amisage and Rhodes	37	—	4.2	11.4	5.2
80 87	BBB Design Group (USM)	16	—	1.4	1.8	15.1
270 215	Bardon Hill Group	270	+3	5.3	2.0	23.1
185 95	Bray Technologies	185	+2	4.7	2.8	13.2
123 89	CCL Group Ordinary	123	+4	11.5	6.7	4.4
171 130	CCL Group 10pc Conv. Pref.	123	+3	15.7	12.8	—
148 138	Carborundum Ordinary	148	—	5.4	3.7	12.7
94 91	Carborundum 7.5pc Pref.	82	+1	10.7	11.5	—
105 87	Georgia Blair	105	—	3.7	3.5	2.7
143 119	Isla Group	120	—	6.8	5.1	7.3
133 119	Jackson Group	133	—	18.2	4.8	8.7
382 331	James Burrough	37	+1	12.9	13.3	—
78 50	Matheson NV (AmSSE)	50	—	—	—	19.8
427 381	Record Ridgway Ordinary	427	—	1.4	—	8.8
86 82	Record Ridgway 10pc Pref.	82	—	14.1	17.2	—
91 80	Robert Jenkins	80	—	—	—	3.5
107 42	Scruttons	107	—	—	—	8.5
175 141	Torday and Carlisle	175	—	8	3	8.3
400 321	Trevian Holdings	320	+30	7.9	2.0	8.3
122 73	Unilever Holdings (SE)	122	—	2.8	2.3	22.5
185 119	Walter Alexander	185	+2	5.0	3.0	15.8
195 190	W. S. Yates	195	—	17.4	8.9	19.5
116 96	West Yorks Ind. Hosp. (USM)	105	—	5.5	5.2	11.7

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CHASE MANHATTAN SECURITIES







## UK COMPANY NEWS

## STOCK EXCHANGE BUSINESS IN MAY

## Election causes erratic trading

BY TERRY NYLAND

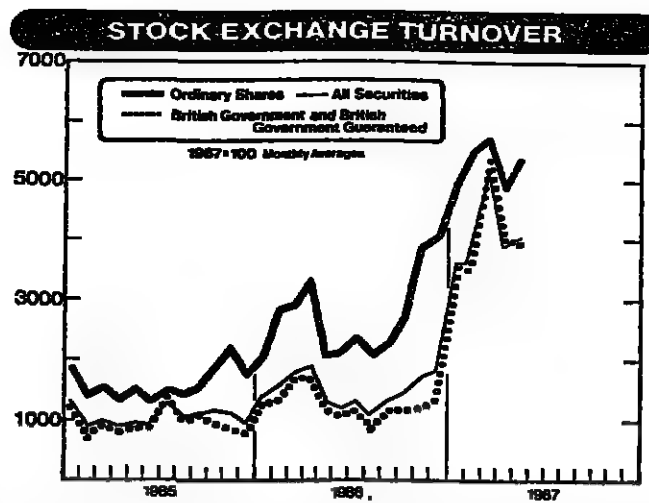
TURNOVER ON the UK Stock Exchange showed moderate gain last month, but the picture was somewhat patchy as the run-up to the British general election brought erratic movements in both government bonds and equities.

The value of all business done in May, comprising both gilts and ordinary shares, increased by 3.8 per cent to £181.39bn. Trading in ordinary shares increased by 0.2 per cent to £29.82bn. The stock market reached successive peaks during the month as firstly, the date of the election was confirmed, and then a rapid series of public opinion polls brought waves of somewhat speculative buying and, on occasion, bouts of profit-taking.

Not all the factors were political, however. The market continued to look for a further cut in UK bank base rates at the beginning of the month, although such hopes were reduced when the Bank of England signalled that an early base rate cut would be unwelcome.

While the sharp movements in the principal industrial blue chips attracted much of the attention, trading levels owed much to the excitement prompted among bank shares by the decision by Citicorp, the major US bank, to make a massive write-down of its Third World loans. UK bank shares, regarded as vulnerable to any moves to follow suit by the British clearers, fell at first, but then recovered as it was hinted that the UK tax authorities might encourage such plans.

With the Government's strong standing in the opinion polls fully maintained until the end of May, industrial equities enjoyed several successful sessions but turnover, at around 40,000 SEAQ bargains daily, indicated that investment in the alpha and beta stocks, which dominate market trading, was not heavy.



In the case of government bonds, a dip of 1 per cent to £93.49bn in the month's turnover total reflected a cooling-off in activity by the institutions, which had already positioned themselves ahead of the election. Some money moved into short and medium dated issues as the City looked for further reductions in base rates, either before or after the election. But this cash came out of the longer dates, where turnover dipped by 13 per cent to £35.8bn.

May also brought the first of the auctions of Treasury stocks by the authorities. The auction passed successfully, and the market appeared to cope easily with the £2bn of new Treasury stock sold during the month. Gilts edged stock prices held steady over the month, with the market's optimism for renewed foreign buying after the election, boosted by improved UK trade figures for the previous month.

Bond prices have now been trading water for the past two months as firstly, the Washington meeting of President Reagan

and Premier Nakasone, and then the UK election, dampened foreign interest in UK government bonds.

Meanwhile, the moves to stabilise world currencies and to help the US dollar were reflected in a renewed downturn in gold producer shares on the London market. Gold shares again demonstrated their close link to the level of the dollar, often moving sharply on relatively little turnover.

London markets have continued to make headway in the first half of this month, against a background of significant developments in the UK and abroad. In addition to the success of the Conservative Government in the UK election, London has had to face the disclosure that Mr Paul Volcker is leaving the chairmanship of the US Federal Reserve Board, as well as the uninspiring outcome of the Venice Economic Summit.

Share prices have continued to move upwards, although the bond market has remained cool.

## 600 Group down by 18% to £5m

The 600 Group, machine-tool manufacturer, saw pre-tax profits fall by 18 per cent—from a restated figure of £6.1m to £5.02m—on turnover down from £203.13m to £122.85m in the year to March 31 1987.

However, it maintained its dividend payments with an unchanged proposed final of 3.435p to make a total of 5.775p (5.775p) for the period. Earnings per share after tax and before extraordinary items fell from 7.5p to 7.5p. On a nil distribution basis they fell from 8p to 6.4p.

Sir Jeffrey Benson, who succeeded Sir Jack Wellings as chairman on April 1, said that the fall in operating profits—from £11.99m to £5.35m—was mainly due to adverse trends in order intake for machine tools from the UK and US, and the deterioration in the value of the US dollar.

He emphasised that the results showed an improvement over the first half—profits of £568,000 (£523m) on turnover of £95,000 (£108,000)—and included the benefit of reduced pension costs following revaluation of certain of the group's pension funds. Comparative figures have been restated because of a change in accounting basis.

He reported that following restructuring and with the benefit of several new management appointments he was confident that the group had a substantial, sound and efficient base for growth. This would be limited principally in the current year by the degree to which markets for machine tools in the UK and US, which were at their lowest level for several years, recovered.

A breakdown of the trading profits shows: manufacturing companies, £1.47m (£3.72m);

trading companies—UK, £2.14m (£253,000) and overseas companies, £1.5m (£2,02m) and iron and steel operations, nil (£488,000 loss). There were exceptional credits of £1.99m (£600,000 debits) which comprised the change in the basis of contract accounting, £2.53m (£800,000 debit) offset by the costs of reorganisation, restructuring and related costs, £538,000 (nil).

Depreciation accounted for £2.54m (£2.9m) and interest charges took £2.73m (£2.98m). Tax fell from £2.46m to £1.57m. Extraordinary debits consisted of losses arising on the closure and sale of businesses—£5.16m (£482,000)—offset against a tax credit of £244,000 (£101,000).

## comment

If the 600 Group's shares failed to respond to yesterday's figures it was probably more out of bemusement at the statement's complexity than satisfaction with the results. Certainly the halving of trading profits from £6m to £3m was little cause for comfort, particularly since it included a £300,000 pension holiday. The current year's figures should be somewhat cleaner but probably not a whole lot brighter even in spite of the restructuring measures. The effect of the disposals has been to concentrate the 600 Group's activities still further on the machine tool industry, which the company itself is the first to admit is at its nadir in its key UK and US markets. The elimination of losses should help the group to around £8.5m pre-tax for a p/e of 16 at yesterday's 138p. A rating like that is even more bemusing than the figures and appears to be supported by rather unconvincing bid speculation.

## SCAPA

**66 We seized the opportunities to grow by acquisition and simultaneously continued our planned growth and development 99**

R W GOODALL Chairman

TURNOVER	£230M	UP	13.6%
PRE-TAX PROFITS	£34.3M	UP	10.8%
EARNINGS PER SHARE	22.2p	UP	9.9%
DIVIDEND PER SHARE	6.81p	UP	12.5%

Copies of the report and accounts are available upon application to the Company Secretary, Scapa Group plc, Oakfield House, 52 Preston New Road, Blackburn, Lancashire BB2 6AH after 14 July 1987.



SCAPA GROUP PLC

## MONTHLY TURNOVER: MAY

	Value £m	Per cent of total	Number of bargains	Per cent of total	Average daily value £m	Average bargain value £000s	Average number of daily bargains
<b>BRITISH FUNDS</b>							
Short dated (7 years or less (on run))	30,931.0	23.5	24,124	2.7	1,427.9	904.4	1,796
Mediums (7-15 years)	26,755.8	20.4	27,724	2.3	1,408.2	758.2	1,470
Others (over 15 years)	35,805.1	27.3	30,156	2.4	1,884.5	1,187.3	1,587
<b>Total</b>	<b>93,491.9</b>	<b>71.2</b>	<b>82,004</b>	<b>7.3</b>	<b>4,920.6</b>	<b>1,014.0</b>	<b>4,853</b>
<b>IRISH FUNDS</b>							
Short dated (7 years or less (on run))	884.3	0.7	1,188	0.1	44.7	744.0	63
Mediums (7-15 years)	419.0	0.5	795	0.1	32.4	375.0	37
Others (over 15 years)	950.7	0.7	846	0.1	50.0	1,097.8	46
UK Local Authority	21.2	0.1	442	0.1	1.1	45.9	24
Overseas Government	4,371.4	3.3	5,883	0.4	230.1	743.1	310
Other Fixed Interest	1,229.3	0.9	29,403	2.3	64.7	41.5	1,548
<b>ORDINARY SHARES</b>							
UK and Irish	24,540.2	18.6	1,854,869	21.6	1,291.6	23.2	55,519
Overseas	5,280.9	4.0	75,804	6.0	277.9	69.7	3,990
<b>Total</b>	<b>29,821.1</b>	<b>22.7</b>	<b>1,930,673</b>	<b>21.6</b>	<b>1,569.5</b>	<b>26.4</b>	<b>59,509</b>
<b>TOTAL</b>	<b>131,390.9</b>	<b>100.0</b>	<b>1,261,384</b>	<b>100.0</b>	<b>6,915.3</b>	<b>1,042.2</b>	<b>746,390</b>

\* Average of all securities.

## NOTICE OF REDEMPTION

To the Holders of  
**General Mills, Inc.**

U.S. \$100,000,000 12% Notes, Series A, due December 19, 1991

NOTICE IS HEREBY GIVEN to the holders of the outstanding 12% Notes, Series A, due December 19, 1991 (the "Notes") of General Mills, Inc. (the "Company") that pursuant to the provisions of Section 7(a) of the Series A Fiscal and Paying Agency Agreement dated as of December 19, 1984 between the Company and Morgan Guaranty Trust Company of New York (the "Fiscal Agent") and paragraph 4(a) of the Terms and Conditions of the Notes, the Company has elected to redeem on July 6, 1987 U.S. \$1,475,000 principal amount of the Notes (the "Redemption Notes") at a redemption price equal to 101% of the principal amount thereof, together with accrued interest to said date, in the amount of U.S. \$328.35 for each U.S. \$5,000 principal amount as follows:

## OUTSTANDING NOTES OF \$5,000 EACH BEARING THE FOLLOWING DISTINCTIVE NUMBERS:

47	828	1367	1838	2486	3185	3679	4233	4973	5639	6235	6639	7275	7723
84	835	1381	1940	2611	3291	3691	4246	4981	5658	6257	6679	7279	7791
85	838	1386	1945	2616	3296	3696	4251	4986	5663	6263	6685	7285	7797
110	856	1439	1962	2584	3220	3714	4278	4914	5707	6273	6709	7302	7858
112	881	1471	2043	2557	3274	3724	4282	4918	5717	6284	6718	7303	7911
174	896	1488	2058	2573	3306	3754	4322	4925	5729	6296	6729	7312	7913
197	905	1497	2127	2583	3359	3761	4490	5230	5793	6306	6779	7413	7926
220	928	1505	2123	2611	3380	3798	4528	5260	5799	6314	6823	7427	7975
223	944	1514	2143	2625	3369	3912	4583	5273	5804	6316	6841	7440	7990
290	971	1542	2200	2636	3386	3916	4593	5284	5818	6379	6867	7454	
318	984	1573	2218	2650	3416	3917	4647	5357	5832	6423	6878	7513	
323	998	1548	2234	2645	3405	3905	4635	5372	5853	6450	6900	7544	
474	1000	1604	2254	2791	3510	3951	4706	5490	5872	6491	6937	7561	
481	1024	1623	2276	2895	3529	3968	4725	5503	5921	6538	6984	7585	
532	1059	1628	2281	2912	3533	3971	4738	5508	5902	6544	6989	7598	
537	1069	1641	2314	3029	3534	4025	4768	5525	6021	6556	7041	7609	
570	1114	1685	2335	3046	3573	4042	4774	5538	6024	6561	7041	7620	
556	1130	1765	2403	3089	3613	4056	4780	5543	6038	6568	7185	7649	
711	1162	1773	2428	3087	3620	4070	4804	5577	6062	6588	7201	7656	
713	1275	1784	2457	3095	3633	4071	4861	5606	6078	6608	7210	7656	
727	1289	1793	2466	3095	3654	4149	4924	5623	6113	6618	7254	7712	
769	1336	1818	2469	3155	3677	4193	4935	5629	6195	6621	7250	7716	

Payment will be made, subject to applicable laws and regulations, in U.S. dollars on and after July 6, 1987 upon presentation and surrender of the Redemption Notes with coupons due December 19, 1987 and subsequent coupons attached, failing which, the amount of missing uncoupons will be deducted from the sum due for payment and paid in the manner set forth in the Terms and Conditions of the Notes against surrender of the related missing interest coupons within the period of time prescribed by the applicable statute of limitations, at the main offices of the Fiscal Agent in London, Brussels, Frankfurt am Main, Paris and Tokyo, the main office of Amsterdam-Rotterdam Bank N.V. in Amsterdam, the main office of Swiss Bank Corporation in Basle and the main office of Kreditbank S.A. Luxembourg in Luxembourg. Payments at said offices will be made by a United States dollar check drawn on a bank located in the City of New York, or by transfer to a dollar account maintained by the payee with a bank in London. No payment on any Bearer Note will be made at the Corporate Trust Office of the Fiscal Agent or any other Paying Agency maintained by the Company in the United States nor, except as otherwise permitted by U.S. Treasury Regulations without adverse tax consequences, will any payment be made by transfer to an account maintained by the payee in, or by mail to, an address in, the United States.

From and after July 6, 1987, the Redemption Notes will no longer be outstanding and interest thereon shall cease to accrue. U.S. \$500,000 principal amount of Notes will remain outstanding after the redemption.

It is suggested that each holder consult his own tax advisor concerning his particular tax situation.

Any payments made to an address in the United States, directly or by electronic transfer, may be subject to reporting to the United States Internal Revenue Service ("IRS") and to backup withholding of 20% of the gross proceeds if payees not recognized as exempt recipients fail to provide a Paying Agent with an executed IRS Form W-8 in the case of non-U.S. persons or an executed IRS Form W-9 in the case of U.S. persons.

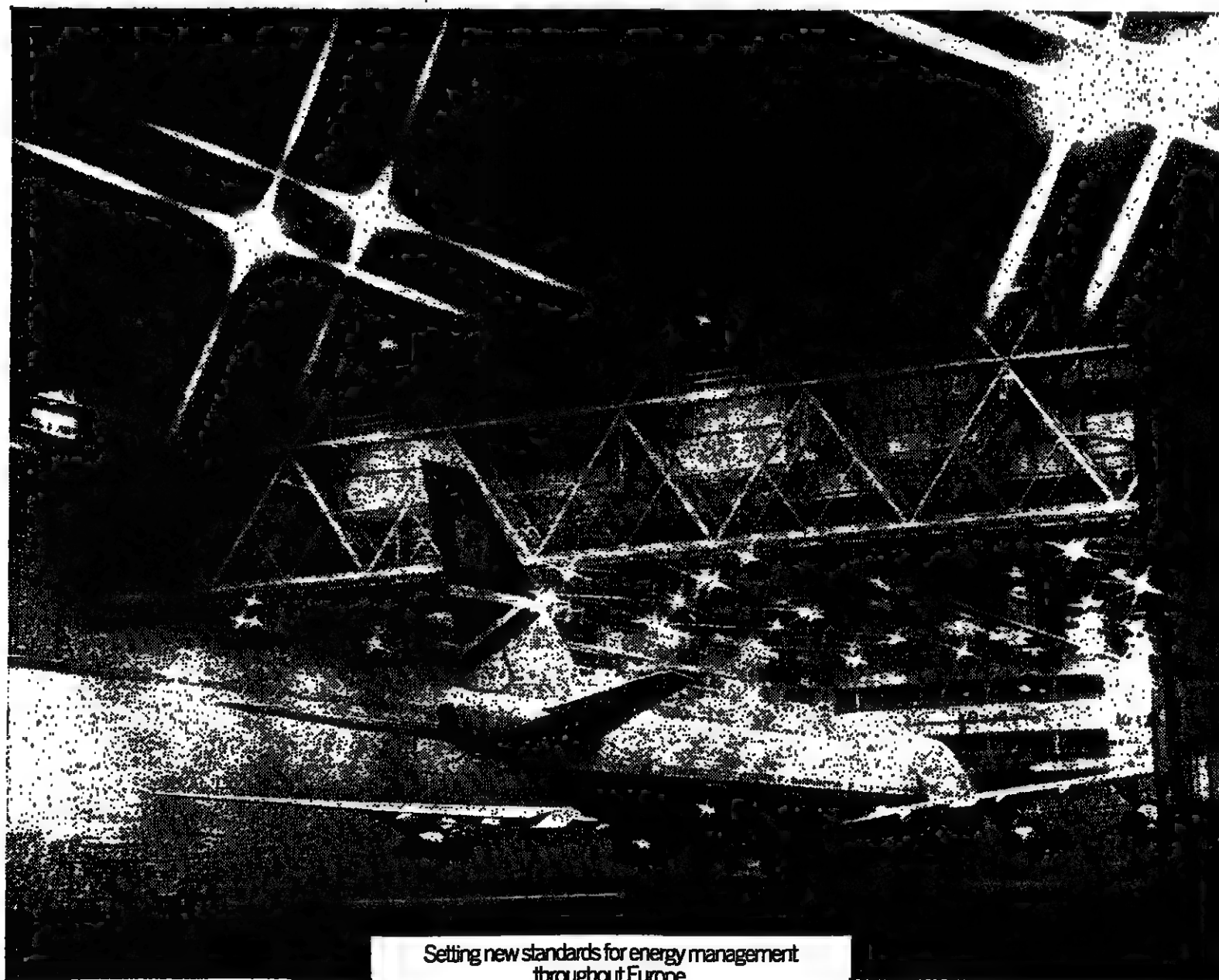
Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 30% of any gross payments made within the United States to certain holders who fail to provide to a Paying Agent listed above, and certify under penalties of perjury, a correct taxpayer identification number (employer identification number or social security number, as appropriate), or an exemption certificate on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50 imposed by the IRS. Please therefore provide the appropriate certification when presenting your securities for payment.

GENERAL MILLS, INC.

DATED: June 5, 1987

## Engineering tomorrow's world.

BICC



Setting new standards for energy management  
throughout Europe.  
BICCTECHNOLOGIES.

The installation of an energy management system at Heathrow (the world's largest airport) will save British Airways over £1 million a year. It's yet another example of how BICC is actively transforming the world in construction, communications and power.

Not just with cables (for which we are probably best known), but also with a vast range of electrical and electronic components. Plus what is probably the most comprehensive construction capability in the world.

For instance, BICC Technologies is the group's spearhead for expansion in the rapidly growing electrical and electronic components markets. And it consists of a number of highly innovative and specialised companies such as Transmission—our energy management company. Balfour Beatty is one of the UK's leading international

contracting organisations. And over the past three years it has continued to grow strongly—despite the worldwide downturn in construction.

BICC International controls operations ranging from cable making to metals and plastics—in 14 countries worldwide.

And BICC Cables is not only the successful core of the business but is almost certainly the best cables company in the world. A position we are determined to maintain, as demonstrated by our recent restructuring to focus even more strongly on the marketplace.

For more information about how we're engineering tomorrow's world simply write off for a copy of our latest annual report.

BICC plc, Devonshire House, Mayfair Place, London W1X 5FH. Telephone: 01-629 6622.



## UK COMPANY NEWS

ACQUISITION WILL CUT RIVLIN'S GEARING TO 50%

## Mayfair Properties agrees to £28m

BY PHILIP COGGAN

Rivlin, the USM-quoted company which has been turned into a property group by Mr Martin Landau, yesterday announced a £28m recommended offer for Mayfair and City Properties.

The acquisition follows a flurry of activity from Rivlin, once a textiles and kitchen supply company, which joined the USM in 1983 after five years of share suspension. After its return to the market, the group gradually disposed of its textiles interests and became a property shell.

Mr Landau moved in last year when City Merchant Developers, a private company formed after a management buyout of Guinness Peat Properties, took a 29 per cent stake. Since then, Rivlin has made an agreed £41m takeover of Marlborough Property Holdings.

The Mayfair acquisition will push up Rivlin's assets from £22.5m to £90m and increase net assets per share from 34.7p to 72.5p. The gearing level will accordingly fall from 160 per cent to just under 50 per cent.

Mayfair & City joined the USM three years ago as the quoted vehicle of Mr Sidney Corob, a property developer. Mr Corob and his wife, who together own 61.8 per cent of the company, have irrevocably agreed to accept the offer. They will also, if shareholders

agree, buy properties in London W1 from Mayfair for £4.8m and Mayfair's 75 per cent interest in Town & Country Developments.

Mayfair also announced yesterday its results for the year to March 31, in which it made pre-tax profits of £771,000, down from the previous year's £918,000. Thanks to a lower tax charge, earnings per share were up at 6.3p from 4.8p. No final dividend is being paid making the total for the year 1.1p (2.8p).

To pay for the acquisition, Rivlin is raising £37.5m via an offer to shareholders of 37.5m convertible preference shares

carrying a coupon of 5.125 per cent. The balance of the proceeds will be used as part of the refinancing programme of the Landmark building in Finsbury which has recently been refurbished and let to Guinness.

Terms of the offer are £75.80 in cash plus £117.40 nominal of loan notes plus £41.66 of convertible loan stock for every 100 Mayfair shares. The offer values each Mayfair share at 335p.

Rivlin also announced that it is proposing to sell certain properties for £7.55m to a company principally owned by a director and a former director of a Rivlin subsidiary.

## Stoddard tops £1.7m and pays a dividend

Stoddard Holdings, the carpet manufacturer, has returned to the dividend list with a payment of 1.3p—the first paid since 1980—following a substantial recovery from £369,000 to £1.71m in pre-tax profits for the year to March 31.

The directors said design and developments continued to be at the forefront of the company's operations, and the company was devoting substantially increased funds to more sophisticated and carefully targeted marketing and promotion. Continued attention was being paid to margins and the use of funds. The company was therefore reasonably optimistic for the current year.

Gearing, shareholders funds and borrowings substantially improved due to the disposal of a subsidiary and to the group's strong profit performance, reducing finance charges by 43 per cent to £405,000 (£817,000).

Sales for the year were lower at £35m (£37.14m) but operating profits were up from £1.19m to £2.17m. Tax amounted to £223,000 (£167,000) leaving earnings per share to emerge at 8.2p (1.4p loss) or 3.3p fully diluted (n/a).

## Robert Horne up 41% to £6.2m

● comment

Robert Horne Group, the paper merchant which moved from the USM to a full listing in July 1986, produced a 41 per cent improvement in interim pre-tax profits to £6.24m after a good performance and announced it was in negotiations to make an acquisition for almost £4m.

Turnover for the six months to March 31 climbed from £62.5m to £72.18m and earnings per share lifted from 8.58p to 12.65p. The interim dividend improved from 1.5p to 2p.

Sir Kenneth Berrill, the new chairman, said that the newly formed adhesive and display products company had started well. Demand for paper was at a good level and the paper company had maintained the performance achieved in the second half of 1986.

"Last year saw weak conditions in the first six months and much improved markets in the second half," he said. "This year with first-half demand having been more buoyant we expect a more even performance over the two half-year trading periods."

Horne was updating its Northampton computer operation and enlarging facilities, he said.

There was an interest credit of £23,000 (debit £92,000), tax was £2.28m (£1.74m), minorities took £57,000 (£45,000), and the preference dividend payment was unchanged at £50,000.

## Bassett recovers to record £3.7m

DOUBLED profits before tax and employee profit sharing to a record £3.71m (£1.85m) were announced yesterday by Bassett Foods. The 1986/87 results were, however, £1m down on the previous year mainly due to a six week long strike in the autumn.

Mr Harold Stokes, chairman, said the restructuring of the group which was reported last year, had proved to be most encouraging. The relaunch of Liquorice Allsorts by Geo Bassett in February 1987 had been well received by the trade and the TV campaign planned for July should further enhance sales of the flagship brand.

...NO 39...ST/81...  
Anglo Bellamy Wilkinson and Bassett Foods International had both—in their first year of trading as autonomous units—taken advantage of many opportunities during the year and Ernest Jackson had maintained their level of profitability despite significant site development work.

Commenting on overseas operations Mr Stokes said that B. V. De Faam again traded profitably, with the second half proving to be particularly encouraging. In the US Wilkinson-Spitz had contributed to the group profitability and the joint venture in Hong Kong, whilst not yet making a direct contribution to group profits, had provided a growth area for group sales.

Mr Stokes said the confectionery industry continued to be extremely competitive but was confident that the company's growth could be sustained.

The UK companies made the running last year with sales up from £57.03m to £64.66m and trading profits advancing from £2.32m to £4.01m; overseas sales were marginally better at £12.71m (£12.55m) and trading profits improved from £436,000 to £520,000.

Interest was £818,000 (£899,000) and share of loss of an associate was £2,000 (£4,000). Allocation to employee profit sharing scheme was £100,000 (nil) and there were some again minority interests of £3,000.

There was a credit of £344,000 for extraordinary items (£443,000 debit) after a tax charge of £722,000 (£431,000) leaving attributable profits of £2.22m (£1.05m) for earnings of 21.02p (10.94p) per share.

The total dividend is raised from 6.82p to 7.24p with a proposed final of 8.20p (5.44p).

## Cifer recovers but cautions on progress

Cifer, the USM quoted supplier of computer terminals and microcomputers, achieved a small measure of recovery in the 26 weeks to April 11, 1987 with pre-tax profits rising from £5,000 to £225,000.

Mr Oliver Newland, chairman, cautions that the business had become more seasonal. It would be wrong, therefore, to expect the second half to show the same progress in profitability.

He said the company was clearly benefiting from the rationalisation efforts made over the past two years and in particular from the concentration of manufacturing on one site at Melksham.

He was encouraged by the initial market reaction to two newly launched graphics terminals, the T6 and 8014. The company had further expanded its range by entering into an agreement with the Marubeni Corporation of Japan to distribute a range of terminals under the Cifer name.

Turnover last year was down from £3.05m to £2.68m but operating profit improved from £252,000 to £225,000. Interest was £197,000 (£247,000); there was no tax recovery this time (£5,000) leaving retained profits at £226,000 (£10,000) and earnings per share of 1.45p (0.06p).

## Avon Rubber makes £3.8m joint purchase in France

Avon Rubber, the tyres and industrial polymers group, is to acquire Tabur Caoutchouc, a French specialist rubber manufacturer, in association with Les Ateliers de Construction du Nord de la France, for FFf 37.5m (£3.8m).

Avon will contribute approximately FFf 28.1m towards the purchase price of the Brittany based company, currently owned by Societe BIC. Avon and ANF already jointly own

Societe Francaise des Caoutchoucs Spencer Moulton. In the year to end-December 1986, Tabur had a turnover of FFf 77m, pre-tax profits of FFf 6m and net assets of FFf 18.4m, including freehold property, plant and machinery worth FFf 14.9m.

Mr Brian Stacey, Avon director, said Tabur would provide further opportunities to expand the group's French business interests.

## TR Energy in £4m purchase

TR Energy, the investment company specialising in oil and gas, is paying a total of £4.1m to buy oil and gas assets in the US from Legal & General and four Touche Remnant Trusts.

Consideration will be satisfied by the issue of 17.08m new shares in TR Energy, representing 42 per cent of the enlarged share capital.

The assets include interests in Crystal Oil, UK Energy, Amarex, Kirby Exploration, Maynard Oil, London American Energy and American Petroleum Production and are part of TR's policy of expansion

through acquisition or merger. TR proposes that the current value of each of its 25p shares be reduced to 10p following shareholders' approval.

...ARCHMEDES Investment Trust: interim dividend 5.5p (4.6p). Net asset value per capital share at half-year end April 30 1987 460.5p (350.84p).

## A BUSY WEEK FOR SAMUEL MONTAGU...

## Monday 8 June

*United Newspapers' £250m bid for Eitel became unconditional (equity and debt finance underwritten).*  
*Signing of £150m MOF arranged for Mortgage Funding Corporation and £50m MOF launched for Mansfield Brewery.*  
*Syndication closed for £500m Uncommitted Tender Panel Facility for Abbey National Building Society.*

## Tuesday 9 June

*Application list on Tie Rack closed 84 times oversubscribed.*  
*Rights and share issue underwritten for Western Motors' £13m acquisition of Penta.*  
*Syndication commenced for Equiticorp's £60m facility to finance a 28% stake in Guinness Peat.*

## Wednesday 10 June

*WPP bid \$460m for J. Walter Thompson - financed by £177m rights and \$260m debt package - and syndication commenced for £200m MOF for Bristol & West Building Society.*

## Thursday 11 June

*Quiet day but busy night!*  
*Midland Montagu treasury and gilts dealing rooms serve clients throughout General Election night.*

## Friday 12 June

*£50m Sterling Eurobond issue launched for Amsterdam - Rotterdam Bank NV.*

## Saturday 13 June

*Defence document posted on behalf of Mitchell Cotts, urging rejection of £74m offer.*

## ...BUT THEN ALL OUR WEEKS ARE BUSY!

Samuel Montagu's corporate finance and capital markets teams, together with Midland's Group Treasury and Greenwell Montagu Gilt-Edged, have completed another week of dedicated service for their clients.

## Samuel Montagu &amp; Co. Limited

A part of Midland Montagu, the investment banking and securities arm of Midland Bank Group.  
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## INTERIM REPORT

Unaudited Results for the 26 weeks ended 29th March 1987

	26 weeks to	26 weeks to	52 weeks to
	29.3.87	30.3.86	28.9.86
Turnover	17.113	15.875	36.947
Trading Profit	26	4	483
Interest Receivable	97	58	249
Profit before Taxation	123	62	732
Taxation	22	20	239
Profit after Taxation	101	42	493
Dividends per share	1.5p	1.5p	4.5p
Earnings per share	0.9p	0.4p	4.2p

Results again depressed due principally to losses in consolidation. Other activities performed reasonably, with increased volumes.

Benefits are now accruing from the major acquisition of Ribby at the half-year end, and improvements in manufacturing efficiency are being achieved. The Board has been re-organised.

Much improved trading performance is expected in the second half, together with the £1.4M Extraordinary Profit from the sale of our Scarborough site. Interim dividend therefore maintained.

Full Interim Report available from Plaxtons (GB) P.L.C., Castle Works, Cayton Low Road, Eastfield, Scarborough YO11 3BY.

PLAXTONS

CRÉDIT D'ÉQUIPEMENT  
DES PETITES ET MOYENNES ENTREPRISES

£35,000,000

## 11 1/2% Guaranteed Bonds 1995

(Convertible at holders' option into U.S. Dollar denominated Guaranteed Floating Rate Notes 1995)

For the period 17th June, 1987 to 17th December, 1987 the Floating Rate Notes will carry an interest rate of 7 1/4% per annum and Coupon Amount of US\$57.62 per US\$1,550 Note payable on 17th December, 1987

Bankers Trust Company, London

Agent Bank

## MARINE MIDLAND BANK N.A.

U.S.\$125,000,000 Floating Rate

Subordinated Capital Notes

Due 1996

For the three months 19th June, 1987 to 21st September, 1987 the notes will carry an interest rate of 7 1/4% per annum with a coupon amount of U.S.\$190.94 per U.S.\$10,000 note and U.S.\$954.69 per U.S.\$50,000 note. The relevant interest payment date will be 21st September, 1987.

Listed on the London Stock Exchange

Bankers Trust Company, London

Agent Bank



## A move out of the shadows

**Arlington Securities**

**Pre-tax profits**

Year	Pre-tax profits (£m)
1982	0.8
1983	0.8
1984	2.1
1985	2.8
1986	6.8

**Earnings per share (Pence)**

Year	Earnings per share (Pence)
1982	2.5
1983	2.8
1984	4.2
1985	4.5
1986	8.5
1987	10.5

**FRANCIS MOULD**

## Advance of the business parks

"The reason we don't go north is one of value, not of money," Mr. Vaughan says. "The institutions are not investing in the north. I think that's a mistake. But if they're not, I can't build except for owner occupation," says Mr. Vaughan.

## Chalk and cheese from the class of '86

First the market over-reacted to Bredero's planning difficulties in Hammersmith on a project which did not figure in its immediate development plans.

Arlington and Bredero are a bit like chalk and cheese; the first glossy and aggressive, the second cautious and persistent.

ing, with John Lewis, at a store redevelopment. Arlington has an adjoining department store. The two are talking about a joint shopping project.

not investing in the north. I think that's a mistake. But if they're not, I can't build except for owner occupation," says Mr Vaughan.

**£108.8m.** In the event of the very worst happening to the partnerships, the borrowings for which Arlington is responsible come to **£29.2m.**

**STANDARD BANK  
IMPORT AND  
EXPORT FINANCE  
COMPANY LIMITED**  
**SUS 75.000.000**  
**FLOATING RATE  
NOTES DUE 1991**

For the six months, May 28, 1987 to November 29, 1987, the rate of interest has been fixed at 7 7/8% P.A.

The interest due on November 30, 1987 against coupon nr 6 will be **SUS 406,88** and has been computed on the actual number of days elapsed (186) divided by 360.

**THE PRINCIPAL  
PAYING AGENT  
SOCIETE GENERALE  
ALSAIENNE DE  
BANQUE**  
15, Avenue Emile Reuter  
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**THE ROYAL BANK  
OF CANADA**  
**US\$350.000.000**  
**Floating Rate Debentures  
due 2005**

In accordance with the terms and conditions of the Debentures, the interest rate for the period June 22nd 1987 to July 22nd 1988 has been fixed at 7 1/2% per cent per annum. On July 22nd interest of **US\$55,995583** per **US\$1.000** nominal amount of the Debentures will be due for payments. The rate of interest for the period commencing July 22nd 1987 will be determined on July 20th 1987.

**ORION ROYAL BANK LIMITED**  
Agent Bank and Principal

	<i>line</i> (min.)	<i>cm</i> (min., 3 cms.)
Appointments	12.50	43.00
Commercial and Industrial Prop.	12.00	41.00
Saturday Prop.	8.00	25.00
Residential Prop.	9.50	27.00
Buyside		
Opportunities	13.00	44.00
Business Far Sale/		
Wanted	13.00	41.00
Motors	9.50	32.00
Motor Cars, Travel	9.50	32.00
Contractors, Tenders	12.00	41.00
Books		22.00
Panel	—	30.00
Premium positions available		
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## COMMODITIES AND AGRICULTURE

## EC may impose grain price cuts

BY TIM DICKSON IN BRUSSELS

THE European Commission was yesterday threatening to implement contingency plans— including possible cereal price cuts— if EC Agriculture Ministers fail to agree a package of CAP reforms by the beginning of next month.

That prospect looked increasingly likely after the key farm talks in Luxembourg collapsed yesterday morning with still sharp differences between member states on a wide range of issues.

The Commission not only failed in its last ditch attempt to force through the controversial oil and fats tax but Mr Ignaz Kiechle, the West German Farm Minister, indicated that he would veto the plan for future reform of the "green currency" system and the proposals for price cuts and

an overhaul in the cereals regime.

The possibility of another EC Farm Council next week, or a meeting of Agriculture Ministers to be held concurrently with the EC Summit in 10 days' time, still remains open. But Mr Frans Andriessen, the EC Agriculture Commissioner, emphasised last night that "the Commission would certainly accept the necessary measures not only to ensure the temporary management of the markets but in the context of the Community's financial health."

The most pressing deadline is July 1, the start of the new cereals marketing year which could be extended with the agreement of the European Parliament. More likely is the taking of provisional measures,

which the Commission is allowed to do in a so-called "case of a legal void" and which it did most recently in 1985 when West Germany blocked the proposed cuts in cereal prices. A number of options appear possible in relation to the "intervention" period, the payment of monthly increments, and above all the guaranteed prices paid by the Community.

Cereals, the cereals trade lobby group, which has just made a study of the options, is assuming that intervention from October to April and monthly increments of Ecu 2.45 per tonne could not be changed.

For price reductions it believes there are several possibilities. The Commission, which is thinking in the next few days,

modest nominal price reductions in their first package or make a 7 per cent cut along the lines of the Belgian Presidency's compromise "paper" (which was subsequently adopted in the Commission's own formal compromise this week).

As for the agri-monetary sector, Cereals believes there is no possibility for the Commission to proceed with its own ideas. It would have to retain the monetary compensatory amounts (MCAs) at their previous level with the possibility that when a realignment of currencies occurred new positive MCAs would be created, or farm prices in national currencies would remain unchanged.

The Commission is expected to give guidance on the way it is thinking in the next few days.

## Coffee crop forecast to rise by 27%

By Nancy Dunne in Washington

BRAZILIAN COFFEE production has bounced back from a 1986 drought and may push world output to its highest level since 1981-1982.

The US Department of Agriculture, in its first world coffee production forecast of this year, estimated production for 1987-88 at 97.8m 60-kilogram bags, up 27 per cent from last year's crop. Virtually the entire projected increase was attributed to South American production, forecast at 50.5m bags, up 20.7m from last year.

Brazil, the world's largest producer, is expected to harvest a crop of 35m bags, more than 2½ times the drought-reduced 13.9m bag crop of 1986-87. Mr Jack Roney, a senior commodity analyst at USDA, said yesterday that the needs of Brazil's "terrible recovery" grew out of the 1986 drought. Higher prices in early 1986 allowed growers to make capital improvements and to plant new trees, setting the stage for this year's bumper crop and future surpluses.

In Colombia, coffee production in 1987-88 is forecast at 10.7m bags, down 3 per cent from last year's crop. Output will be down as well in Ecuador, where production is forecast at 1.9m bags, 14 per cent less than last year.

The forecast of 15.7m bags for North and Central America and the Caribbean region is 2 per cent below last year.

Mexico, the largest grower in the region, is set to produce a record 4.8m bag crop, up 5 per cent from last year. Coffee incentive programmes—offering free nursery stock, loans of special chemical applicators and discounts on fertiliser—have boosted Mexican output.

European coffee traders and roasters may propose a new formula for calculating International Coffee Organisation quotas at the end of the year, setting the stage for this year's bumper crop and future surpluses.

They said it would give Brazil, the world's biggest coffee producer, unchanged ICO quotas for the next two years and could be a basis for renegotiation.

## LME trading beats Comex

By Richard Mooney

DETAILED RECORDINGS of trades, following the adoption of a central clearing system at the beginning of this month, has provided the London Metal Exchange with firm evidence of its long-claimed pre-eminence in the world metal market.

During the first two weeks of June it traded 36,602 copper contracts amounting to more than 2.1m tonnes, compared with the same period the New York Commodity Exchange (Comex), its arch rival, managed only 1.41m tonnes.

The LME's dominance was even clearer in the case of aluminium, its figure of 1.63m tonnes comparing with only 630 tonnes on Comex.

## Silver 'reasserts itself'

BY DAVID BLACKWELL

SILVER has reasserted itself as a precious metal in the past three months, according to a report by Shearson Lehman.

Ms Rhona O'Connell of Shearson said yesterday that the catalyst which has "booted silver firmly back into the precious metals sector" has been the success of silver coins, issued on the back of gold coins, particularly in the US and Japan.

Until recently silver, which is 70 per cent used by industry, had been increasingly seen as an industrial metal, with its price determined by usage, as in the case of base metals, she said.

The report—Annual Review of the World Silver Industry 1987—argues that given the excess of supply over demand, coupled with low production costs and high stocks, silver

prices should not really be sustainable over \$6 an ounce. In the first half of this year, however, it held for a good while above \$6 an ounce after a first quarter average of \$5.55.

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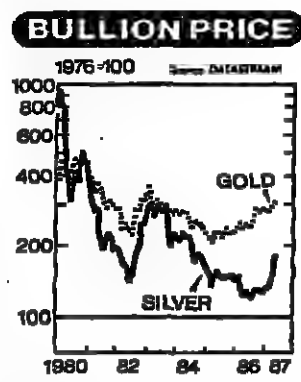
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## ITC documents 'inviolable'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE INTERNATIONAL Tin Council, backed by the UK Government, argued in the High Court yesterday that its internal documents could not be used as evidence in the latest round of the tin crisis litigation.

The ITC claimed that, under both English and international law, its documents and any information derived from them, were inviolable and protected from disclosure in court proceedings. Among the documents exposed in a fixed settlement price on outstanding contracts following the ITC's collapse in 1985.

Shearson and other parties to the case have obtained copies of ITC documents which they wish to include as evidence. Professor Rosalyn Higgins, QC, for the ITC, told Mr Jus-

Webster that there were three legal bases for the non-disclosure claim: inviolability, arising from the ITC's status as an international organisation created by treaty, and the English law bases of confidentiality and public interest immunity—that it would not be in the public interest for the documents to be made public.

The ITC argued that neither its documents, nor copies of them, nor experts' reports derived from them were admissible as evidence without the ITC's consent.

The hearing continues today.

## EC to mount campaign against swine fever

BY TIM DICKSON IN BRUSSELS

CLASSICAL swine fever should be eradicated from the European Community by 1992, under a new programme agreed by Farm Ministers in Luxembourg this week.

The decision was immediately welcomed by the UK's junior Farm Minister, Mr. John Gummer, who said it represented an important boost for Britain's growing pigmeat exports within the EC and elsewhere, notably to Japan.

Ireland and Denmark have also been fighting hard for measures, which require member states to slaughter pigs moving out of the outbreak of disease and impose bans on the movement of animals and, for the first time, on lightly processed pigmeat products for three months thereafter. The EC budget will make a 50 per cent contribution to slaughter costs with the rest paid for out of national funds.

Classical swine fever—which does not endanger human health but has certain debilitating physical effects on pigs—is common in many continental European countries (notably Belgium) but Britain has been largely free of the disease since

taking action in the 1980s. A couple of recent outbreaks in the UK prompted concern that the virus was being "imported" into the country via lightly processed products from other member states (essentially via scraps of meat getting back into pigs as feedstuffs), a probability subsequently confirmed by Community scientists.

The danger, according to Mr Gummer, is that export customers are extremely concerned that the meat they buy should be free of diseases. Meat and Livestock Commission figures show that British pork export last year (mostly inside the EC) exceeded 50,000 tonnes.

The new directive agreed this week followed a 10-year attempt in 1981 to achieve the same objective. It will run for five years and will involve a phasing out of routine vaccination which Community officials say sometimes disguises the disease. Against British wishes, intra-community movements of meat from these areas will be allowed to continue, a part of the package which the National Farmers Union in Britain says is a disappointment.

Individual mining has been encouraged under China's economic reforms, but the People's Daily report suggests that the Government will re-impose controls over who can mine what. The Government has been disappointed by the failure of individual gold miners to turn in funds to the state.

Last year, 846 cases of gold smuggling were discovered and 173.5 kg of gold was confiscated. The People's Daily said that tungsten and tin smuggling is also a problem. The Government lifted the gold purchase price around \$241.90 an ounce from \$188.40 an ounce, but miners realise that they stand to earn far more by selling to the world market.

Rural collectives and private entrepreneurs are estimated to be producing a quarter of the country's coal, a third of its iron ore, and a fifth of its gold. The Government has attempted to regulate mining through a licence system, but the lax control over individuals in remote

areas has given them much freedom. Coal industry officials estimate that more than 300 small coal mines are competing for coal with the large state-run Huanan coal mine in Anhui province, and, in another unidentified province, most of the 11,000 private mining enterprises are working on the land of state-run mining corporations.

The growth of private and collective mining companies has also contributed to a lack of order in China's exports, as provincial import/export corporations are selling more than expected on the world market because of the increased winning of resources.

For example, the China National Non-ferrous Metal Import and Export Corporation has complained that the world price of tungsten, of which China is the largest producer, has been hurt by provincial enterprises exporting more than allowed. As a result, the

corporation is attempting to centralise exports. Diplomats suggest that as much as disorderly mining, the press criticism reflects the anger of state-run companies, which have had their monopoly undermined by the relaxation of central control. Those companies are no doubt lobbying the Government for change.

China Legal News also highlighted the private mining problem by reporting a fatal cave-in at a tin mine in Hunan province, in the south. The former state mine was re-opened by ambitious peasants, 18 of whom died in the accident last month.

The legal newspaper said that local officials had not stopped peasant miners because they did not want to restrict people from "getting rich." To "get rich through labour" is one of the catchphrases of the economic reform programme, and reference to it in this context shows the issue has become politically sensitive.

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## LONDON MARKETS

COFFEE PRICES came under renewed pressure on the London futures market yesterday as fears of a drought in Brazil eased. Market sentiment was also influenced by anticipation of the Brazilian National Coffee Council's meeting tomorrow, at which 1987-88 crop prospects may be discussed.

Dealers said the market was already discounting a Brazilian crop of between 30m and 35m bags (60 kilos each). The net result was a \$35.50 fall in the September futures position to \$1,233.50 a tonne, the lowest level for 10 weeks. Cocoa futures prices eased back a little following the strong gains registered earlier in the week. Hedging against producer sales was quoted as a factor as the September position fell \$6 to \$1,254.50 a tonne. The easier tone was only partly counteracted by further buying on behalf of the International Cocoa Organisation's buffer stock dealers said. The sharpest movement on the London Metal Exchange was cash zinc's \$8 fall to \$544 a tonne. Dealers attributed this to selling of "industrial" merchant which they said caused buyers to back away. LME prices supplied by Amalgamated Metal Trading.

The Commission is expected to give guidance on the way it is thinking in the next few days.

The precious metals sector as a whole is expected to be stronger next year, with silver, although particularly characterised by its volatility, showing an average price of \$8 an ounce.

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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Sterling shows late fall

STERLING LOST ground towards the end of the day as gilts and equities reacted badly to a rise in bank lending. The figure showed a rise of 23.70m which was a little higher than expected and although there was little immediate reaction, the pound fell away towards the close to finish at 72.7, down from Wednesday's close of 73.0.

Other economic statistics were a little more encouraging with unemployment figures for May showing a record fall of 64,000 to 2.95m while industrial production for April rose by 0.3 per cent. This was down from a previous rise of 0.5 per cent but better than market expectations of a 0.1 per cent rise. Elsewhere there was a 1 per cent rise in unit wage costs against 0.7 per cent the previous month and an underlying rise in average earnings of 74 per cent up 14 per cent on a year-on-year basis compared with March.

The pound fell to \$1.6295 from \$1.6325 and DM2.9725 from DM2.9825. Against the yen it was lower at ¥235.75 from ¥236.50. Elsewhere it slipped to Sfr2.47 from Sfr2.48 and FF9.9225 compared with FF9.9350.

The dollar was confined to a narrow range and finished slightly down from Wednesday's levels. Its failure to break through significant resistance levels brought the recent spell of bullishness to a question and while many dealers remained

optimistic, there was insufficient impetus to push the US unit higher.

Economic data released yesterday failed to stir much interest. US personal income rose by 0.2 per cent in May after a revised 0.4 per cent rise in April while expenditure rose a modest 0.1 per cent after a 0.6 per cent increase in April.

The dollar closed at DM 1.8240 from DM 1.8285 and ¥144.60 from ¥144.65. Elsewhere it finished at FF 6.09 from FF 6.0850 and Sfr 1.5156 compared with Sfr 1.5180. On Bank of England figures, the dollar's exchange rate index finished at 103.0 from 101.8.

D-MARK—Trading range against the dollar in 1987 is 1.8035 to 1.7685, with an average of 1.7887. Exchange rate index 198.6 against 148.0 six months ago.

There was no intervention by the Bundesbank at yesterday's fixing in Hamburg when the dollar was fixed at DM 2.3238 up from DM 1.8190. The fixing took place in Hamburg since Frankfurt and most other centres were closed for a public holiday. Because of this

trading was extremely quiet and in the absence of any fresh factors, the dollar was confined to a narrow range.

Consequently there seemed little prospect of much activity in the afternoon with most traders content to stay on the sidelines and stand off on Monday.

JAPANESE YEN—Trading range against the dollar in 1987 is 159.45 to 138.25. May average 140.55. Exchange rate index 220.9 against 218.6 six months ago.

Uncertainty kept the dollar within a relative range in Tokyo. It closed at ¥144.65 which was down from ¥145.05 in New York and ¥145.10 in Tokyo on Wednesday. While the short term bullish feel remained, the dollar needed further stimulus before moving ahead.

Early trading had seen speculators take profits and this pushed the rate down to ¥144.50 at which point the buyers returned but again there seemed to be resistance at around ¥145.0. This led many dealers to claim that the dollar was likely to stay in a narrow range.

## EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% change from 1986	% change from 1985	Divergence %
Belgian Franc	42.4582	43.0952	+1.53	+0.73	+1.3244
German D-Mark	2.05353	2.06377	+0.50	+0.23	+1.0981
French Franc	6.54553	6.55377	+0.12	+0.17	+1.3674
Dutch Guilder	2.36363	2.36977	+0.26	+0.17	+1.3674
Irish Punt	0.78661	0.79277	+0.78	+0.26	+1.6684
Italian Lira	1493.58	1501.32	+1.20	+1.07	+1.0752

Changes are for Euro, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

## POUND SPOT—FORWARD AGAINST THE POUND

Month	Spot	Forward	% change from 1986	% change from 1985	Divergence %
1 month	1.6295	1.6315	+0.12	+0.17	+1.3674
3 months	1.6295	1.6315	+0.12	+0.17	+1.3674
6 months	1.6295	1.6315	+0.12	+0.17	+1.3674
12 months	1.6295	1.6315	+0.12	+0.17	+1.3674

## STERLING INDEX

Month	Index	Change
1 month	72.7	+0.2
3 months	72.7	+0.2
6 months	72.7	+0.2
12 months	72.7	+0.2

## CURRENCY RATES

Currency	Rate	% change from 1986	% change from 1985	Divergence %
US Dollar	1.6295	+0.12	+0.17	+1.3674
DM	2.3238	+0.12	+0.17	+1.3674
¥	144.65	+0.12	+0.17	+1.3674
FF	6.09	+0.12	+0.17	+1.3674
Sfr	1.5156	+0.12	+0.17	+1.3674

## CURRENCY MOVEMENTS

Currency	Rate	% change from 1986	% change from 1985	Divergence %
US Dollar	1.6295	+0.12	+0.17	+1.3674
DM	2.3238	+0.12	+0.17	+1.3674
¥	144.65	+0.12	+0.17	+1.3674
FF	6.09	+0.12	+0.17	+1.3674
Sfr	1.5156	+0.12	+0.17	+1.3674

## OTHER CURRENCIES

Currency	Rate	% change from 1986	% change from 1985	Divergence %
Argentine	2.780-2.810	+0.12	+0.17	+1.3674
Australian	2.250-2.290	+0.12	+0.17	+1.3674
Brazil	2.250-2.290	+0.12	+0.17	+1.3674
Canadian	2.250-2.290	+0.12	+0.17	+1.3674
Chinese	2.250-2.290	+0.12	+0.17	+1.3674

## MONEY MARKETS

## Large shortage boosts rates

A LARGER than expected shortage accounted for the rise in short term interest rates in the London money market yesterday. The reluctance by discount houses to part with paper at the market rates and the authorities' reluctance to change the latter meant that meeting the shortage was likely to prove awkward.

UK clearing bank base lending rate 9 per cent since May 8.

Longer term rates were also firm as the market reacted to news that encouraging bank lending figures. Three-month interbank money was quoted 8 1/2-8 3/4 per cent up from 8 1/4-8 1/2 per cent on Wednesday.

Overnight money opened at 8 1/4-8 1/2 per cent and rose to 9 1/4 per cent before slipping away to around 8 3/4 per cent. However in late trading the rate was pushed up to 10 per cent.

The Bank of England forecast a shortage of around £1,000m taking into account the earlier help and the Bank gave additional assistance in the afternoon of £1,111m through outright purchases of £63m of Treasury bills and £488m of eligible bank bills in band 1 and £18m of Treasury bills and £246m of eligible bank bills in band 2 all at 8 1/4 per cent. Total help came to £1,411m.

In Brussels the Belgian central bank announced cuts in short term Treasury bill rates. One-month certificates were cut to 8 1/4 per cent, two-month to 8 1/2 per cent and the three-month rate to 8 3/4 per cent. The new rates all represent a reduction of 0.1 per cent. The market reacted to the decline in domestic money market rates although the discount rate was expected to remain unchanged at 7.75 per cent.

## FINANCIAL FUTURES

## Gilts down on money supply

GILT PRICES surrendered early gains as the market showed its disappointment with the latest UK money supply figures. A larger than expected rise in bank lending of 23.70m in May gave concern because of the implications for inflation.

Wednesday's comments by Mr Nigel Lawson, Chancellor of the Exchequer, claiming that recent economic growth was not due to a credit based consumer boom failed to overcome investors' anxieties and after touching a high of 127.01 in the morning, the September contract fell back sharply to a low of 125.15 before closing at 125.15.

Three-month sterling deposits acted in much the same way, opening at a steady rate and falling away during the afternoon as any remaining prospect of an early cut in clearing bank base rates took another back knock. The September rate opened at 91.29

18 down from 126.24 on Wednesday.

Priorities had started on a quiet but slightly stronger note but the trend was soon reversed after the release of money supply figures. The weaker tone was clear as the market moved towards the close as sterling lost ground.

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## WORLD MARKETS

## FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	THURSDAY JUNE 18 1987				WEDNESDAY JUNE 17 1987				DOLLAR INDEX			
	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year Ago	Year Ago
Figures in parentheses show number of stocks per grouping												
Australia (94)	136.68	+0.0	124.35	128.77	136.68	+0.0	124.35	128.77	140.95	99.92	88.91	88.91
Austria (16)	116.29	-0.1	78.51	81.76	116.29	-0.1	78.51	81.76	101.62	85.94	84.60	84.60
Belgium (47)	117.14	-0.2	106.60	109.51	117.14	-0.2	106.60	109.51	123.42	96.19	77.62	77.62
Canada (127)	126.99	+0.1	113.18	122.97	126.99	+0.1	113.18	122.97	136.17	100.00	97.87	97.87
Denmark (39)	120.74	+0.5	109.86	112.62	120.74	+0.5	109.86	112.62	124.10	98.18	92.48	92.48
France (122)	106.49	-0.2	93.01	96.62	106.49	-0.2	93.01	96.62	103.86	92.39	78.59	78.59
Germany (90)	119.87	-1.1	109.06	120.10	119.87	-1.1	109.06	120.10	121.51	96.89	71.16	71.16
Hong Kong (45)	129.86	+0.5	118.15	124.69	129.86	+0.5	118.15	124.69	124.05	99.50	84.42	84.42
Ireland (14)	101.62	+0.4	92.46	100.11	101.62	+0.4	92.46	100.11	101.62	94.76	78.16	78.16
Italy (450)	155.94	-0.9	141.88	142.94	155.94	-0.9	141.88	142.94	161.28	100.00	78.71	78.71
Japan (56)	170.47	+0.5	155.10	165.10	170.47	+0.5	155.10	165.10	172.55	96.24	82.76	82.76
Malaysia (38)	256.95	+2.2	233.78	269.85	256.95	+2.2	233.78	269.85	256.95	99.72	49.33	49.33
Netherlands (38)	118.85	-0.4	100.14	111.48	118.85	-0.4	100.14	111.48	122.01	99.65	88.75	88.75
New Zealand (27)	100.20	+0.5	91.16	99.36	100.20	+0.5	91.16	99.36	100.20	99.99	83.93	83.93
Norway (24)	138.97	-0.2	126.44	128.52	138.97	-0.2	126.44	128.52	142.79	100.00	100.74	100.74
Singapore (27)	142.59	+0.5	129.74	139.21	142.59	+0.5	129.74	139.21	144.47	99.29	78.25	78.25
South Africa (61)	158.23	+1.7	143.96	157.27	158.23	+1.7	143.96	157.27	166.74	100.00	79.22	79.22
Spain (43)	113.42	+0.0	104.11	109.63	113.42	+0.0	104.11	109.63	121.31	100.00	82.46	82.46
Sweden (53)	115.39	-0.4	104.98	108.55	115.39	-0.4	104.98	108.55	121.31	100.00	82.46	82.46
Switzerland (51)	95.41	+0.1	86.81	89.64	95.41	+0.1	86.81	89.64	97.34	98.73	83.03	83.03
United Kingdom (335)	149.74	-1.1	136.24	136.24	149.74	-1.1	136.24	136.24	151.46	96.65	96.79	96.79
USA (593)	125.17	+0.3	113.88	125.17	125.17	+0.3	113.88	125.17	125.17	100.00	102.05	102.05
Europe (928)	120.87	-0.7	109.97	121.78	120.87	-0.7	109.97	121.78	121.71	99.78	88.66	88.66
North America (687)	133.84	-0.8	128.01	129.75	133.84	-0.8	128.01	129.75	140.81	100.00	70.82	70.82
Asia-Pacific (615)	140.70	-0.2	113.95	125.97	140.70	-0.2	113.95	125.97	142.76	100.00	101.83	101.83
World Ex. US (1817)	140.46	-0.7	127.79	130.16	140.46	-0.7	127.79	130.16	143.05	100.00	83.18	83.18
World Ex. UK (2075)	122.17	-0.3	120.98	127.23	122.17	-0.3	120.98	127.23	127.65	100.00	90.43	90.43
World Ex. US & UK (2249)	134.31	-0.4	122.20	128.12	134.31	-0.4	122.20	128.12	134.83	100.00	90.43	90.43
World Ex. Japan (1952)	124.26	-0.1	113.06	120.83	124.26	-0.1	113.06	120.83	124.35	100.00	90.24	90.24
The World Index (2410)	134.46	-0.4	122.34	128.06	134.46	-0.4	122.34	128.06	134.97	100.00	90.56	90.56

Base values: Dec 31, 1985 = 100  
Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987  
Prices for Denmark and Austria were not available for June 18.

## EUROPEAN OPTIONS EXCHANGE

Series	Aug 87				Nov 87				Feb 88				Stock
	Vol.	Last	Vol.	Last	Vol.	Last	Vol.	Last					
GOLD C	\$460	88	14	88	24.50	—	—	—	—	—	—	\$451.70	
GOLD C	3500	23	4.00	—	—	—	—	—	—	—	—	"	
GOLD C	3520	—	—	—	174	10	—	300	11.50	—	—	"	
GOLD P	4400	—	—	—	20	4.50	—	—	—	—	—	"	
GOLD P	\$420	68	3.50	—	—	—	—	—	—	—	—	"	
GOLD P	\$440	68	8.50	—	119	15	—	—	—	—	—	"	
Jan 87													
SILVER C	\$650	13	1.10	—	—	—	—	13	1.70	—	—	\$778	
SILVER C	3700	4	—	—	6	75	75	17	1.10	—	—	"	
SILVER C	3750	—	—	—	—	—	—	70	70	—	—	"	
SILVER P	\$850	—	—	—	—	30	30	17	40	—	—	"	
SILVER P	\$900	—	—	—	—	20	20	17	40	—	—	"	
SILVER P	\$1000	—	—	—	—	30	30	17	40	—	—	"	
SILVER P	\$1050	—	—	—	101	8	—	—	—	—	—	"	
SILVER P	\$200	35	4.50	—	6	40	—	5	105	—	—	"	
PTCL C	PT.335	256	0.50	—	—	—	—	—	—	—	—	PT.335	
Jul 87													
SPT C	PT.199	31	10.80	—	—	—	—	—	—	—	—	PT.205.52	
SPT C	PT.201	83	9.08	—	—	—	—	—	—	—	—	"	
SPT C	PT.205	332	0.40	—	—	—	—	15	3.40	—	—	"	
SPT P	PT.205	—	—	—	10	0.30	—	13	3.10	—	—	"	
SPT P	PT.205	30	0.208	—	97	2.60	10	3.60	—	—	—	"	
SPT P	PT.210	35	4.40	—	—	—	—	—	—	—	—	"	
SPT P	PT.225	29	14.60	—	—	—	—	—	—	—	—	"	
Sep 87													
SPT C	PT.205	104	3.90	—	—	8	—	36	1.80	—	—	PT.205.52	
SPT C	PT.205	—	—	—	—	—	—	—	6.70	—	—	"	
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## FT UNIT TRUST INFORMATION SERVICE

<b>Mercury Fund Managers Ltd (c)</b> 33 King William St, EC4A 3AS 01-250 2060 Mercury Fund Managers Ltd (c) 33 King William St, EC4A 3AS 01-250 2060 Mercury Fund Managers Ltd (c) 33 King William St, EC4A 3AS 01-250 2060	<b>Prudential Unit Trust Mgrs Ltd (a) (c)</b> 51 Abchurch Lane, EC4A 3DF 01-476 3377 Prudential Unit Trust Mgrs Ltd (a) (c) 51 Abchurch Lane, EC4A 3DF 01-476 3377 Prudential Unit Trust Mgrs Ltd (a) (c) 51 Abchurch Lane, EC4A 3DF 01-476 3377	<b>Standard Life Unit Trust Mgrs Ltd</b> 30 George St, Edinburgh EH2 2JZ 0800 393777 Standard Life Unit Trust Mgrs Ltd 30 George St, Edinburgh EH2 2JZ 0800 393777 Standard Life Unit Trust Mgrs Ltd 30 George St, Edinburgh EH2 2JZ 0800 393777	<b>Abney Life Assurance—Contd.</b> 100 Abchurch Lane, EC4A 3DF 01-476 3377 Abney Life Assurance—Contd. 100 Abchurch Lane, EC4A 3DF 01-476 3377 Abney Life Assurance—Contd. 100 Abchurch Lane, EC4A 3DF 01-476 3377	<b>Green Financial—Contd.</b> 100 Abchurch Lane, EC4A 3DF 01-476 3377 Green Financial—Contd. 100 Abchurch Lane, EC4A 3DF 01-476 3377 Green Financial—Contd. 100 Abchurch Lane, EC4A 3DF 01-476 3377	<b>General Portfolio Life—Contd.</b> 100 Abchurch Lane, EC4A 3DF 01-476 3377 General Portfolio Life—Contd. 100 Abchurch Lane, EC4A 3DF 01-476 3377 General Portfolio Life—Contd. 100 Abchurch Lane, EC4A 3DF 01-476 3377	<b>The LAS Group</b> 100 Abchurch Lane, EC4A 3DF 01-476 3377 The LAS Group 100 Abchurch Lane, EC4A 3DF 01-476 3377 The LAS Group 100 Abchurch Lane, EC4A 3DF 01-476 3377	<b>Legal &amp; General (Unit Assurance) Ltd</b> 100 Abchurch Lane, EC4A 3DF 01-476 3377 Legal & General (Unit Assurance) Ltd 100 Abchurch Lane, EC4A 3DF 01-476 3377 Legal & General (Unit Assurance) Ltd 100 Abchurch Lane, EC4A 3DF 01-476 3377	<b>Legal &amp; General (Unit Assurance) Ltd</b> 100 Abchurch Lane, EC4A 3DF 01-476 3377 Legal & General (Unit Assurance) Ltd 100 Abchurch Lane, EC4A 3DF 01-476 3377 Legal & General (Unit Assurance) Ltd 100 Abchurch Lane, EC4A 3DF 01-476 3377
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**FT UNIT TRUST INFORMATION SERVICE**[illegible]

## LONDON SHARE SERVICE

[illegible]



**BOARD OF CHURCH/RELIGIOUS BOARD**

[illegible][illegible]







## LONDON STOCK EXCHANGE

## Heavy fall in Glaxo features shakeout in blue chips and Gilt-edged also weaken

Account Dealing Dates  
 Up/Down  
 First Declared Last Account  
 Dealings Dealing Day

Jun 1 Jun 11 Jun 22 Jun 23  
 Jun 10 Jun 20 Jun 26 Jun 27  
 Jun 28 Jun 29 Jun 30 Jun 31

\* New stock exchange may take place from 9.00 am two business days earlier.

The reluctance of foreign investors to return to the London trading arena finally undermined the UK securities markets yesterday. US selling of Glaxo in New York overnight touched off a selling spree in equities which drove the FT-SE index down by 45 points at the day's weakest levels. However, losses were substantially reduced towards the end of the session.

The setback was fuelled by a poor reception in the stock market for the profits statement from British Telecom which fell sharply in hefty turnover. British Gas, not helped by the disclosure that Japanese funds have been net sellers since the flotation, also crumbled in substantially higher turnover.

This week's downgrading of City estimates of profits at British Aerospace pushed the shares down again, and British Airways and Rolls-Royce were also out of favour.

The blue chips rallied before the close, and the net fall in the FT-SE 100 was cut to 2.2 for a final quotation of 2,583.2. Also under pressure was the FT Ordinary, which quickly abandoned the 1800 plus territory, closing 18.6 lower at 1,783.1.

Glaxo took a severe punishment, tumbling more than 80p at one time on turnover four times that of recent sessions. The shares opened lower after the \$1 fall in New York, which reflected reports of questions raised over uicer treatment in the US medical press.

But outside these major blue chips, the picture was less gloomy. Across the market as a whole, turnover was down, and many second line stocks held firm. There was little sign of any forced selling, and one leading trading house commented, "We haven't participated in the sell-off."

At the close, traders expressed confidence that the day had been no more than a not-unexpected shakeout in a market disappointed by the lack of buyers and concerned over the substantial rights issue calls overhanging equities.

A loss of another 150 points would be a healthy correction in this market," said one of the bolder spirits. Although bank shares were mostly easier, the latest cuts in mortgage rates helped second line housebuilding stocks.

The moves to lower lending rates were no help to Government bonds, which reversed early gains to fall sharply in the wake of the latest US money supply and sterling bank lending statistics. By the end of the day, losses ranged to a full point at the bond end.

Selling of gilts continued to come from inside the market, as traders backed off in the face of an uninspiring performance by

the pound. Foreign buyers were again noticeable by their absence.

Kwik Save leapt to 455p before settling 36 to the good on balance at 426p—making an advance of 79 so far this week—as Dairy Farm International launched a tender offer of 450p per share in an attempt to hoist its stake in the discount food retailer to 25 per cent.

Dairy Farm, domiciled in Hong Kong with sizeable retailing operations in Australia, already holds a 3.47 per cent stake in Kwik Save.

Interest in the major clearers was at a relatively low level. Lloyds closed a shade firmer at 602p, but Barclays lost 13 at 580p, while NatWest, which has followed the major building Societies' lead and cut building rates for new borrowers, shed 8 to 753p. Midland remained on offer at 613p, down 5. TSB met with profit-taking and shed 3 to 96p.

Publicity given to a broker's recommendation failed to sustain recent favourite Commercial Union which fell back on profits from 10.5 to 11.1 down at 54p. Elsewhere in the insurance sector, Pearl firmed 8 to 422p on vague takeover hopes while Britannia gained 4 to 611p.

Elsewhere, the market continued to feature Lloyds brokers and rose 5 to 555p.

Concern over possible increases in US excise duty again depressed selected stocks in the drinks sector. Although above worst levels by the close, ales and lagers were

traded by Grand Metropolitan, 555p, Allied-Lyons, 430p and Guinness, 372p.

Leading Building issues settled lower on balance reflecting light profit-taking. Blue Circle was finally 10 off at 492p, while Tarmac shed a similar amount to 308p.

BPF Industries, reporting shortly, held up well and closed only marginally cheaper at 840p, but BNC shed 2 to 502p as a line of some 4m shares were placed at 499p.

Rugby Portland Cement slipped 4 to 285p, while Redland softened 1 to 211p following profit-taking. Second line housebuilding stocks benefited from the cuts in mortgage rates for new borrowers. Recently overvalued

John Laing put on 12 to 376p, while Ward Buildings advanced 36 to 645p. John Warrand moved up 23 to 300p in a restricted market while Rain Industries continued to reflect the acquisition of a North West England housebuilding concern and rose 8 more to 147p.

Breweries continued to be in demand at 122p, 4p and John Finlan firmed 4 to 128p. John Finlan firmed 4 to 128p. John Finlan firmed 4 to 128p.

Results revealed excellent results on Wednesday, eased back at 181p, while the good annual results and proposed share split prompted a rise of 35 to 788p in M.L. Holdings. Delta encountered further support and put on 7p

to 303p.

Unsettled by the setback in Glaxo, Pharmaceutical shares gave ground. Beecham was particularly vulnerable to selling after the recent show of strength mainly on prospects for the company's drug Enbama and fell away in a volume of 5m shares to close 15 lower at 877p. Falls of around 8p were recorded in Fisons and Wellcome at 384p and 438p respectively, while Boots eased 5 to 232p. Elsewhere, London International closed 2 higher at 533p.

FINANCIAL TIMES STOCK INDICES									
	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10
Financial Times	91.94	92.38	92.28	92.04	92.70	90.67	93.32	84.99	127.4
Fixed Interest	98.08	98.85	99.08	99.12	98.79	96.61	95.32	84.99	127.4
Ord. Div. Yield	3.21	3.17	3.19	3.20	3.24	4.08	3.21	3.17	3.19
Earnings Yld. % (all)	7.74	7.66	7.71	7.74	7.81	9.94	7.74	7.66	7.71
P/E Ratio (all)	15.90	16.09	15.99	15.93	15.79	12.36	15.90	16.09	15.99
SEAG Bargains (5 pm)	49,867	52,863	52,118	50,251	49,647	—	49,867	52,863	52,118
Equity Turnover (5m)	—	180.174	175.756	176.320	175.756	—	—	180.174	175.756
Equity Bargains	—	64,368	63,295	68,993	74,477	22,825	—	64,368	63,295
Shares Traded (m)	—	—	—	68,993	74,477	22,825	—	—	—
Opening 1800.8	10 a.m. 1794.3	11 a.m. 1785.4	Noon 1786.5	1 p.m. 1784.6	2 p.m. 1779.5	3 p.m. 1772.2	4 p.m. 1774.3	—	—
Day's Low 1802.4	Day's Low 1768.2	Day's Low 1768.2	Day's Low 1768.2	Day's Low 1768.2	Day's Low 1768.2	Day's Low 1768.2	Day's Low 1768.2	Day's Low 1768.2	Day's Low 1768.2
LONDON REPORT AND LATEST SHARE INDEX: TEL. 0426 6825									

342p, a two-day fall of 27. It eased back in the absence of further demand to close 4p cheaper at 514.5.

Stores reacted the general malaise, although selling pressure was minimal. Nevertheless, substantial losses were sustained by high street retailers such as Woolworth, 12 off at 435p, and Bata, 10 down at 344p. Secondary

counters behaved in similar fashion. Profit-taking left recent speculative favourite Amber Day 3 cheaper at 61p, while Benetton, 180p and Boleyn Textile 40p gave ground for the same reason.

British Telecom came under selling pressure despite announcing preliminary figures at the top end of market estimates and fell away in a volume of some 24m shares to close sharply lower on the day with a fall of 12 at 303p.

Elsewhere in the Electrical sector, Thorn EMI contrasted with a rise of 19 at 752p following the proposed sale of Thorn EMI Precision to Thomson Grand Public, the French consumer electronics company, for approximately £90m.

Oxford Instruments met with renewed optimism following comment on the preliminary figures and weakened 40 further to 348p.

Resisting the trend, Engineers recorded several bright spots. Ransomes, Sims, reflecting news that P. H. Tomkins had increased its stake in the company to just over 6 per cent, advanced 15 to 335p. Further consideration of the

Lamson Engineering acquisition left Frederick Cooper up 10 more at 181p, while the good annual results and proposed share split prompted a rise of 35 to 788p in M.L. Holdings. Delta encountered further support and put on 7p

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The developments at Kwik Save, however, directed attention to a sympathetic support to William Law, 62p, and William Morris, 38p, up 13 and 10 respectively. Elsewhere, S. & W. Berford hardened a few pence to 389p after revealing interim profits some 55m ahead of most City estimates; interest in the group, however, is still centred on the takeover of Associated. Falls of

Foods launching a full bid. ABF currently holds 23.7 per cent of Berford. Revived speculation that ABF would dispose of its stake in Bee Corporation to help finance an acquisition left the latter 7 lower at 249p. Bassett Foods hardened 5 to 278p in response to the near-doubled annual profits, but E. T. Sutherland eased 3 to 58p as Nick Sutherland, the managing director, stated that the group had not received a bid approach.

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Lucas Industries advanced 11p to 69p following the sale of its vehicle lighting operations to Fiat of Italy. Distributors trended higher, where altered. Further consideration of the first-half figures lifted Lesters 10 to 363p, while takeover speculation continued to surround Frank G. Gates, which rose 12 to 270p despite the group's recent "no bid approach" statement.

Love Howard-Spink and Bell rallied smartly to close 48 better at 482p as the company stated that recent adverse market rumours were unfounded. Press comment prompted a gain of 3 to 271p in Eucalyptus, but Saatchi and Saatchi turned easier and gave up 20 to 649p. Olives Paper, up to 141p at one stage, eased back to close at 138p, still up 20 on the day, despite the board's statement that they are unaware of any circumstances which would justify this movement and are not involved in any discussions with a third party.

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A dull energy sector showed British Gas finally 4p lower at 184p, after 170p; market-makers cited a luke-warm press response to the annual figures and "take profits" advice from BZW as reasons for the share price easing back. Elsewhere, British Gas rose 20 to 578p on speculative buying.

Overseas Trader James Finlay slumped to 87p before settling 7 lower on balance at 104p after a volatile session. The shares, described by one trader as "terrible," Group profits of £5.77m fell well short of market expectations; Chase Manhattan Securities, for example, was going for 50m.

With the outlook for the dollar still uncertain, gold mining shares traded water for most of yesterday's trading session. Only at the close, when Wall Street showed some interest, did London quotations for the mining producer stocks edge higher. At the close the FT Gold Mines index was up 2.8 at 383.0.

Traditionally, gold mining shares have been a poor performer, but the dollar's weakness and the prospect of a new round of price increases for gold have helped to lift the sector.

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## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

**Continued on Page 47**



## NYSE COMPOSITE CLOSING PRICES

Continued from Page 46																			
12 Month	Div. Yld.	100% High	Low	Open	Close	Change	12 Month	Div. Yld.	100% High	Low	Open	Close	Change	12 Month	Div. Yld.	100% High	Low	Open	Close
21	1.00	1.00	1.00	1.00	1.00	0.00	21	1.00	1.00	1.00	1.00	1.00	0.00	21	1.00	1.00	1.00	1.00	1.00
22	1.00	1.00	1.00	1.00	1.00	0.00	22	1.00	1.00	1.00	1.00	1.00	0.00	22	1.00	1.00	1.00	1.00	1.00
23	1.00	1.00	1.00	1.00	1.00	0.00	23	1.00	1.00	1.00	1.00	1.00	0.00	23	1.00	1.00	1.00	1.00	1.00
24	1.00	1.00	1.00	1.00	1.00	0.00	24	1.00	1.00	1.00	1.00	1.00	0.00	24	1.00	1.00	1.00	1.00	1.00
25	1.00	1.00	1.00	1.00	1.00	0.00	25	1.00	1.00	1.00	1.00	1.00	0.00	25	1.00	1.00	1.00	1.00	1.00
26	1.00	1.00	1.00	1.00	1.00	0.00	26	1.00	1.00	1.00	1.00	1.00	0.00	26	1.00	1.00	1.00	1.00	1.00
27	1.00	1.00	1.00	1.00	1.00	0.00	27	1.00	1.00	1.00	1.00	1.00	0.00	27	1.00	1.00	1.00	1.00	1.00
28	1.00	1.00	1.00	1.00	1.00	0.00	28	1.00	1.00	1.00	1.00	1.00	0.00	28	1.00	1.00	1.00	1.00	1.00
29	1.00	1.00	1.00	1.00	1.00	0.00	29	1.00	1.00	1.00	1.00	1.00	0.00	29	1.00	1.00	1.00	1.00	1.00
30	1.00	1.00	1.00	1.00	1.00	0.00	30	1.00	1.00	1.00	1.00	1.00	0.00	30	1.00	1.00	1.00	1.00	1.00
31	1.00	1.00	1.00	1.00	1.00	0.00	31	1.00	1.00	1.00	1.00	1.00	0.00	31	1.00	1.00	1.00	1.00	1.00
32	1.00	1.00	1.00	1.00	1.00	0.00	32	1.00	1.00	1.00	1.00	1.00	0.00	32	1.00	1.00	1.00	1.00	1.00
33	1.00	1.00	1.00	1.00	1.00	0.00	33	1.00	1.00	1.00	1.00	1.00	0.00	33	1.00	1.00	1.00	1.00	1.00
34	1.00	1.00	1.00	1.00	1.00	0.00	34	1.00	1.00	1.00	1.00	1.00	0.00	34	1.00	1.00	1.00	1.00	1.00
35	1.00	1.00	1.00	1.00	1.00	0.00	35	1.00	1.00	1.00	1.00	1.00	0.00	35	1.00	1.00	1.00	1.00	1.00
36	1.00	1.00	1.00	1.00	1.00	0.00	36	1.00	1.00	1.00	1.00	1.00	0.00	36	1.00	1.00	1.00	1.00	1.00
37	1.00	1.00	1.00	1.00	1.00	0.00	37	1.00	1.00	1.00	1.00	1.00	0.00	37	1.00	1.00	1.00	1.00	1.00
38	1.00	1.00	1.00	1.00	1.00	0.00	38	1.00	1.00	1.00	1.00	1.00	0.00	38	1.00	1.00	1.00	1.00	1.00
39	1.00	1.00	1.00	1.00	1.00	0.00	39	1.00	1.00	1.00	1.00	1.00	0.00	39	1.00	1.00	1.00	1.00	1.00
40	1.00	1.00	1.00	1.00	1.00	0.00	40	1.00	1.00	1.00	1.00	1.00	0.00	40	1.00	1.00	1.00	1.00	1.00
41	1.00	1.00	1.00	1.00	1.00	0.00	41	1.00	1.00	1.00	1.00	1.00	0.00	41	1.00	1.00	1.00	1.00	1.00
42	1.00	1.00	1.00	1.00	1.00	0.00	42	1.00	1.00	1.00	1.00	1.00	0.00	42	1.00	1.00	1.00	1.00	1.00
43	1.00	1.00	1.00	1.00	1.00	0.00	43	1.00	1.00	1.00	1.00	1.00	0.00	43	1.00	1.00	1.00	1.00	1.00
44	1.00	1.00	1.00	1.00	1.00	0.00	44	1.00	1.00	1.00	1.00	1.00	0.00	44	1.00	1.00	1.00	1.00	1.00
45	1.00	1.00	1.00	1.00	1.00	0.00	45	1.00	1.00	1.00	1.00	1.00	0.00	45	1.00	1.00	1.00	1.00	1.00
46	1.00	1.00	1.00	1.00	1.00	0.00	46	1.00	1.00	1.00	1.00	1.00	0.00	46	1.00	1.00	1.00	1.00	1.00
47	1.00	1.00	1.00	1.00	1.00	0.00	47	1.00	1.00	1.00	1.00	1.00	0.00	47	1.00	1.00	1.00	1.00	1.00
48	1.00	1.00	1.00	1.00	1.00	0.00	48	1.00	1.00	1.00	1.00	1.00	0.00	48	1.00	1.00	1.00	1.00	1.00
49	1.00	1.00	1.00	1.00	1.00	0.00	49	1.00	1.00	1.00	1.00	1.00	0.00	49	1.00	1.00	1.00	1.00	1.00
50	1.00	1.00	1.00	1.00	1.00	0.00	50	1.00	1.00	1.00	1.00	1.00	0.00	50	1.00	1.00	1.00	1.00	1.00
51	1.00	1.00	1.00	1.00	1.00	0.00	51	1.00	1.00	1.00	1.00	1.00	0.00	51	1.00	1.00	1.00	1.00	1.00
52	1.00	1.00	1.00	1.00	1.00	0.00	52	1.00	1.00	1.00	1.00	1.00	0.00	52	1.00	1.00	1.00	1.00	1.00
53	1.00	1.00	1.00	1.00	1.00	0.00	53	1.00	1.00	1.00	1.00	1.00	0.00	53	1.00	1.00	1.00	1.00	1.00
54	1.00	1.00	1.00	1.00	1.00	0.00	54	1.00	1.00	1.00	1.00	1.00	0.00	54	1.00	1.00	1.00	1.00	1.00
55	1.00	1.00	1.00	1.00	1.00	0.00	55	1.00	1.00	1.00	1.00	1.00	0.00	55	1.00	1.00	1.00	1.00	1.00
56	1.00	1.00	1.00	1.00	1.00	0.00	56	1.00	1.00	1.00	1.00	1.00	0.00	56	1.00	1.00	1.00	1.00	1.00
57	1.00	1.00	1.00	1.00	1.00	0.00	57	1.00	1.00	1.00	1.00	1.00	0.00	57	1.00	1.00	1.00	1.00	1.00
58	1.00	1.00	1.00	1.00	1.00	0.00	58	1.00	1.00	1.00	1.00	1.00	0.00	58	1.00	1.00	1.00	1.00	1.00
59	1.00	1.00	1.00	1.00	1.00	0.00	59	1.00	1.00	1.00	1.00	1.00	0.00	59	1.00	1.00	1.00	1.00	1.00
60	1.00	1.00	1.00	1.00	1.00	0.00	60	1.00	1.00	1.00	1.00	1.00	0.00	60	1.00	1.00	1.00	1.00	1.00
61	1.00	1.00	1.00	1.00	1.00	0.00	61	1.00	1.00	1.00	1.00	1.00	0.00	61	1.00	1.00	1.00	1.00	1.00
62	1.00	1.00	1.00	1.00	1.00	0.00	62	1.00	1.00	1.00	1.00	1.00	0.00	62	1.00	1.00	1.00	1.00	1.00
63	1.00	1.00	1.00	1.00	1.00	0.00	63	1.00	1.00	1.00	1.00	1.00	0.00	63	1.00	1.00	1.00	1.00	1.00
64	1.00	1.00	1.00	1.00	1.00	0.00	64	1.00	1.00	1.00	1.00	1.00	0.00	64	1.00	1.00	1.00	1.00	1.00
65	1.00	1.00	1.00	1.00	1.00	0.00	65	1.00	1.00	1.00	1.00	1.00	0.00	65	1.00	1.00	1.00	1.00	1.00
66	1.00	1.00	1.00	1.00	1.00	0.00	66	1.00	1.00	1.00	1.00	1.00	0.00	66	1.00	1.00	1.00	1.00	1.00
67	1.00	1.00	1.00	1.00	1.00	0.00	67	1.00	1.00	1.00	1.00	1.00	0.00	67	1.00	1.00	1.00	1.00	1.00
68	1.00	1.00	1.00	1.00	1.00	0.00	68	1.00	1.00	1.00	1.00	1.00	0.00	68	1.00	1.00	1.00	1.00	1.00
69	1.00	1.00	1.00	1.00	1.00	0.00	69	1.00	1.00	1.00	1.00	1.00	0.00	69	1.00	1.00	1.00	1.00	1.00
70	1.00	1.00	1.00	1.00	1.00	0.00	70	1.00	1.00	1.00	1.00	1.00	0.00	70	1.00	1.00	1.00	1.00	1.00
71	1.00	1.00	1.00	1.00	1.00	0.00	71	1.00	1.00	1.00	1.00	1.00	0.00	71	1.00	1.00	1.00	1.00	1.00
72	1.00	1.00	1.00	1.00	1.00	0.00	72	1.00	1.00	1.00	1.00	1.00	0.00	72	1.00	1.00	1.00	1.00	1.00
73	1.00	1.00	1.00	1.00	1.00	0.00	73	1.00	1.00	1.00	1.00	1.00	0.00	73	1.00	1.00	1.00	1.00	1.00
74	1.00	1.00	1.00	1.00	1.00	0.00	74	1.00	1.00	1.00	1.00	1.00	0.00	74	1.00	1.00	1.00	1.00	1.00
75	1.00	1.00	1.00	1.00	1.00	0.00	75	1.00	1.00	1.00	1.00	1.00	0.00	75	1.00	1.00	1.00	1.00	1.00
76	1.00	1.00	1.00	1.00	1.00	0.00	76	1.00	1.00	1.00	1.00	1.00	0.00	76	1.00	1.00	1.00	1.00	1.00
77	1.00	1.00	1.00	1.00	1.00	0.00	77	1.00	1.00	1.00	1.00	1.00	0.00	77	1.00	1.00	1.00	1.00	1.00
78	1.00	1.00	1.00	1.00	1.00	0.00	78	1.00	1.00	1.00	1.00	1.00	0.00	78	1.00	1.00	1.00	1.00	1.00
79	1.00	1.00	1.00	1.00	1.00	0.00	79	1.00	1.00	1.00	1.00	1.00	0.00	79	1.00	1.00	1.00	1.00	1.00
80	1.00	1.00	1.00	1.00	1.00	0.00	80	1.00	1.00	1.00	1.00	1.00	0.00	80	1.00	1.00	1.00	1.00	1.00
81	1.00	1.00	1.00	1.00	1.00	0.00	81	1.00	1.00	1.00	1.00	1.00	0.00	81	1.00	1.00	1.00	1.00	1.00
82	1.00	1.00	1.00	1.00	1.00	0.00	82	1.00	1.00	1.00	1.00	1.00	0.00	82	1.00	1.00	1.00	1.00	1.00
83	1.00	1.00	1.00	1.00	1.00	0.00	83	1.00	1.00	1.00	1.00	1.00	0.00	83	1.00	1.00	1.00	1.00	1.00
84	1.00	1.00	1.00	1.00	1.00	0.00	84	1.00	1.00	1.00	1.00	1.00	0.00	84	1.00	1.00	1.00	1.00	1.00
85	1.00	1.00	1.00	1.00	1.00	0.00	85	1.00	1.00	1.00	1.00	1.00	0.00	85	1.00	1.00	1.00	1.00	1.00
86	1.00	1.00	1.00	1.00	1.00	0.00	86	1.00	1.00	1.00	1.00	1.00	0.00	86	1.00	1.00	1.00	1.00	1.00
87	1.00	1.00	1.00	1.00	1.00	0.00	87	1.00	1.00	1.00	1.00	1.00	0.00	87	1.00	1.00	1.00	1.00	1.00
88	1.00	1.00	1.00	1.00	1.00	0.00	88	1.00	1.00	1.00	1.00	1.00	0.00	88	1.00	1.00	1.00	1.00	1.00
89	1.00	1.00	1.00	1.00	1.00	0.00	89	1.0											

## AMEX COMPOSITE CLOSING PRICES

Stock	Dr	P/E	100s	High	Low	Close	Change	Stock	Dr	P/E	100s	High	Low	Close	Change	Stock	Dr	P/E	100s	High	Low	Close	Change	Stock	Dr	P/E	100s	High	Low	Close	Change
ACAPd	1.20	30	141	141	141	141		DWC	31	216	5	15-16	15	15		ProCdr	134	13	5	5	5	5		ProCdr	134	13	5	5	5	5	
AT&T	138	21	141	141	141	141		Forman	8	572	97	15-16	15	15		ProCdr	219	12	5	5	5	5		ProCdr	219	12	5	5	5	5	
Amcor	138	21	141	141	141	141		Dilled	78	111	14	14	14	14		RSW	10	70	6	6	6	6		RSW	10	70	6	6	6	6	
Amgen	216	4	34	34	34	34		Dilled	12	20	874	46	46	46		Regent	77	52	14	14	14	14		Regent	77	52	14	14	14	14	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12	20	874	46	46	46		Robt	41	61	17	17	17	17		Robt	41	61	17	17	17	17	
Alcoa	11	31	8	8	8	8		Dilled	12																						

**OVER-THE-COUNTER** *Nasdaq national market closing prices*[illegible]

**Continued on Page**



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### AMERICA

## Rise to record despite caution over futures

### WALL STREET

CAUTIOUS over the impending expiry of futures and options, investors took to the sidelines yesterday leaving Wall Street stock prices to drift fractionally higher to record levels in moderate trading, writes *Roderick Oram* in New York.

Credit markets took their ease from a slight weakening of the dollar which pulled down bond prices by as much as a point.

The Dow Jones industrial average closed up 0.78 points at a record 2,408.13 in a trendless fashion for the second day running. Broader market indices showed similar slim rises to records with the Standard & Poor's 500 index adding 0.88 to 305.88.

Some better performances were turned in by secondary stocks which helped push the New York Stock Exchange composite index up 1.34 to a record 122.68. NYSE volume was 188.7m shares with the number of issues declining just out numbering those advancing.

Markets were coping yesterday for the first time with changes to quarterly futures and options expiries. The new rules broke up the pattern of simultaneous expiries of previous Triple Witching Hours.

With the popular Standard & Poor's 500 index futures contract due to be settled at the opening of trading today, traders and investors were unsure of the impact on the markets. Generally, it was felt that the expiries would pass without heavy price and volume volatility seen at Triple Witching Hours.

Many investors had already played it safe by rolling over their expiring June futures and options into September contracts.

Such action as there was yesterday came from the takeover arena. Gillette jumped 3 3/4% to \$39 3/4 with volume of nearly 9m shares making it the most active New York Stock Exchange issue. Revlon, the cosmetics group headed by New York corporate raider Mr Ronald Perleman, asked Gillette for permission to make a takeover offer of \$40 1/4 a share.

Fan Air rose 5 1/2% to \$54 1/2 on more than 1.8m shares, making it the second most active NYSE issue. Newspaper reports said Mr Donald Trump, the New York real estate developer and casino operator, was poised to acquire a 17 per cent stake in the heavily loss-making airline.

Salomon Inc. was unchanged at \$34 1/2. It declined to comment on reports that it had trading losses of up to \$100m during the bond market rout in April and May. It said it would be profitable overall in the second quarter. First Boston, which earlier announced large trading losses for that period, edged up 5 1/4 to \$44 1/2.

Stocks of Wall Street firms were mixed as analysts revised downwards their earnings forecasts for some firms. Total trading losses from the precipitous plunge in bond prices this spring could total \$100, some observers suggested.

Among the firms, Merrill Lynch was off 5 1/4 to \$39 1/2. E.F. Hutton added 5 1/4 to \$40 1/2. Shearson Lehman was unchanged at \$30 and Bear Stearns was unchanged at \$18 1/2. A.G. Edwards, a leading regional broker reporting yesterday first-quarter net profit of 52 cents a share against 62 cents on flat revenues, fell 1 1/4 to \$30 1/2.

JWT rose 5 1/4 to \$52 1/2. The advertising and public relations group said it would discuss the offer from WPP, the British marketing services company, to take it over at up to \$50 1/4 a share in an agreed bid.

Credit markets were swayed by the modest retreat of the dollar overnight abroad which had undermined US bond prices in Asia and Europe.

By late afternoon, the benchmark 8 1/2 per cent Treasury long bond was one point lower at 102 1/4 yielding 8.48 per cent. Shorter maturities suffered smaller falls while rates on Treasury bills were little changed.

### CANADA

WITH INVESTORS sidelined prior to the Government's announcement of tax reform proposals after the close, Toronto prices slipped in light trade.

Banks and quality industrials dominated trading. Bank of Montreal fell 3/4 to C\$39 1/2 and Canadian Imperial Bank of Commerce lost 3/4 to C\$21 1/2. Canadian Pacific was 3/4 lower at C\$24 1/2 and Bell Canada 3/4 off at C\$41 1/2.

In a steady metals and mining sector, Inco was unchanged at C\$24 1/2 as was Alcan at C\$40 1/2. Noranda added 3/4 to C\$28 1/2.

Gold made modest headway, with Campbell Red Lake 3/4 firmer at C\$34 1/2 and Lac Minerals up 3/4 to C\$42 1/2.

### SOUTH AFRICA

GOLD SHARES closed little changed in trendless Johannesburg trading despite some late interest from US investors.

The gold index edged 1 down to 2,056. Vaal Reefs fell R3 to R406 and Western Deep R2 to R196.50. Randfontein, however, managed a R7.50 rise to R432.50 and Harties was also R1 stronger at R27.75

among the cheaper issues. Freegold was steady at R50.25.

Diamond share De Beers, which has shadowed golds recently, eased 15 cents to R38.75. Mining houses were also gently down, with Gencor R1 off at R54, although Anglo American was unchanged at R82.25.

Industrials were again quiet. Bellwether Barlow Rand closed just 15 cents down at R25.

## Paris sinks following gloomy economic news

MOST European bourses faltered in reduced trade either on profit-taking or bearish domestic news. Frankfurt and Madrid were both closed for holidays.

Paris fell sharply under the weight of a series of gloomy economic indicators. Sentiment was depressed by news that France's industrial production index fell 1 per cent in April from March while the country's seasonally adjusted trade deficit widened and current account surplus fell. The franc's subsequent fall against the D-Mark in turn raised fears of higher domestic interest rates.

The latter worry hurt construction issues. GTM led the falls with an 8 per cent plunge of FF 49 to FF 358. Bouygues, the world's largest construction group, fell FF 11 to FF 1,030 and Auxilair des Entreprises FF 61 to FF 1,270.

Portfolio stocks were also affected. Sade gave up FF 23 to FF 238 and Comptoir des Entrepreneurs FF 17.50 to FF 231.

The slightly weaker dollar pulled export issues lower. Food stock

Darty fell a further FF 20 to a 12-month low of FF 355 and Guyenne Gascoigne FF 39 to FF 685.

The car sector dipped again. Peugeot was FF 34 off at FF 1,497 and Michelin was FF lower 119 at FF 3,150. Car parts maker Valeo gave up FF 20 to FF 550.

Among generally cheaper electronics issues, Thomson CSF lost FF 35 to FF 1,385 and Radiotechnique FF 74 to FF 1,401.

Hachette gave up FF 40 to FF 2,900. The publisher said it expected a record 15 per cent rise in profits this year.

Amsterdam eased on profit-taking from Wednesday's rally against a backdrop of pessimism over the dollar's weakness during most of the session and a faltering start on Wall Street.

Publishing shares settled from the recent turmoil over the takeover battle for Kluwer as investors awaited an official bid for the group from Elsevier. Elsevier edged 30 cents down to FF 51.90 and Kluwer lost FF 3 to FF 361. Wolters Samson,

which plans merging with Kluwer, fell 20 cents to FF 132.80. Airline KLM rose FF 1.20 to FF 51. It disappointed expectations by confirming after the close that net 1986 profits of FF 301m were down FF 11m on the previous year.

Blue chip international gave ground, with Akzo FF 1 off at FF 141.20 and Unilever FF 11 down at FF 612.50. The food to detergents group

Glass apart, most blue chips held their ground, and some housebuilding shares benefited from the latest round of mortgage rate cuts. Banks, however, were mostly easier.

Government bonds drew little support from the lower lending rates and fell sharply from early gains in the wake of the latest UK money supply and sterling bank lending statistics. Details Page 44.

### LONDON

THE RELUCTANCE of foreign investors to return to the London equity market finally undermined prices. A big sale of Glaxo stock overnight in New York after adverse press reports also troubled the market and the FT-SE 100 index lost 45 at one point before rallying near the close.

Glaxo closed 5 1/2 off in London at \$17 1/2.

The FT-SE 100 index closed 27.2 down at 2,293.20, and the FT Ordinary fell back 18 1/2 to 1,783.1.

Swiss Re and Zurich down Sfr 300 at Sfr 8,750 and Sfr 25 at Sfr 6,525, respectively. Union Bank bearers fell Sfr 20 to Sfr 4,655 and Credit Suisse Sfr 10 to Sfr 3,020 in a mixed banking sector. Swiss Bank bearers managed a Sfr 6 rise to Sfr 441 and Volksbank Sfr 10 to Sfr 2,050.

Brown Boveri bearers lost Sfr 25 of recent gains to close at Sfr 2,295. Ciba-Geigy continued its advances with a Sfr 10 gain to Sfr 3,460. In foods, Nestlé bearers climbed Sfr 100 to Sfr 9,300. Swissair fell Sfr 10 to Sfr 1,365. It announced plans to diversify into golf and country clubs.

Brussels was again steady in thin trading. The stock-exchange index rose 2.49 to 4,871.82.

Banks, however, found good support and saw Générale Bfr 70 higher at Bfr 6,300 and Kredietbank also Bfr 70 up at Bfr 4,600. Holdings eased.

Cockerill-Sambre fell a further Bfr 4 to Bfr 171 in continued busy trade. In other industrials, Hoboken added Bfr 70 to Bfr 7,230.

Wagons Lits added Bfr 30 to Bfr 5,430. The tourism group said it expected a rise in income this year. GB-Inno, however, made the same prediction but eased Bfr 16 to Bfr 1,114.

Milan finished mixed in quieter trade following the buying and profit-taking surge which greeted the election results.

Fiat led early rises, however, and closed 1,283 higher at L13,315. Montedison also rose, by 138 to L2,589. Buitoni climbed L210 to L7,500 in strong foreign demand.

The market was weaker elsewhere. Insuper Generali gave up 1,350 to L135,400 and Toro Assicurazioni gave up 1,300 to L33,190.

Oslo closed little changed in a quiet session. The all-share index fell 0.12 to 330.26.

Oils, however, firmed slightly, with Saga Petroleum adding Nkr 1 to Nkr 102. Banks also posted some modest gains.

Stockholm was moderately firmer in busy trade. The Veckans All-share index rose 0.6 to 1004.9.

### ASIA

## Retailers lead partial rally from steep fall

### TOKYO

LATE BUYING of retail and chemical issues led Tokyo share prices back from steep early losses yesterday although they closed lower on the day, writes *Shigeo Nishiwaki* of Jiji Press.

The Nikkei average closed 178.57 points down at 23,750.55 after tumbling 501 at one stage in early trading. Turnover weakened from 1.13bn to \$17m shares. Declines led advances by 590 to 354, with 114 issues unchanged.

Traders said the broad early fall was caused by small lot selling against stock buying. One major securities company official said the bearish market heralded the start of a shift in the market's buying priorities and trade usually remained dull for a few days during such transitions.

Dealers and general investors seem poised to seek shares in companies expected to perform strongly in coming months as a result of the economic resurgence, the official said, observing that this will mean an end to the recent bull market created by brisk trading in large-capital stocks for quick profits.

Consumer spending-related stocks, such as department store and supermarket chain operators, are already benefiting from hopes of an economic pick-up. Tokyo Department Stores improved Y30 to Y1,270, Mitsukoshi Y80 to Y1,840 and Ito-Yokado Y100 to Y4,200.

Some chemicals advanced on late buying, sparked by hopes for stronger demand for chemical products and a subsequent recovery in chemical prices. Mitsubishi Petrochemical rose Y30 to Y800 on prospects for a record profit for the year to March 1988. Mitsui Petrochemical Industries added Y25 to Y950, Shin-Etsu Chemical Y80 to Y2,020

and Hitachi Chemical Y200 to Y1,610.

High-technology stocks ended slightly lower. Fujitsu, with 11.33m shares traded, closed Y50 down at Y1,880 after slipping Y80 at one stage. Matsushita Electric Industrial shed Y20 to Y2,000, Hitachi Y10 to Y1,100. Sony added Y10 to Y3,750 after slumping Y140 in early trading.

Electric power and gas utilities fell steeply. Tokyo Electric Power tumbled Y200 to a low for this year of Y7,490. Kansai Electric Power Y90 to Y3,700 and Tokyo Gas Y20 to Y1,270.

Nippon Telegraph and Telephone (NTT) closed a sharp Y80,000 down at Y2,75m after dropping Y120,000 at one stage, reflecting concern among major securities houses over the likelihood they will be forced to underwrite NTT shares at a high

price when the Government makes a second release of 1.95m of the shares this autumn.

Japan Line was the most active stock, with 48.49m shares changing hands, easing Y13 to Y246 on late selling.

Bonds rebounded moderately in speculative trading by dealers after plunging for the third day running. But dealers and institutional investors remained unsure about the market outlook, with hopes fading that there would be another discount rate cut.

The yield on the 5.1 per cent government bond due in June 1996 fell from the previous day's 3.200 per cent to 3.140 per cent at the start of trading. It later dropped further to 3.080 per cent and ended at 3.130 per cent.

### HONG KONG

A SHARP CORRECTION in late trading in Hong Kong pushed the Hang Seng index down 44.88 to 3,133.74 in turnover which was also well down from Wednesday at HK\$1,255b.

The setback was due to profit-taking, worries about a rise in the local prime rate and disappointment over Dairy Farm's tender offer for 22 per cent of Kwik Save of the UK.

Dairy Farm was suspended at HK\$5.40, down 10 cents. Elsewhere in the Jardine group, Jardine Matheson fell 40 cents to HK\$18.90 and Jardine Strategic lost 40 cents to HK\$12.10.

Properties, which have led the recent advance to new peaks, fell

back, with Cheung Kong down 80 cents at HK\$12.90 and New World and Sun Hung Kai each giving up 30 cents to HK\$12.50 and HK\$16.80, respectively.

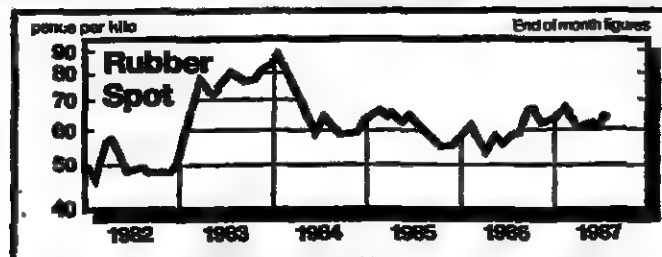
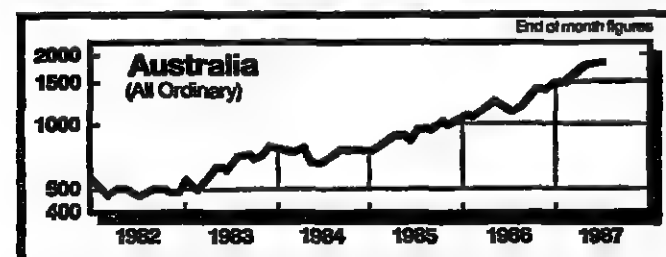
### SINGAPORE

A BULLISH start petered out in Singapore in the face of profit-taking, and the Straits Times Industrial index finished 1.43 lower at 1,235.17.

Sembawang Maritime started trading and closed at S\$3.28 compared with its issue price of S\$1.80, with over 3.7m shares traded.

Blue chips were mixed, with Singapore Airlines off 10 cents at S\$13.40 and Genting 15 cents lower at S\$6.40 but City Development rising 30 cents to S\$4.32.

### KEY MARKET MONITORS



### STOCK MARKET INDICES

NEW YORK	June 18	Prev Year	ago
DJ Industrials	2,408.13	2,408.68	1,868.94
DJ Transport	1,026.81	1,020.85	781.63
DJ Utilities	204.11	203.36	189.17
S&P Comp.	305.89	305.04	244.98

### LONDON FT

Ord	1,783.1	1,801.7	1,350.0
SE 100	2,293.2	2,320.4	1,619.00
A-All share	1,148.23	1,158.35	803.21
A 500	1,278.52	1,289.11	886.54
Gold mines	383.0	380.2	221.7
A Long gr	8.90	8.84	9.48
World Acl. Ind.	134.97	134.77	90.52

### TOYOSE

Nikkei	23,750.55	25,939.42	17,777.1
Tokyo SE	2,221.82	2,241.59	1,322.12

### AUSTRALIA

All Ord.	1,798.2	1,802.5	1,200.6
Metals & Mins.	1,087.9	1,095.3	520.0

### AUSTRIA

Credit Adion	closed	183.29	240.15
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### NETHERLANDS

Amst. 100	4,574.50	4,571.00	3,545.25
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### CANADA

Toronto	2,836.5	2,840.9	2,151
Composite	3,730.7	3,698.1	3,066.6
Portfolio	1,577.75	1,598.16	1,533.71

### DENMARK

SE	n/a	210.89	219.95
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### FRANCE

CAC 40	400.80	414.50	344.6
Ind. Vendance	100.20	103.29	81.04

### WEST GERMANY

FAZ-Aktion	closed	675.68
Commerzbank	closed	2,038.8

### HONG KONG

Hang Seng	3,133.74	3,178.62	1,788.78
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### ITALY

Borsa Com.	715.98	715.01	657.04
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### NETHERLANDS

Amst. 100	4,574.50	4,571.00	3,545.25
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### NORWAY

Olo SE	452.71	454.29	362.11
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### SINGAPORE

Straits Times	1,235.10	1,235.60	748.88
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### SOUTH AFRICA

De Beers	closed	227.88	177.58
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### SWEDEN

J & P	2,712.30	n/a	2,447.27
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### SWITZERLAND

Suisse Bank Ind	583.30	600.10	583.2
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### COMMODITIES (London)

Silver (spot fixing)	458.40p	458.30p
Copper (cash)	5790.50	5775.00
Coffee (July)	51,240.25	51,288.50
Oil (Brent Blend)	518.975	518.925

### GOLD (£/oz)

London	445.125	445.25
Zurich	445.125	445.25
Paris (filing)	444.72	444.63
Luxembourg	445.130	444.25
New York (August)	445.20*	445.10

### CURRENCIES (London)

	June 18 Previous	June 18 Previous
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### US BONDS

	Price	Yield	Price	Yield
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### TREASURY

	Price	Yield	Price	Yield
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### INVESTMENT RATES

	June 18	Prev
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### FINANCIAL FUTURES

	June 18	Prev
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### CHICAGO

	June 18	Prev
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### LONDON

	June 18	Prev
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### THREE-MONTH EURO-DOLLAR

	June 18	Prev
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### THREE-MONTH LIBOR

	June 18	Prev
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### THREE-MONTH US TREASURY

	June 18	Prev
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### THREE-MONTH US GOVERNMENT

	June 18	Prev
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### THREE-MONTH US CORPORATE</



## SECTION III

FINANCIAL TIMES  
SURVEY

The country's economic prospects are looking more promising after several trying years, though more has still to

be done to improve the trading position and public sector deficit. Divisions between the country's two language groups—in part the product of differences in economic performance of the regions concerned—remain difficult to resolve. **Tim Dickson** reports.

## Nation seeking its identity

ONCE THE undisputed "sick patient" of Europe, Belgium's economic prospects are suddenly perking up. Rising exports, rising company profits, declining public sector debt—these are just some of the signs that five years of harsh government medicine are starting to have their effect.

Unfortunately for Belgium, however, the patient's markedly better condition appears threatened by an Achilles' heel. At least twice this year the Centre-Right coalition of Mr Wilfried Martens has teetered on the brink of collapse over the country's deep-rooted language dispute, or more precisely, over the apparently trivial question of how to deal with a defiantly francophone mayor.

Only last month, for example, Mr Martens suffered the humiliation of three times having to delay his departure for what should have been a pre-inauguration trip to the US in his capacity as president of the European

Council of Ministers in order to negotiate a new compromise on this most divisive of Belgium's domestic issues.

The case of Mr Jose Happort—a militant French-speaker who refuses to use Dutch—goes well beyond the immediate confines of Les Fournes (for Voerens, the tiny administrative district in the north-east of the country where the drama has been played out).

It reflects much wider tensions between the Flemish-speaking people of Flanders and the French-speaking community in Wallonia, calls into doubt the success of recent constitutional reforms designed to recognise these differences, and even raises fundamental questions about the longer-term viability of the Belgian state.

Casual visitors to the institutions of the European Community in Brussels are mostly unaware that Belgium beyond the Berlaymont building is a complex society struggling to find



Wilfried Martens: determined to stay the course until the next elections

# Belgium

its identity in the modern world. Part of the problem lies in the fact that it is a relatively young nation—just over 150 years old—but its political difficulties and unpredictability can often be better understood in the context of the overlapping social and cultural divisions of its people.

There is, for example, the traditional division familiar elsewhere between the political Left and Right, epitomised at the moment by the budget-cutting enthusiasm of the two Liberal parties, on the one hand, and the more expansionist philo-

sophies of the two socialist parties, on the other. Arguably, this is the least significant distinction in Belgian political life at the moment.

Another important reality is the gulf between largely Roman Catholic Christian population and non-Christians, illustrated at present by party attitudes to a controversial Bill proposing a liberalisation of the law on abortion. Ireland apart, Belgium is the only EC state which currently prohibits the voluntary interruption of pregnancy—a ban enshrined in a mid-19th century code which itself was

directly based on Napoleonic law.

On the abortion issue the Liberals and the Socialists are on the same side but Flemish-speaking Christian Democratic Party (CVP) and, to a lesser extent, its French-speaking "sister" party in Wallonia (the PSC)—on economic policy broadly middle-of-the-road—are resolutely opposed to any change in the current rules.

Education and labour relations are other political issues which often reflect religious splits—the trade unions, for example, are divided four ways,

not only into Flemish and Walloon organisations on a north-south basis, but into Christian and Socialist blocs within the two regions.

It is, however, the language or "community" question which represents Belgium's most serious political challenge.

More recently, it has become an increasingly explosive mixture of both cultural and political attitudes which have grown sharper during the painful period of economic adjustment, which all European countries have suffered since the Second World War.

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Profile: Wilfried Martens		Profiles: Philippe Bodson	
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Tensions have been exacerbated over this time by relative economic decline in the south of the country and the advent of unprecedented prosperity in the north. In the early 1980s Flanders was a poor and largely rural area with its industry mostly centralised in the textile manufacturing region around Ghent.

In the past 25 years, however, its access to seaports, its adaptable workforce, and its privileged geographical position have provided the ideal springboard for attracting new high technology businesses, epitomised by the success of the giant international trade fair, Flanders Technology.

Wallonia, by contrast, saddled with traditional coal, steel and heavy engineering industries, has suffered from worse unemployment, and inevitably, perhaps, has reacted more slowly to structural and technological change. Regional growth comparisons are often contested with the same passion as other more obvious political issues, but it is generally accepted that Flanders "overtook" Wallonia in terms of GDP per head at some point in the mid-1980s.

Many francophone politicians—notably Mr Guy Spitaels, leader of the French-speaking Socialists—blame Flemish aggression or "colonialism" for the region's current economic ills, though to be fair to Wallonia one must not forget the efforts spearheaded by Mr Melchior Wathelet, president of the regional executive, to encourage new technologies and notably new bio-technology companies.

This does not always impress the other side, and, while Mr Gaston Geens, Mr Wathelet's opposite number in Flanders, has recently responded to the latter's overtures for more co-operation, he has also talked dismissively of a "two-speed" Belgian economy. Flemish resentment is based on years of being the "underdog" and often focuses on the fact that calls for more Walloon autonomy are frequently accompanied by demands for a larger share of the national cake.

Against this background, Belgium is governed on the basis of an uneasy compromise between national and regional responsibilities laid out in the 1980 constitutional reforms. Central government was initially to look after the five "problem" sectors of steel, coal, ship-building, textiles and glass, but economic power for much of the rest is

devolved to the three regional executives. (Brussels is a separate bilingual region under the direct control of central government.)

Notwithstanding the constant undercurrent, the 21-month-old administration of Mr Martens—known locally as Martens VI—has successfully continued the work of his previous coalition in rebuilding the country's international competitiveness thrown away in a rash of high spending in the 1970s and early 1980s.

Most of the economic indicators—inflation, balance of payments, labour costs in proportion to national income—are pointing in the right direction, but even the Government's most ardent admirers admit that there is still some way to go.

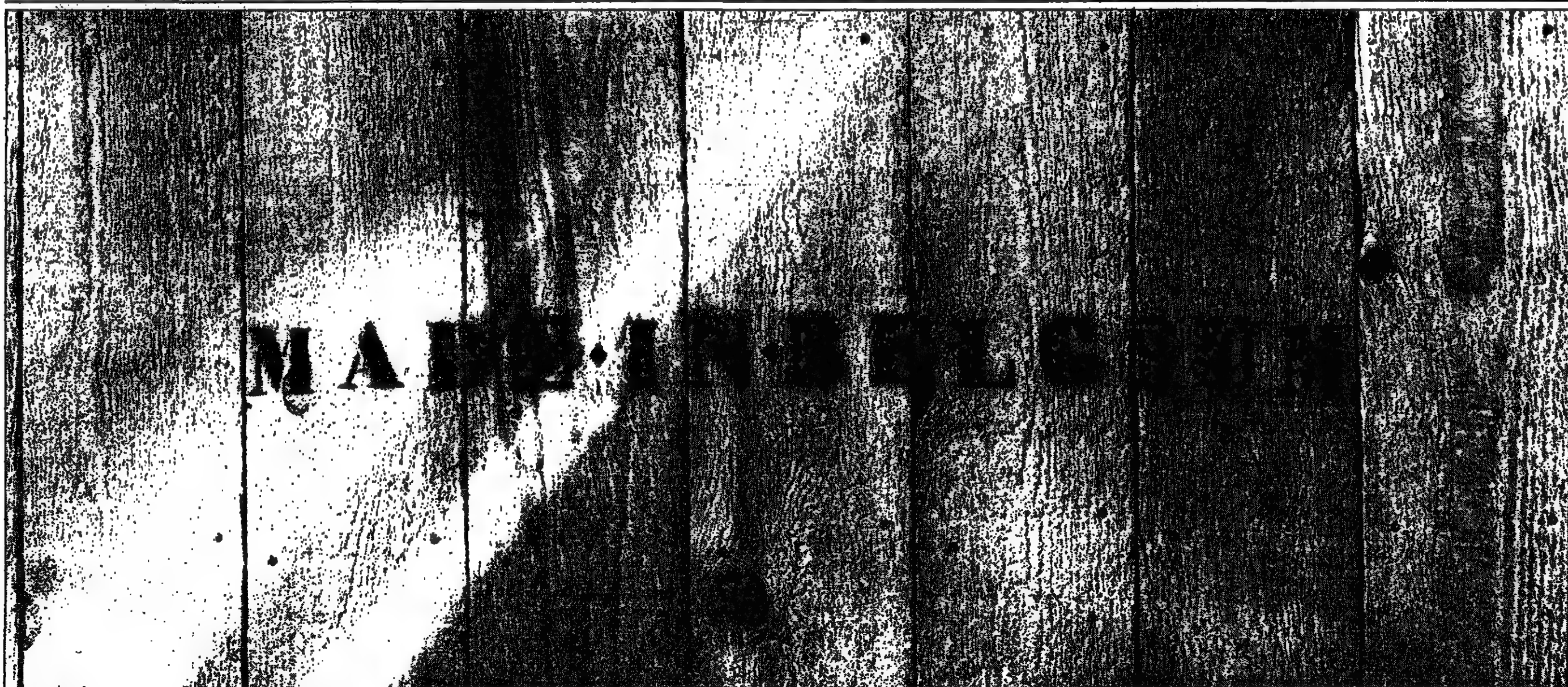
Not the least of Belgium's achievements is to have pushed ahead with its budget-cutting policies, while by and large maintaining the country's famed social consensus. A year ago, industrial unrest was a dominant feature of the political scene, but though this month's call for a one-day stoppage by public-sector unions may presage a new period of discontent, the past few months have been free of major strikes.

The two biggest structural problems are the level of public indebtedness—in spite of the cuts the budget deficit is still twice the EC average—and high rates of personal tax. Social security contributions (employers and employees) account for 40 to 50 per cent of the gross wage, while even a middle-ranking executive pays tax at 60 per cent. Belgium is second only to Sweden in the European tax league.

The challenge for the Government is how to reconcile the conflicting objectives of at once reducing these twin pressures of high public debt and high taxation. That is, if it can first shake off the political paralysis which appears to have set in as a result of the language dispute.

Mr Martens has signalled his determination to stay the course until the next scheduled elections in the autumn of 1989 and, given his remarkable record for survival, it would be foolish to bet against him.

To stay in power, however, he will have to inject new life into the occasionally weary-looking coalition partners and convince them that language questions (sometimes used as a deliberate distraction for avoiding other pressing problems) should return to the back burner.



## In case this Survey doesn't explain why this most often means "Made in Flanders," let us tell you.

The fact is, Flanders, the northern region of Belgium, accounts for 70% of the overall exports of the Belgian-Luxembourg Economic Union (B.L.E.U.). And figures show that this already exceptional export performance of companies in Flanders is still rising, proof of the continuing internationalization of the business environment.

To the Flemish, this is only natural. For centuries, Flanders has been a crossroads of European trade, and history has taught the Flemish how to get along with foreigners. Although the country was frequently ruled by foreign powers, the Flemish business community always quickly and smoothly adapted to the ever-changing political and economic climate. In 1987, Flanders is still the unsurpassed export champion. With the highest per capita export figure in the world, it serves as the manufacturing and

trading pivot for a multitude of international companies. Through their daily contact with non-Dutch speakers - there are three linguistic communities in tiny Belgium alone - the Flemish have become truly multilingual: speaking three or four languages is the rule rather than the exception. Communicating in Flanders is therefore exceptionally broad - and exceptionally easy.

This historical cross-cultural environment means that Flemish businessmen know how to be flexible, whilst still retaining the "typical" virtues of the people of the north: conscientiousness and reliability.

Nature has endowed Flanders with three fine harbours - Antwerp, Ghent, Zeebrugge - which in typical fashion the Flemish have converted into three of the most efficient seaports in the world.

Together with the Brussels International Airport, these three port cities handle virtually all of Belgium's air and sea cargo, and a major share of the goods entering and exiting the European Community as a whole. Did you know that six of the 10 express freight companies operating in Europe have chosen Brussels International Airport as the hub for their distribution?

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## BELGIUM 2

### The economy

# Recovery still the goal



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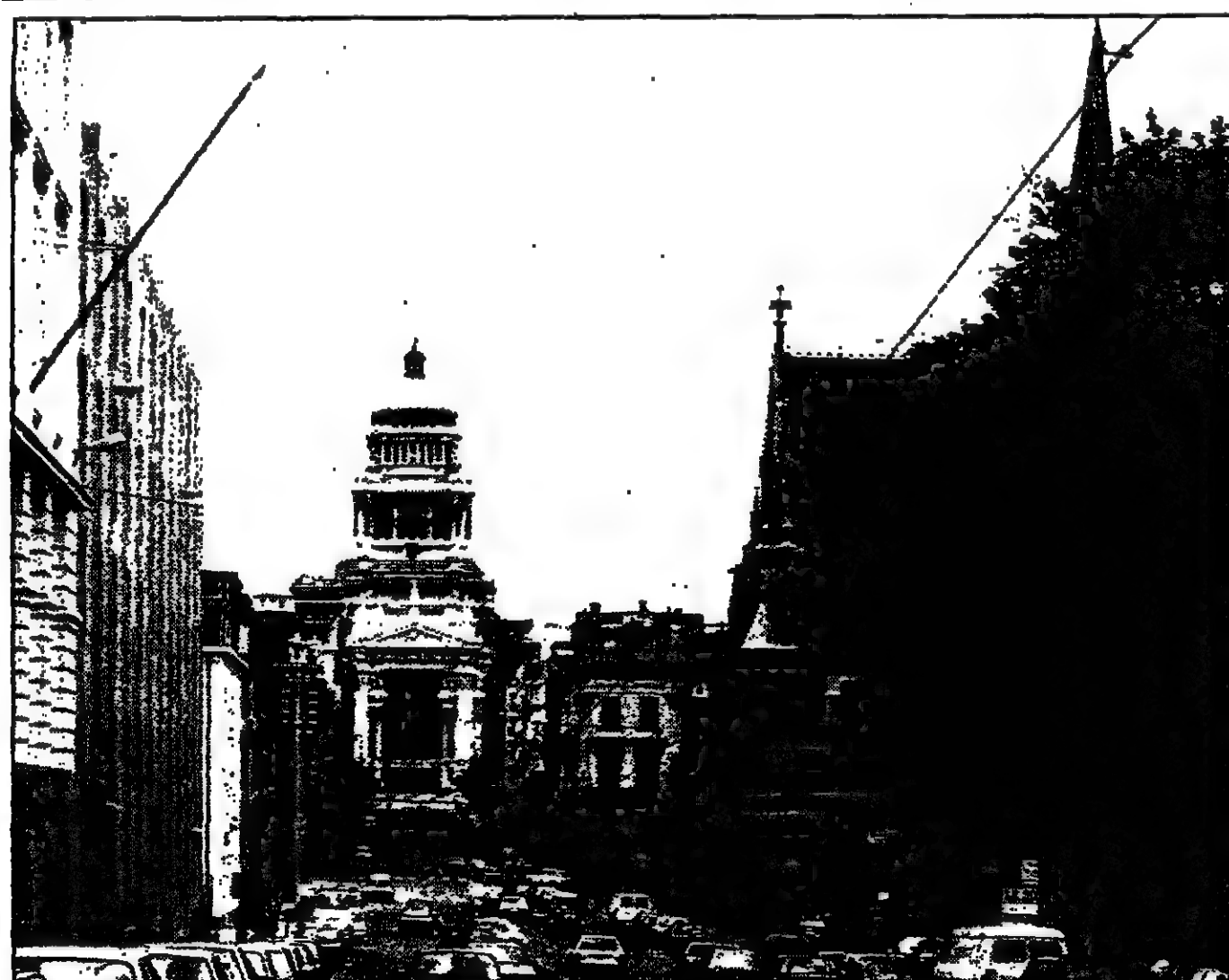
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IT HAS BEEN five years' hard labour for the Belgian economy, and the end is not yet in sight. To be sure, much has been achieved in those five years, since the devaluation of the Belgian franc on February 22 1982, and the launch of a long-term austerity programme by the Martens Government to purge the ailing economy.

The current account of the balance of payments has been transformed from a deficit amounting to 4.5 per cent of gross national product to a surplus of some 2.5 per cent, or BFR 140bn, last year. Inflation has been slashed from a consumer price rise of 8.4 per cent to just 1.3 per cent in 1986.

The chronic public sector borrowing requirement—16.4 per cent of GNP in 1981—was down to 10.8 per cent by 1986, and is supposed to come down again to just 8 per cent by the end of the year. Prolonged negotiations between the members of the four-party coalition last year resulted in agreement on a BFR 195bn package of further cuts up to 1989, reducing the budget deficit to just 7 per cent of GNP next year.

Unemployment remains stubbornly high, as in the rest of the European Community, but still came down from a high of 14.4 per cent in 1984 to 12.6 per cent last year. Profitability in the private sector has recovered remarkably, largely because of wage restraint in 1982-83, specific government transfers and incentives, and the energy-related improvement in the terms of trade for exporters since 1983. Manufacturing investment has picked up, with a 14 per cent volume increase in 1986, and a further 10 per cent forecast by the National Bank of Belgium for the current year.

But all is not yet well, in spite of ominous signs of a placid recovery emerging from some quarters of the Government. The recovery of corporate investment is still far short of the level of investible corporate income, in spite of the having finally fallen below the rate of return on real investment since 1983. A continuing heavy net outflow of capital, both from Belgian companies seeking investment abroad, and foreign companies repatriating profits, has been a major factor.

"The challenge of economic policy is to further a continuing recovery of investments, which is still far from complete," the International Monetary Fund, concluded in its annual consultation in March. "The external current account surplus, the overall financial surplus of the private sector, and the sluggish employment response, all have a common root in the insufficient level of business investment." At an overall level of 8.5 per cent of GNP, it is still two points below the standard of the early 1970s.

The improvement in the current account does not reflect any sharp improvement in Belgium's competitiveness—the catchword of the austerity programme. Rather, the current account owes more to sluggish growth of imports because of lack of demand.

Belgium has lost export market share—measured by the rate of growth of its exports against the rate of growth of imports in its major trading partners—in every year since 1982.

One factor has been the renewed strength of the Belgian franc in the European Monetary System, against the steadily weakening dollar and sterling. In absolute terms, Belgium's hourly wage costs measured in Ecu are still second only to West Germany in the EC this year. Ecu 13.17, against a German figure of Ecu 15.44, with the Netherlands on Ecu 12.83 and Italy on Ecu 12.01.

The public sector deficit is also far from resolved. In the first place, the effects of last year's Val Duchesse agreement have been slow to work their way through. Few of last year's BFR 20bn savings were realised, and this year economists expect the outcome to be a deficit of BFR 440bn to BFR 400bn, rather than the BFR 420bn forecast by Mr Guy Verhofstadt, the young and determined Budget Minister.

The absolute level of the public debt still stands at 120 per cent of GNP, and even with a 7 per cent deficit next year, the interest burden will still rise sharply.

"The Government has reduced the absolute level of its spending, but not its rate of growth," says Mr Luc van Heden, economist with Kredietbank. "That is still growing faster than the tax base, which means that the deficit will grow as large again."

The IMF was also severe on the subject: "With lower inflation, the stabilisation of the debt to GNP ratio requires a much lower deficit than the 7 per cent target stipulated for 1989 in the government agreement," it said.

"The most that can be afforded over the next few years is a zero growth of real non-interest expenditure of general

government... substantial progress in stabilising the debt to GNP ratio is necessary before any relaxation of the aggregate burden of taxes and social security contributions... can be sustained."

"Belgium had a deficit problem even in the golden years of the 1960s," Mr van Heden says. "The whole economy is built on that deficit." The very high level of government spending—60 per cent of GNP, or some BFR 3,000bn out of BFR 5,000bn, the highest in Europe—is partly a reflection of the need to balance any spending in one linguistic area, say Wallonia, with matching finance in the other, Flanders.

Nor does the system lend itself to switching finance from one sector to another, in response to demographic trends or social demands.

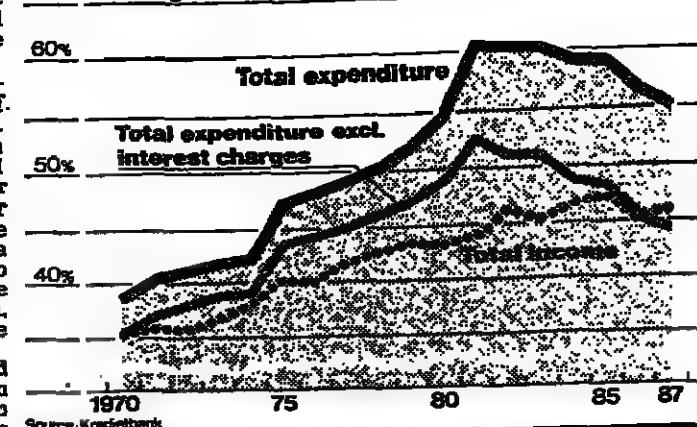
Against this difficult background, the pressure is building up—both within the Government and from the private sector—for a long-needed tax overhaul. Indeed, the complex and burdensome taxation system is undoubtedly another key factor in the lack of competitiveness of Belgian industry.

Mr Martens himself is determined to press ahead with his programme, whatever the difficulties. This includes tax reforms, even if his advisers are cautious about whether he has the room for them.

He pinpoints another potential problem, in the lack of skill-

### Government spending

Percentage of GNP



led labour not only in high technology sectors, but often in traditional sectors such as textiles and construction, too. More than 70 per cent of those wholly unemployed are unskilled. "We have to change and adapt our educational system," he admits. Another reason for the slower than desirable recovery of private sector investment is the expectation that the government spending cuts resulting from Val Duchesse will slow down the growth of domestic demand. Private incomes, as opposed to corporate revenues, have been under pressure because of slow wage growth and government lay-offs. Mr Martens will not commit himself to another round of government spending cuts, as the IMF suggests—but he is determined to press ahead with the planned tax reforms. According to Mr Mark Eyskens, the Minister of Finance, the total package would total some BFR 100bn. The plan is to introduce the first cuts in pay-as-you-earn taxation from January 1989, with full effects coming in only from 1990—the first year after the next election is due.

Quentin Peel

### Profile: Wilfried Martens

## Understanding the people

MRS MARGARET THATCHER apart, Mr Wilfried Martens is Europe's longest serving Prime Minister. Except for a brief spell in 1983 this shrewd and determined Flemish lawyer has held power continuously in Belgium for the last eight years and has firmly established himself in that period as the country's dominant political figure.

Comparisons with Britain's "Iron Lady" are generally wide of the mark but publicly over Mr Martens' metal heart valves implanted during a delicate operation—have helped by many accounts to establish the remarkably wide popularity with political friend and foe which he enjoys today.

He is not a charismatic man—his thick spectacles and gentle smile present a slightly donnish look—but he has a clear sympathy and understanding for the Belgian people as well as a number of well publicised and endearing personal qualities. His recreations include cycling, swimming, listening to Bach and reading political biography.

The big question now is how much longer Mr Martens remains at the top. He himself refuses to accept the conventional political wisdom in Brussels that fresh elections are inevitable by the end of this year and claims to be as eager as ever to pursue his economic recovery programme right up to the end

of the Government's allotted term in autumn 1989.

"I think that the political will exists for us to continue our job on the economic and budgetary fronts", he says, maintaining that the desire of the coalition partners to tackle these priorities is stronger than their interminable and well publicised disagreements over the language issue.

If the Belgian Prime Minister is confident about his immediate political future, he hints strongly that sooner or later he would relish a change of scene. "I think each political man needs a period of reflection after a long period of power. I would normally have a political life up to the age of 65 so there is quite some time to go", he says, implying that the end of the Martens era is far from high.

The Prime Minister makes no secret of the fact that he would be tempted by a role in European politics and indeed many in Brussels feel that he would make a good Commissioner or might conceivably even be a candidate to succeed the current Commission President Mr Jacques Delors.

As one senior political ally in the Flemish Christian Democratic Party observes, "He has a strong notion of playing an important role in Belgian history and I think he would like to do the same in a European context."

In the meantime there is no shortage of domestic preoccupations. Mr Martens sees no immediate solution to the language dispute but believes that the problem can be sorted out over the longer term in the context of further institutional reform.

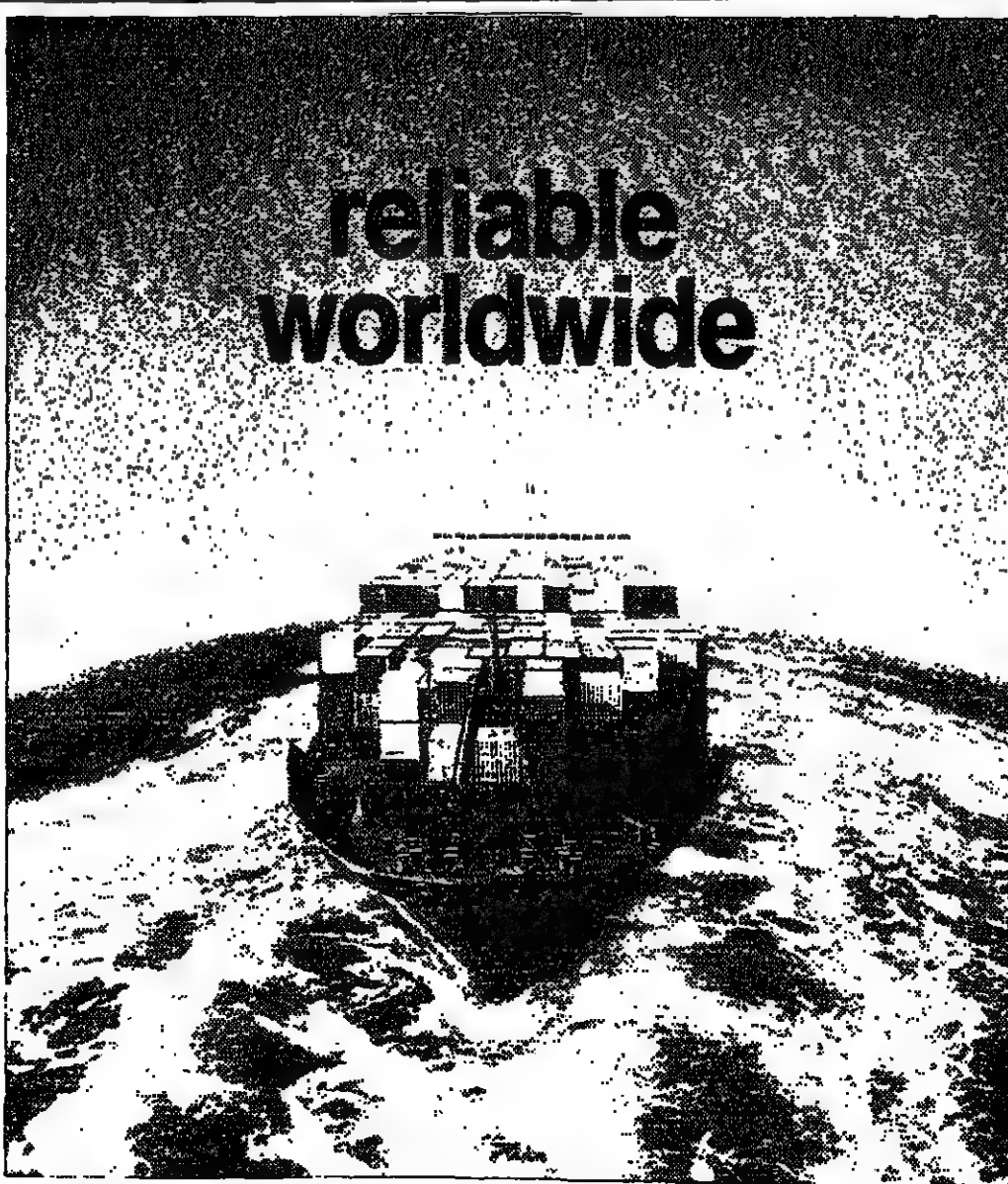
"I am convinced that we have to give more responsibility to the regions. I am not sure that we can solve this issue purely by new linguistic legislation."

Asked about economic priorities, Mr Martens believes there is a real chance to claw back the budget deficit this year to the target figure of 5 per cent of GDP and 7 per cent by 1988.

He draws considerable satisfaction from the recent improvement in company profits—"they once again represent the same proportion of national income as they did in 1974"—but he can find no reason in the absence of strikes and with social stability why companies are not investing.

Like most other European countries he attaches increasing importance to services but he is just as concerned about manufacturing. He is clearly worried about the lack of skills in traditional industries like textiles and construction—"Too many people are thinking about general studies such as law and medicine."

Tim Dickinson



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## BELGIUM 3

## Foreign Investment

## A new bid to win financial services

IS BELGIUM a good location for foreign investment? In the 1950s and 1960s as overseas companies—notably US multinationals—poured into the country to acquire a foothold in the newly established Common Market the answer to this question was an unequivocal Yes.

In the 1970s the enthusiasm of foreign enterprises waned when high labour costs, penal taxes and other structural weaknesses overtook the Belgian economy. According to a survey published last year by the American Chamber of Commerce, for example, more than 100 US companies "disinvested" during the decade, compared with just 7 between 1960 and 1969.

But in the second half of the 1980s—even if Belgium's competitiveness is not yet restored—the country in one important and largely unsung respect is fighting back through unique legislation to entice the financial and administrative activities of large corporations.

Interest in these so-called co-ordination centres—which must confine themselves to a range of inter-group services—has been slow to pick up in spite of the generous tax incentives first introduced under Royal Decree 187 of 30 December 1982 (but subsequently amended in 1984).

But in the last year or so the signs are that attitudes are changing. At the latest count, approval had been granted to 150 centres, among them household names like General Motors, Dow Chemical and Siemens, and the evidence is that foreign companies generally, and US multinationals in particular, are beginning to appreciate the undoubted advantages.

The co-ordination centre initiative is one of the more imaginative attempts to establish Belgium as an attractive environment for financial services. The country's central location and productive workforce remain not insignificant magnets for manufacturers, but labour costs, administrative burdens and high personal taxation have tarnished a once shiny image, on top of which competition from other regions for internationally mobile investment has become increasingly intense.

One illustration of this, arguably, lies in the fact that Belgium's special employment zones (known as T-zones), which offer a range of generous incentives including no company tax for 10 years and exemption from rates and capital registration fees, and which like the co-ordination centres were first conceived in 1982, has so far met with little foreign interest.

By contrast, as one non-Belgian lawyer observes, "the co-ordination centre legislation is so attractive that it almost sells itself." To qualify for what, in effect, is a nominal corporation tax regime, plus the other tax

concessions the centre's activities must be inter-muros, that is to say performed solely for the benefit of other related companies in the group.

Such activities can broadly be divided into two categories—support services offered directly to group members such as advertising and sales promotion, and services provided indirectly through intercompany transactions. The latter category represents the most original feature of the Belgian legislation and has been the focus of the greatest interest for multinationals, according to Mr Patrick Kelley of the American Chamber.

"The legislation enables them to carry out a variety of centralised financing operations in a favourable tax climate and take advantage of Belgium's wide network of double taxation treaties as well as its respected position as a member of good standing in the European Community." The point about Belgium's position in the EC is significant because it represents a major advantage for companies over out and out tax havens such as Panama and Liechtenstein.

Employees already serving with a Belgian company have frequently been transferred to a new co-ordination centre but either the previous company or the centre has to hire additional staff to meet the requirements of a net increase of 10 new jobs.

## KEY FEATURES OF A CO-ORDINATION CENTRE

Conditions. Must be incorporated either as a Belgian company or the Belgian branch of a foreign company.

Consolidated capital and reserves must exceed BFr1bn and annual turnover must exceed BFr10bn.

Must employ at least 10 full time employees within two years.

Qualifying activities. Re-invoicing. The centre may not actually buy and sell itself but it may re-invoice the goods sold by one member group. (The main aim might be to finance the sale of goods, and centralisation, or reduction, of foreign exchange risks through invoicing in the respective currencies of buyer and seller).

Factoring (for similar objectives). Accounting, administration and data processing activities. Advertising, insurance and re-insurance, scientific research, relations with national and international authorities and other activities having a preparatory or auxiliary nature.

Tax status. Corporation tax paid for ten years on a cost plus basis—tax base includes all interest and operating expenses except for personnel and financial costs. Exemption from real estate tax, Belgian withholding taxes, and 0.5 per cent capital duty.

Tim Dickson

## A select field

FOREIGN INVESTORS in Belgium tend to stick to a small number of publicly quoted stocks—after all, 96 per cent of the capitalisation of the Bourse is represented by just 58 companies, of which only 16 to 15 are truly liquid by international standards. Among the most popular are Petrofina, the oil exploration group, and Solvay, the giant chemical concern, but the major holding companies and utilities—both peculiarly Belgian in character—are also actively traded.

The biggest holding company is Societe Generale de Belgique which, with a finger

in just about every significant local pie, represents effectively an investment in Belgium itself. Under new management "Soc Gen" has been trying (so far with only limited success) to emulate the performance of Groupe Bruxelles Lambert, a company which has sparked to life under the energetic leadership of Mr Albert Frere and Mr Gerard Ekanzi.

Belgian utilities, meanwhile, continue to attract attention for their yields—among the highest in Europe.

Tim Dickson

## Stock Market

## Pressures for change mount as free internal market looms

THE SOUNDS of Big Bang echoed round Brussels in February this year. Newly aggressive London investment houses—spurred on by changes in the UK securities industry which came to a head last October—suddenly slighted on Belgium as a market with untapped potential and share prices fundamentally undervalued in relation to stock exchanges elsewhere.

There was a major shortage of paper, few Belgian sellers, and the result was that some stocks jumped 10 to 15 per cent in a matter of weeks, recalls Andre Beier, of stockbrokers Dewaay, Sebillé, Servais, who says that 90 per cent of all the firm's "institutional" transactions this year have been conducted by foreign clients.

For the time being the frenzy seems to have passed and the Belgian Bourse—still up between 3½ and 4 times since the present bull market began in 1982—has since drifted from its earlier peak. The strength of this year's foreign invasion, nevertheless, widened interest in what remains a relatively parochial European Bourse and has underlined important questions about the direction of its long-term development.

Until the early 1980s the Brussels Bourse was an unexciting place to say the least. Between 1963 and 1981 share prices fell 25 per cent in nominal terms alone, turnover grew slowly if at all, and new issues were as rare as swallows in spring. The change occurred in 1982 when the centre-right coalition of Mr

Wilfried Martens first started to reverse the spendthrift policies of the 1970s. Interest rates came down and corporate profitabil-

ity moved up. More particularly, Royal Decree Number 15 introduced tax incentives for companies raising new capital plus concessions for individuals subscribing for Belgian equities up to a certain limit (known locally as the De Clercq Law, or the Loi Monory after the similar French scheme of that name).

The result was that the Belgian Stock Market once again began to perform the role of replenishing the capital base of local companies. Some BFr84.7bn for example, was raised in 1982 and 1983 alone (compared with almost nothing in 1981), more modest amounts followed in 1984 and 1985 but there was another significant upsurge last year when the total was BFr44bn (including two Eurocity issues).

The new climate has encouraged public offerings so far in 1987 from Glaverbel, the glass manufacturers, Raffinerie Tirlemontoise, the family-controlled sugar producing group and Barco Electronic, an associate company of Barco Industries which was introduced on the bourse last year.

Assubel, the insurance concern, was scheduled for a listing in the spring but in view of the activity in the insurance sector sparked off by the battle for

Royale Belge this has been delayed until later in the year. Notwithstanding the gusty currents of change blowing through stock markets elsewhere and the sharper interest of foreign and domestic investors which has accompanied the healthy performance of local shares, the Brussels Bourse carries on largely as before.

By local standards there are just two large firms—Dewaay and Peterbroeck, van Campenhout—with the small size of most partnerships illustrated by the fact that at the last count there were 200 firms and 317 individual stockbrokers.

"Many still write their orders out by hand with their wife acting as the secretarial back up," one banker comments somewhat satirically.

Taking their cue from developments in London, Belgium banks are increasingly eager to cash in on Stock Exchange business but are prevented both by law and by the hostility of a part of the stockbroking community from taking positions in member firms.

All transactions under BFr10m must be executed through a stockbroker on the basis of minimum fixed commissions though above this limit

banks and others are not obliged to go through the market and can freely negotiate fees.

"That is why it is not fair to say that we operate a monopoly as used to exist in the UK," says Mr Jean Peterbroeck, senior partner of the firm which bears his name and a president of the Commission de la Bourse.

Mr Peterbroeck is conscious of the impending 1992 deadline, by when the creation of a genuine barrier free internal European market is supposed to be complete. "We have to be ready to compete," he says, "but I don't see what the entrance of the banks into stockbroking firms will bring to the market. The only reason they are interested in fashion. If you make a deal you have to bring something new to the table, and our firm for one has enough capital."

He adds: "We are pursuing very rapidly the modernisation of the market: most of our orders are now computerised and the big challenge ahead is to set up a continuous trading system which will give up-to-the-minute information on prices."

Bankers tend to see things rather differently. They argue that breaking up the stock

exchange monopoly is a necessary precondition of a bigger and more influential market. "At the moment we have to give brokers 80 per cent of the commission when we execute orders for clients," says one. "Yet about 80 per cent of all stock exchange orders come through the banks."

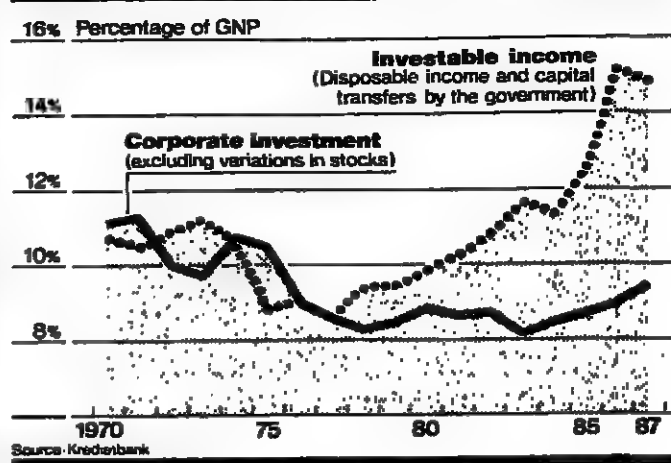
"We are clearly interested in having a share of the business but the point is that if we can't

reach agreement with the stockbrokers in the next few years we can always take our trade to other financial centres."

The Association of Belgian Banks at least sympathises with Mr Peterbroeck's lament at the "burden" of Belgian stamp duty. He blames the tax for the loss of local business (notably Eurobond issues) to London and Luxembourg.

Finance Minister Mr Mark Eyskens has proposed an amendment which would exempt non-residents, which Mr Peterbroeck welcomes as at least "a step in the right direction". But Mr Peterbroeck also attacks Belgium's withholding tax "not in itself because I think that capital must share in the burdens of the state," but because such taxes are not as high elsewhere.

## Corporate income and investment



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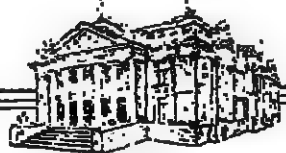
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# BELGIUM 4

## Socialist parties

### Eye on coalition chances

BELGIUM'S Socialists have been in opposition for 6½ years now—much their longest spell out of power since the Second World War. For most of the intervening period, they had shared in the governing coalition, usually with the Christian parties, less often with the Liberals, occasionally in so-called "tripartite" governments which have accommodated all three groupings.

At the last general election, in October 1985, the Socialists gained ground—both in Flanders and Wallonia (where they are by far the largest party)—but far from being welcomed back into the national government they were promptly ejected from both the regional administrations set up under the 1980 devolution plan.

Later, they were even squeezed out of the executive council of the tiny German-speaking autonomous area in eastern Belgium. Stripping the Socialists of all responsibility, both nationally and locally, could have been a sure recipe for driving them into the hands of extremists. Instead, the two parties—the Parti Socialiste (PS) in Wallonia and the Sozialistische Partij (SP) in Flanders have progressively moderated their policies so that there would now be little difficulty in their finding



Karel Van Miert: popular orator

common ground with potential coalition partners. As tensions mount between the Liberals and Christians, Guy Spitaels (PS) and Karel Van Miert (SP) are carefully positioning themselves to align with either wing of the present coalition if it should break up. They are an ill-assorted pair. Mr Van Miert, 45, is a relaxed, friendly man, who normally favours a sports jacket rather than a suit. Like Neil Kinnock,

whom he resembles in other ways, he has never held ministerial office. He is warm, impulsive and ready to give his views on any conceivable subject. A born orator, he is widely popular in his native Flanders.

Mr Spitaels, 11 years older, is a solemn professor of sociology who never says anything without weighing the consequences. A former vice-premier and Budget Minister, he takes pride in the fact that as Mayor of Ath, a town south-west of Brussels, since 1977, he has invariably succeeded in balancing the municipal budget, a rare event in Belgium.

The two men have offices on the same floor of the building which their parties have shared since the 1978 divorce which split a formerly bilingual party into two separate bodies. For several years their relationship was far from smooth. Mr Spitaels was angry when Mr Van Miert did not support his demands for more financial assistance for the hard-pressed Walloon steel industry. Mr Van Miert reacted badly when Spitaels sponsored the controversial Mayor of the Fournes, José Happart, for a seat in the European Parliament.

Socialists made opposition to American missiles the main plank in their platform. It seemed doubtful whether the two parties would be able to work with each other in government, let alone with other coalition partners.

Yet since the disappointments after the 1985 election, a rapprochement has occurred. In February last year, Mr Spitaels went to Ghent to speak to a meeting of Flemish Socialists, the first time he had entered Flanders in five years as party leader. A suggestion that the two parties should establish a joint "Shadow Cabinet" on the British model was not taken up, but since then there have been informal talks on policy coordination and a joint conference was held in Brussels in April.

As both parties have moderated their policies to make themselves more "coalitionable", they have simultaneously drawn closer together. They are still wide apart on most linguistic issues, but the discord between them is now clearly less than, for example, between the two Christian parties.

The most spectacular policy shift has been made by the PS, which has bitterly criticised the present government's austerity policies. Last September, however, Mr Spitaels launched his own Counter-Plan for public expenditure cuts totalling BFR120bn against the Martens government's target of BFR180bn.

Mr Spitaels was careful to exclude the more controversial cuts in the government's plan, but there was a fair degree of overlap, and the evident purpose was to present the PS as a realistic and responsible party capable of demanding necessary sacrifices.

Earlier Mr Spitaels had taken a fairly extreme pro-Francoophone line in linguistic disputes in a successful attempt to avoid being outflanked by the separatist Rassemblement Walloon party. Since this party was wound up two years ago, he has been notably more accommodating, and his support for Happart has been more guarded.

Mr Van Miert's party has responded by indicating that it would regard all linguistic issues as negotiable in governmental negotiations, a distinct advance on its earlier position.

Within his party, Mr Van Miert is credited with having



Guy Spitaels: balancing the budget

made a decisive shift to the right by loosening his close ties with Louis Tobback, the party's fiery left-wing parliamentary floor leader, and aligning himself with the former Economics Minister, Willy Claes, the party's most prominent social democrat.

Mr Van Miert's hostility to American missile bases in Belgium is no longer seen by him, or by others, as a bar to his party's participation in government. Virtually all of Belgium's politicians confidently expect that they will soon be negotiating away at the Geneva arms talks.

Both Socialist leaders are careful to keep their options open, and neither is prepared to express a preference between the Christians and the Liberals as governmental partners.

The mutual antipathy between Mr Spitaels and Wilfried Martens would almost certainly exclude the latter from continuing as Prime Minister in the event of a deal, but another Flemish Christian Democrat—possibly Jean-Luc Dehaene, the Health Minister—would probably replace him.

In a Socialist-Liberal coalition, the Socialists would most likely provide the premier, which could well be Mr Spitaels, who would be leader of the largest party. Mr Van Miert has ruled himself out, but his party was called upon to fill the top place in the cabinet would undoubtedly be Mr Claes.

Socialist participation in government could be expected to be reflected in some dilution of the current austerity programme. But the present government is showing increasing reluctance to proceed much further along this road, and it would be surprising if their inclusion were to make a decisive difference.

Dick Leonard

## Coal industry

### Closures bring a future

IT IS NOT EASY by anybody's standards to persuade 10,000 angry coal miners to sign for voluntary redundancy—especially when they live in a province where, at 20 per cent, the unemployment rate is Belgium's highest.

Yet, that is just what Mr Thyl Gheysels has done, less than a year after being recruited by the Belgian government to thrash out a future for the nation's five heavily loss-making coal mines in the poor area of Limbourg in eastern Flanders.

That grim achievement does not give much personal pleasure to Mr Gheysels, 45, who gave up a comfortable job as managing director of Shell Portugal to take on what must be one of the toughest jobs in the European coal industry. "I didn't come here just to destroy things," he says.

But the fact is that he has done at a stroke what more than 20 years of fudging and indecision by successive Belgian governments have failed to achieve, namely to make progress towards stemming the mounting losses—running at BFR15bn (£250m) last year—that have plagued a national coal industry which, on purely economic grounds, has no reason to exist.

Like many of its European counterparts, the Belgian coal mining industry has seen its competitiveness wiped out by the growth in cheaper sources of energy and the decline in oil prices. And with a steady annual production of around 6m tonnes, it has one of the lowest levels of output per man in Europe.

Partly because of the grave social problems that surround it, coal is the last of Belgium's five so-called national sectors to come in for restructuring. These are the troubled traditional industries which have been left out of Belgium's regionalisation and have been accorded central government funding. They include steel (where Cockerill Sambre in the French-speaking Walloon south of the country is now tentatively groping towards profitability), glass, textiles, and shipbuilding.

The acceptance of Mr Gheysels' redundancy plan by the understandably fearful and belligerent workforce of the Kempensteensels (KES) group is an example of how an uncompromising management approach can sometimes persuade workers, against all the odds, of the futility of han-

ging on to jobs in an industry with little future.

The Dutch-speaking north of Belgium has always complained that it has come in for less regional aid than the French-speaking south, the prime example being the BFR140bn which the national government has spent on Cockerill Sambre over the past 10 years. That is why rumours early last year that KES was having second thoughts over funding a new mine shaft in Limbourg sparked off a wave of strikes and demonstrations in the province.

These were ended only when Mr Wilfried Martens, the Prime Minister, made a twin public pledge that any future restructuring would be done without compulsory dismissals and that a new manager would be found before the end of the year to propose a restructuring plan.

Mr Gheysels' second choice after an abortive attempt to recruit Renault's Belgian commercial director, maintains that he accepted the offer because the sheer size of the challenge. "On economic grounds, there was no case for producing one tonne of coal, yet the world closure was taboo," he recalls.

"There was no correct solution," says Mr Gheysels. In the end, he proposed a scheme designed to support in more or less equal measure the state's economic interests and protect the 20,000 workers and the 10,000 people whose jobs indirectly depended on the mines.

Closures, he argued, were inevitable. "Even if we tried to be as efficient as possible, with our outclosures we might be lucky to cut the 1987 loss from BFR16bn—BFR18bn to something like BFR14bn," he says.

Under Mr Gheysels' plan, the three mines in the east of the province would be closed and the remaining two, in the west, merged at a total cost of BFR28bn. That would be enough to reduce losses to what Mr Gheysels and the government agree is a "maximum acceptable level" of BFR4bn by 1995.

The deficit would fall in steps, producing an overall loss for the period of BFR55bn. Add in another BFR6bn for maintenance and new investment, and the overall total comes to BFR61bn. The subtlety of the scheme was that it left the number of jobs in the west for miners in pits to be closed, and left it up to the unions to decide how to

split the BFR28bn closure costs between operating losses, redundancy payments and investment in new job creation. Clearly, the longer they held on to their jobs, the less cash there would be for redundancy, a brutal but compelling logic.

"As I expected, there was chaos," says Mr Gheysels. "After 20 years of promises and a remarkable lack of being told the truth, the workforce had to face up to the fact that mines had to be closed—and I fully sympathised with them." At one stage earlier this year, Mr Gheysels could not even visit his office in Limbourg without running the danger of being lynched—and when he did, his car was attacked by 200 furious mineworkers.

"What finally swung it—though it was never certain until the last moment whether or not the miners would accept the package—was probably a further proposal by Mr Gheysels for levels of compensation of course within the BFR28bn limit for overall closure costs.

He offered miners up to BFR120,000 annually—dependent on certain conditions—on top of basic BC redundancy pay if they volunteered for redundancy and gave him the choice of the exact timing of their departure, with a slightly lower offer for workers who wanted to decide when to leave themselves.

"Everybody knew that they could reject the offer and that the plan would therefore fail. But they also knew they were being offered more than ever before," he explains. By the April 26 deadline for a decision by the miners, just short of 10,000 employees, around half the total volunteered to accept.

Mr Gheysels is now in the process of working out how to implement the plan, now that it appears to have got over its key social and political hurdle. He expects to announce details next month for the closure of a first mine in September, followed by a second next January, with the final shutdown some time next summer.

The first indications are that between BFR3bn and BFR6bn will be available for new investment in job creation, to which the Flemish government and local authorities have promised to add BFR2bn. The key question is whether that will be enough to recreate those 10,000 jobs.

William Dawkins

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## BELGIUM 5

Profile: Philippe Bodson

## The modern manager

PHILIPPE BODSON has had a

busy year. In March the 43-year-old managing director of Glaverbel led his glass company to a highly successful stock exchange flotation (more than 100 times over-subscribed and bags of publicity into the bargain); then just four weeks later, he took over the reins from Andre Lysen as president of the Federation des Entreprises de Belgique (FEB), the country's leading employers' organisation and local equivalent of Britain's CBI.

Young, enthusiastic and keenly communicative Mr Bodson is certainly not typical of the men who sometimes head such groups. A civil engineer with an MBA from Insead, his modern management style is appropriate at a time when Belgium like most other European countries is looking to a rejuvenated business sector to survive and compete in the hard and increasingly fast moving markets of the late 1980s.

His determination to master the Flemish language as well as his native French—he is known to practise each day—is typical in the Belgian context of a more

enlightened approach.

Mr Bodson is convinced that there has been a radical transformation of industrial and commercial attitudes and performance over the last five years—but he is no starry-eyed optimist. He insists that business must adapt better to the challenge of change, that the Government's austerity drive must continue, and that something urgently must be done to reduce the intolerable burden of personal taxation.

The FEB, which claims to represent more than 90 per cent of Belgian companies through affiliated trade associations, is strictly "non-political" and Mr Bodson confesses that he has "a hard time identifying myself with any one of the political parties". While this shines through in frustration at the Government's inability to sort out the language dispute—"it is a sad situation in which everybody is right but everybody has to compromise"—it is nonetheless apparent that he sympathises with the Liberal parties' commitment to deep budgetary cuts.

A few years ago the total budgetary deficit exceeded 15

per cent of gross national product," he points out. "The aim is to get this back to 8 per cent this year and 7 per cent by 1989, but in view of the drastic fall in inflation and interest rates I do not think this is enough. It is not enough to overcome the so-called 'snowball effect' (borrowing simply to pay interest on existing debt) we cannot stop until we get to 4 per cent. It is simple mathematics, not political conviction. By 1992 when the European market will be opened up we cannot afford to have a larger deficit than our competitors."

Mr Bodson seems happy enough with Belgium's corporate tax regime—reliefs and incentives introduced over the last few years have significantly eased the burden for companies—but he displays a strong distaste for the country's high levels of personal tax.

Asked whether the objectives of budget cutting and fiscal reform are compatible, Mr Bodson says, "I really think we have reached the point where the two must be combined. When the country was running a budget deficit of 15 per cent of GNP, that would have been irre-



possible." On the optimistic side, Mr Bodson is encouraged by the new taste for risk taking—the consequences, he feels, of lower interest rates and a better balance between the return on safe investments and the return from equities; he sees small and medium sized businesses as having created most of the 40,000-45,000 new jobs over the past three years and the best hope for the future; and he believes that the Belgian economy is improving its competitiveness. "I can think of lots of multinationals—Caterpillar, Renault, for example—who say that their Belgian plants are the most productive. We are well located. We are certainly a good country to invest in."

Tim Dickinson

Profile: Jean Gandois

## Strong man of steel

MR JEAN GANDOIS, the tough 57-year-old French industrial troubleshooter, was surprised to find himself earlier this year back in the chair of Cockerill Sambre, the Belgian steel group.

For he had little idea when the Belgian government first summoned him four years ago to engineer a revival for what he then described as one of the worst steel companies in Europe, that he would stay at Cockerill long enough to see his efforts bear fruit.

Last time Mr Gandois took office at Cockerill, the group was right in the middle of a traumatic job reduction plan that has more than halved the workforce from 41,000 in 1974 to fewer than 13,000 today. It was painful, but at least the group had the protection of the system of EC price and output controls which has helped support steel prices since 1980. While the worst of the job losses are over at Cockerill, Mr Gandois believes the industry as a whole

still has a very long way to go before it can be anything near profitable.

Now Cockerill and Mr Gandois are in the forefront of the EC steel industry's attempts to persuade the European commission to change its plans to abandon the protection afforded by quotas by the end of this year.

The steel producers' campaign to keep quotas recently ground to a halt owing to the failure of the members of Eurofer, the "club" of big integrated producers of which Cockerill is a member, to agree on voluntary capacity reductions large enough to bring the oversupply in line with flagging demand. The commission estimates that the Community's steelmaking over-capacity currently runs at 25m to 30m tonnes.

To Mr Gandois, the dilemma faced by Cockerill and Eurofer's other 21 members is clear. "Three or four years ago, you had big differences in costs

between plants and it was obvious that the older ones should close. Now the differences are very small so it is much more difficult to say which ones should go."

The bulk of Europe's steel over-capacity is in big publicly-owned hot rolled strip mills, like Cockerill's twin plants in Liege and Charleroi, which makes it difficult to dilute the impact of job losses. Mr Gandois' preferred solution would be for an industry-wide accord to run at fixed levels of under-capacity. "That means we all have to reduce the level of utilisation at which we are losing money," he says.

The formerly heavily loss-making Cockerill has just completed three months of trading at near breakeven point, and according to Mr Gandois should be able to break even for a full year by 1988.

Mr Gandois started his career as a steel executive and became president of Rhod-Poulenc until his resignation in 1982.



The Belgian Government approached him after seeing how he had acted in neighbouring Luxembourg as a consultant for rival steel producer Arbed's restructuring plans.

After setting up a BFR 100bn plan of plant closures and new investment for Cockerill—a politically-sensitive task in view of the notorious regional squabbles which have always divided this fragmented group—the French Government lured Mr Gandois back last July to become chairman and chief executive of Pechiney, the nationalised aluminium and metals group.

William Dawkins

Small businesses

## Little enthusiasm for risktaking

IT IS STRANGE but true that Belgium's most powerful small business lobby group is urging the Government to introduce stricter and more numerous professional regulations.

This might seem extraordinary at a time when its counterparts in Europe's major economies are pressing hard for not more but less red tape on the grounds that excessive government interference can strangle young companies' growth prospects.

The lobby group, the National Christian Organisation for the Middle Class (NCMV), is pressing for the introduction of professional qualifications (to add to the ones that already exist for 41 activities) for an unlikely sounding range of jobs from computer software development to interior decorating and diamond dealing.

At the source of this apparent oddity is the NCMV's members' desire to protect themselves from competition from unscrupulous newcomers to their industries.

But there are other more revealing reasons behind their campaign—and they go right to the heart of why the Belgian small business sector has so far failed to show the startling explosion in growth that has characterised its equivalent in Britain in recent years.

"We are talking about people who want things to go in the future as they have done in the past. They just don't want to grow, because growth is a risky business," explains Professor Rik Donckels, director of Belgium's Small Business Research Institute.

It is no accident in that respect that the NCMV's name has such a bourgeois echo, nor that the sector's affairs are looked after by the aptly named Ministry of Middle Classes.

As an illustration of Belgian small business caution, a recent survey of 7,700 enterprises showed that more than 86 per cent of the sample were sole traders and partnerships—not a structure easily adapted to growth—and that more than two-thirds of those were shops and restaurants.

The same study showed that only 16 per cent of Belgian start-ups fail in the first year, a superficially encouraging score, but a bad sign for those who argue, on the basis of US experience, that a high small business failure rate is a mark of a thriving and inventive entrepreneurial culture.

Belgium and the EEC—Industrial Production

	(percentage change per year)				
	1982	1983	1984	1985	1986
Belgium	—	2.0	2.5	2.5	1.6
Denmark	2.7	3.2	9.7	4.2	3.9
W. Germany	-2.9	0.6	3.0	5.7	2.1
Greece	1.1	-0.1	1.6	3.4	0.3
Spain	-1.1	2.7	0.8	2.2	2.9
France	-0.5	—	2.0	1.0	1.0
Ireland	-0.9	6.6	12.4	2.3	2.7
Italy	-3.0	-3.2	3.4	1.2	2.6
Luxembourg	0.9	5.4	13.3	6.9	—
Netherlands	-4.1	3.2	4.1	4.0	1.0
Portugal	4.6	1.6	-0.1	10.9	—
UK	1.9	3.6	1.3	4.7	1.5
EEC 12	-1.2	0.9	2.2	3.4	2.0
US	-7.4	7.8	12.3	2.1	2.1
Japan	0.3	3.6	11.1	4.6	-0.3

Source: Eurostat.

So it is almost in spite of rather than because of the sector's demands that the ministry, under Mr Jacky Buchmann—himself the owner of a successful small business—is pursuing a red-tape cutting policy and attempting to stimulate enterprise.

Here he has the support of his Flemish speaking Liberal Party in the ruling four-party coalition.

In the near future, it will for example be pumping cash into Limbourg in an attempt to provide new employment for the 10,000 coal miners to be made redundant there over the next year.

As a mark of their commitment to the sector, central and regional governments have in recent years produced a whole range of small business support measures. The most important include the following:

• **Managed workshops**, where young ventures can obtain space on flexible terms, plus secretarial support and business advice from an experienced manager on site. First established two years ago, there are now 13 such business centres in the north of the country in Dutch speaking Flanders, which is aggressively attempting to launch itself as an entrepreneurial centre—and just two in the French speaking southern region of Wallonia.

Mr Gaston Geens, the Flemish regional Prime Minister, has pledged to bring the Flemish

total to 20 by the end of next year.

• **Soft government loans** for unemployed workers starting out in independent business. Introduced in 1984, this channelled BFR 1.45bn into 3,062 ventures in its first year, rising to BFR 1.8bn for 3,697 businesses in 1985—thus making a big impact on Belgium's annual start-up rate of roughly 40,000 new enterprises a year.

• **Employment grants** under which regional Governments subsidise the wages of unemployed people taken on by small businesses for research and development, energy saving related work or export projects.

Launched in late 1983, this had helped 1,224 ventures pay the salaries of 2,226 staff by the start of this year. A slightly different recruitment related scheme pays the costs incurred by first time employers in finding their first employees. This was followed earlier this year by grants for start-ups looking for the second employees.

• **Significant tax benefits** introduced three years ago for start-ups and their investors so long as the projects concerned exploit innovations in high technology and are incorporated between 1984 and 1988.

But in spite of all this activity, the one key indicator of entrepreneurial life, the number of stock market flotations of young companies, has failed to take off to anything like the same extent as in the UK, France or the Netherlands.

where small company share markets are the most active in Europe.

The Brussels stock exchange has seen barely more than 10 flotations in the past three years, though a mini new issues boom could well double that total in the current 12 months. Most of those have been larger traditional companies or turnaround situations.

Even more sobering, the Brussels stock exchange's junior share market, set up two years ago to encourage more entrepreneurs to cash in on the rewards of their risk taking, has proved a flop. It has attracted just two flotations: Telindus, a telecommunications group and Econocom, a software supplier.

Unlike the full stock market, it sets no strict conditions on the percentage of equity to be offered to the public, though it is estimated that 25 per cent, with a total market capitalisation of BFR 50m is the minimum.

Even if the junior market has attracted little initial interest from the small businessman, it has at least set a key precondition for a venture capital industry by opening the possibility for a means by which investors in private companies can realise their profits.

Accordingly, recent years have seen the establishment for the first time in Belgium of several private venture capital funds. They include Advent, an offshoot of the UK company of the same name, Benevest, part of Kredietbank, and Prominvest, an arm of Groupe Bruxelles Lambert.

The amount of venture capital available in Belgium grew from Ecu 363.5m (£250.1m) to Ecu 400.1m between 1984 and 1985, according to the European Venture Capital Association.

As is so common in venture capital in Europe, the problem is in finding suitable ventures in which to invest.

Small businessmen complain that they are unable to attract risk investors because few funds can go below BFR 7m to BFR 10m. At that level, the likely reward is too little to justify the amount of management attention small companies will need.

The small business institute's Prof Donckels has a more pessimistic explanation. He claims: "The average small businessman in Belgium just doesn't want outside finance because the idea of growth is just too much to handle."

William Dawkins

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## BELGIUM 6

## Language divisions

## Cultures at the crossroads

IT IS HARDLY Beirut or West Belfast. A few signposts are defaced and graffiti liberally adorns the more tempting concrete targets. But in other respects this rural and not unattractive corner of North East Belgium—just six villages and 4,000 inhabitants—seems a highly improbable setting for community strife.

The problem of Les Fourons (or Voeren as the area is known in Dutch) has divided Walloon and Flemish politicians since the early 1960s when the last major change to Belgium's linguistic frontier was agreed.

Following the election of Mr. Joseph Happort as mayor in 1982, this small community has increasingly become the focus of the country's deep-rooted language dispute and on several occasions in the past few months has threatened to bring the coalition Government to its knees.

The immediate difficulty lies in the fact that Mr. Happort, a militant Francophone, steadfastly refuses to pass an exam to demonstrate his competence to speak the official local language—Dutch. This has infuriated his Flemish opponents in the province of Limbourg (of which Les Fourons is a part) and last September precipitated his dismissal by the Flemish section of the council of State on the grounds that he is challenging the painfully constructed linguistic provisions of the Belgian constitution.

Several times, however, he has effectively been able to circumvent this decision by being re-elected First Alderman of the council and thereby assuming the functions of de facto mayor.

The question of whether the merry-go-round should continue—and if not how legally and constitutionally it can be brought to an end—is essentially the issue which has kept the Government teetering on the brink.

Mr. Happort's case—outlined in his surprisingly spartan office in the local "Maison Communale"—is quite simply that the democratic wishes of the local people are being denied.

Les Fourons, he explains, was transferred from the Walloon or French-speaking Province of Liège to the Flemish-speaking Province of Limbourg under the 1963 community agreement "despite a referendum which showed that 90 per cent of the people wanted to stay in Liège."



Joseph Happort, mayor at the centre of the language flare-up, sits in the visitors' gallery at a meeting of parliament

Since then, he maintains, "Flemish pressure has become more and more lively and a jurisprudence has been created which is favourable to Flanders. The only language recognised has been Flemish. We have got to go back to Liège because the Flanders region does not respect the wishes of the majority of the Fourons inhabitants."

Ironically, the majority of the people in the Fourons speak neither Flemish nor French but a local dialect closer to German. "This is used by about 60 per cent of the population—mainly the old," Mr. Happort admits. "But the fact is that 80 to 90 per cent know French and two

thirds want the area to be returned to Liège."

Mr. Happort himself confesses to knowing "a little Dutch" and can certainly understand sufficient to read and in his capacity as acting mayor to sign the official documents of the council. He insists that he harbours no personal animosity towards Flemish people—though he and his Flemish political opponents refuse even to acknowledge each other in the street—and he says that if he got his way the minority Flemish language would be respected and allowed to continue.

Mr. Happort initially comes across as a somewhat shy and

even mild-mannered man but his language leaves no doubt that he is in deadly earnest. He compares Flemish attitudes to "the Gestapo" and sees himself as saving Wallonia from "the enemy."

Asked if events in Les Fourons do not create an absurd spectacle for the outside world doing enormous harm to Belgium's image abroad, he replies: "If this issue threatens the Government's life it is because it is an expression of the wider Belgian malaise. We are at the crossroads between two cultures—we are like two different elements, water and fire—and for me the idea of Belgium does not exist."

The long-term solution is for Flanders and Wallonia to be two regions of a wider Europe, he says.

Not all Flemish politicians would disagree with this last sentiment—indeed some have expressed it publicly themselves—but they are convinced with the same degree of passion as Mr. Happort on his side that Voeren must remain Dutch.

It is pointed out, for example, that the area was ceded to Flanders under the 1963 deal for blatantly political reasons. As Mr. Leo Delcroix, secretary-general of the CVP, the Flemish Christian Democratic Party explains, the Socialist Party in Liège at the time almost commanded a majority in the region and was therefore quite happy to "lose" a district like Les Fourons which was the predominantly Christian.

Moreover, he adds, that same agreement covered Komen Moeskroen, a much bigger community on the western side of the country which was switched in the opposite direction, as well as the all important Flemish fringes of Brussels where the French-speaking population enjoyed so-called bi-lingual facilities.

"To Komen Moeskroen the people have adapted and now speak French," Mr. Delcroix says. "But the French-speaking side have generally shown much less willingness to adapt."

Flemish-speaking Christian Democrats are particularly incensed that the FSC—their "sister" party in the south—should champion a man like Mr. Happort, who as a member of the Socialist party ought to be an unambiguous political enemy.

Tim Dickinson



Canalside scene in Flanders between Bruges and Sluis

## Tourism

## Promoting the country's riches

SEEN FROM the air, Belgium looks like a large sugar-beet field crossed by arrow-straight canals. From the sea, it looks like a vast, seemingly blank wall of concrete, broken by the occasional foundry chimney flaring bright orange.

Dashing across the country on the efficient motorway system it is hard to drive more than three hours without crossing a border. But it leaves the misleading impression that Belgium is an unappetising mixture of drab industrial architecture and soggy fields.

After an arid whiff of Ghent's steel works there is a nasty hint of Brussels' breweries. Miles of rolling agricultural land, broken only by the odd tufted tumulus silhouetted against an enormous sky, suddenly give way to the grim slasheps of the city of Brussels.

The Belgians are well aware that the ease of communications in their country is a mixed blessing, that their own perceived either as an annex to France or the doorstep of Holland, a kind of lobby at the entrance to Europe.

For the first time, however, the tourist authorities—divided into French and Flemish like the rest of the bureaucracy—have joined forces with the national airline Sabena, American Express and Avis, to turn the image of Belgium inside out.

A five-year promotion campaign aimed at the American market has already started, with a budget of BFR 50m. The theme of the campaign is that Belgium is the key to Europe, that a transatlantic visitor can get the feel of the history and culture of a whole continent by sampling the medieval riches of Bruges or the luminous art nouveau treasures of Brussels.

On a more practical note, the promotion points out that availability and price of hotels in Brussels compares very well with Paris or London, and that it makes sense to use Belgium as a base for excursions to other European capitals.

American visitors to Europe as a whole dropped off dramatically in 1986, put off by threats of terrorism, and Chernobyl radiation, not to speak of the slump in the dollar. Belgium, which was never top of the list of tourist priorities, was particularly hit by the American cancellations and the experience seems to have stimulated the tourist authorities into a new dynamism.

For instance, the French and Flemish tourist organisations will at last be working under the same umbrella in New York—a great relief to tourists who have always found the division of such a small country into language pockets quite incomprehensible.

The promotional effort in the US is only the beginning, it seems. The Belgians have decided that the best way to sell their country is to carve it up into easily digestible morsels. Research by American Express shows a growth market among independent rather than group travellers, a market looking for more than a superficial, whistle-stop tour in a minimum period of time.

To meet this need, the Belgians have come up with various themes and packages which will shortly be marketed in the UK. Art Nouveau enthusiasts, for example, are now being offered two night's accommodation in one of Brussels' elegant turn of the century hotels, plus a day with a specialist guide visiting such gems as Victor Horta's house, the Solvay mansion and other private houses not normally open to the public.

Other packages include entrance to a range of transport museums, both military and civilian, and special prices for events during the Europa festival in Brussels this autumn. There are also plans on the drawing board for chocolate weekends with visits to the ateliers of Belgium's most exclusive chocolatiers.

There is also a range of new ideas for holidays outside the main cities, combining sports and other activities with a weekend or week in an hotel. At the coast, for instance, there are gastronomic packages combining the pleasures of seafood platters with sand-yachting on the hard wet beach at La Panne.

Although it would be rash to take a trip to the Belgian coast without gum-boots and wind break, it is not without its bracing charm. It is easy to get lost in the beautiful wild dunes near the French border, once the apartment blocks are obscured by the sand. A little further inland, the clear blue flax fields near Courtrai are stunning in early summer.

It is best to tackle the flat bits of Belgium on a bike, following the canal tow paths to pretty little Flemish towns like Damme. The other way is to rent a boat and approach the secret parts of Bruges or Ghent, by canal. Ghent, which was once only second in wealth to Paris, has now banned cars from its city centre, so the tinkle of the carillons will no longer be drowned by the traffic.

Many visitors to Belgium are attracted first to the major cities to look at the famous art treasures such as the extensive collections of Rubens, van Eyck and Bruegel. Or the modern masterpieces by James Ensor, Paul Delvaux or René Magritte. Next, they are charmed by the perfectly preserved miniature city of Bruges, complete with gabled facades, bulbous bel-

fries and sluggish canals.

Then, after a quick look at the Grand Place in Brussels and a stroll round the Sablons looking for antique bargains, they think they've "done Belgium."

Hidden away, though, off the beaten track, there is a forgotten side of Belgium made up of tiny towns which were rich and powerful in the Middle Ages, but which have faded since. Their architectural masterpieces, like their East Anglian counterparts, are relics of the prosperous wool trade. Usually they have been battered by sieges, and burned, or bombed during 400 years of European battles.

These little towns, like Lier, near Mechelen, with its eccentric astronomical clock, are now dormitories for modern industrial centres. The narrow cobble streets, with lace shops and framing aspidochelons are the low key side of Belgium. The ideal place for a reflective local beer or a restoring shot of oily gin and the new season's "maatsjes" or young toasted herring.

In the smallest Belgian town, a potted history of Europe is written in its architecture. The style is never unified. Chunky, romantic vices with florid

Flemish renaissance. Smooth Burgundian slate rubs shoulders with high gothic carved limestone. Many towns have at one time been Dutch, Spanish, Austrian or French, and the flavour of each occupation still lingers.

In the wooded Ardennes, with its blue-black pine forests and bleak peat bogs, there are also charming little towns waiting to be discovered. This year, Belaud, the booking organisation which handles French-speaking Belgium, has brought out a brochure offering a large number of packages in the Ardennes.

In the summer there is a choice of tennis, golf, fishing or walking holidays. In winter, there are plenty of opportunities to sample cross-country or downhill skiing.

Most incongruously—for the traveller who is bored with Kenya—Belaud is offering a new kind of safari, crashing through the muddy forests in a four-wheel drive Toyota for a glimpse of wild boar.

For information on Belaud, and other holidays in Belgium, contact the Belgian Tourist Office, Dover St, London W1. Tel: 01-499 5379.

## GENERALE BANK 1986 RESULTS

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### STEADY IMPROVEMENT IN THE GROUP'S

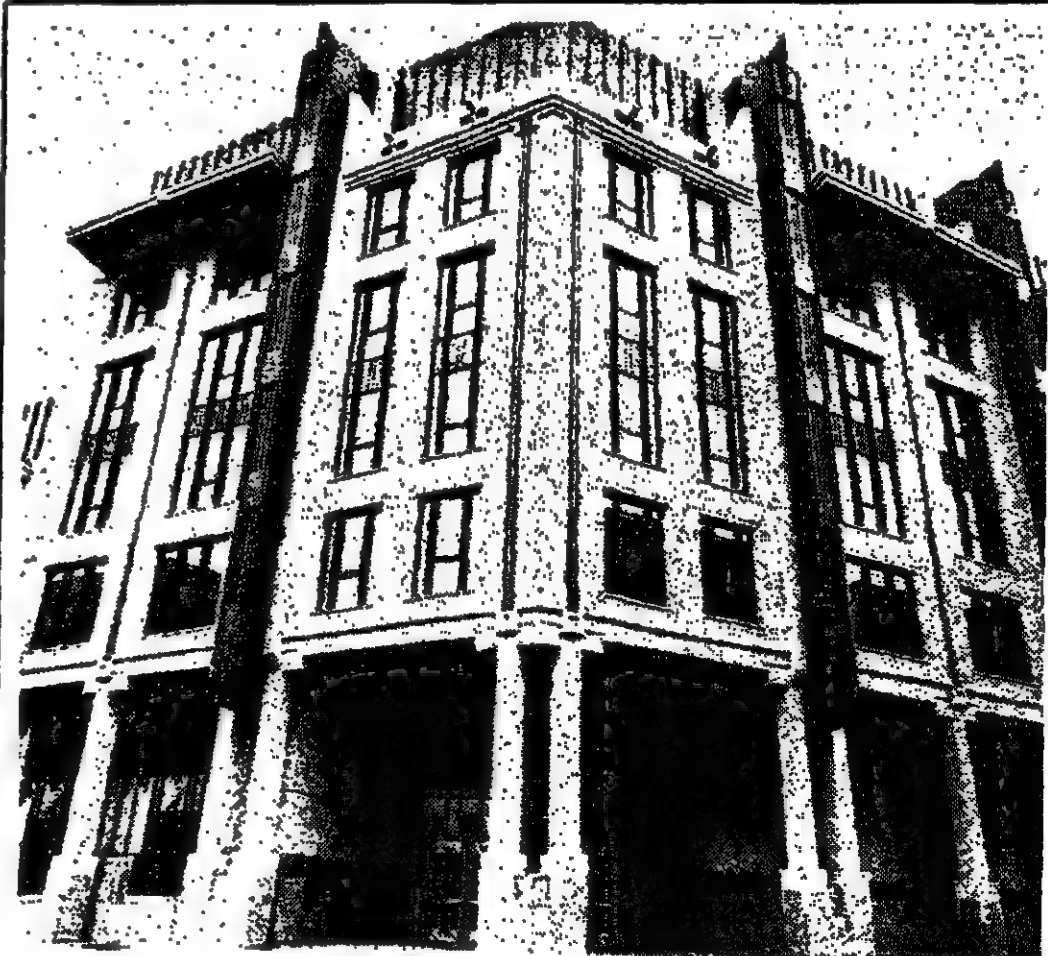
#### ACTIVITIES AND RESULTS

	1986		1985		%	
	BEF	US\$	BEF	US\$	in BEF	in US\$
in BEF 40.000						
(millions)						
Balance sheet total	2,273	55,044	2,061	40,990	+10.3	+26.6
Total deposits	2,104	51,789	1,921	38,178	+19.8	+35.5
of which due to:						
Banks	840	22,136	816	18,217	+15.1	+42.7
Total facilities of which						
Facilities to the Belgian public	1,580	39,395	1,374	27,386	+15.5	+40.2
in BEF 30.000						
(millions)						
Own funds	735	18,090	611	12,222	+19.5	+49.0
Gross profit	48.6	1,144.8	38.1	697.4	+26.5	+84.2
Depreciation, decrease in value	23.4	575.9	20.3	402.6	+15.5	+49.2
and provisions	18.5	385.0	12.2	245.1	+11.5	+24.2
Corporate income tax	8.5	87.3	2.7	54.3	+29.7	+80.7
Minority third-party interests	0.3	8.6	0.4	2.2	-4.1	+18.7
Net profit	5.9	145.0	4.9	97.5	+19.2	+49.2

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Total deposits	238.4	201.1
Assets	238.4	201.1
Capital and reserves	8.5	11.3

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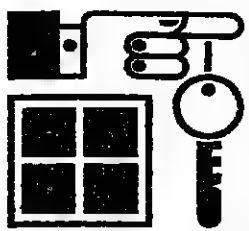
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## SECTION IV

FINANCIAL TIMES  
SURVEY

Buildings are becoming obsolete more quickly, but which ones get renovated depends on the returns available.

The retail sector has, nationwide, drawn in developers, putting pressure on existing owners to refurbish their investments. Meanwhile, the industrial sector has remained the Cinderella, and office renovation is not without problems—especially when it involves buildings that date from the sixties, writes Paul Cheeseright.

## Build-up of stock to mend

THERE HAS NEVER been a time, in all probability, when so much of the nation's property needed renovation. For that is what refurbishment is all about. It is a half-way house between knocking a building down and starting again, and leaving it standing either to become derelict or increasingly inconvenient.

For the property industry such renovation is a continuing job, ebbing and flowing as the economy itself ebbs and flows: some sectors fashionable now, some at other times, depending on the returns available.

The industry now is responding both to the shake-out in the economy and to the rising expectations of the consumer. But there is no evenness in this response.

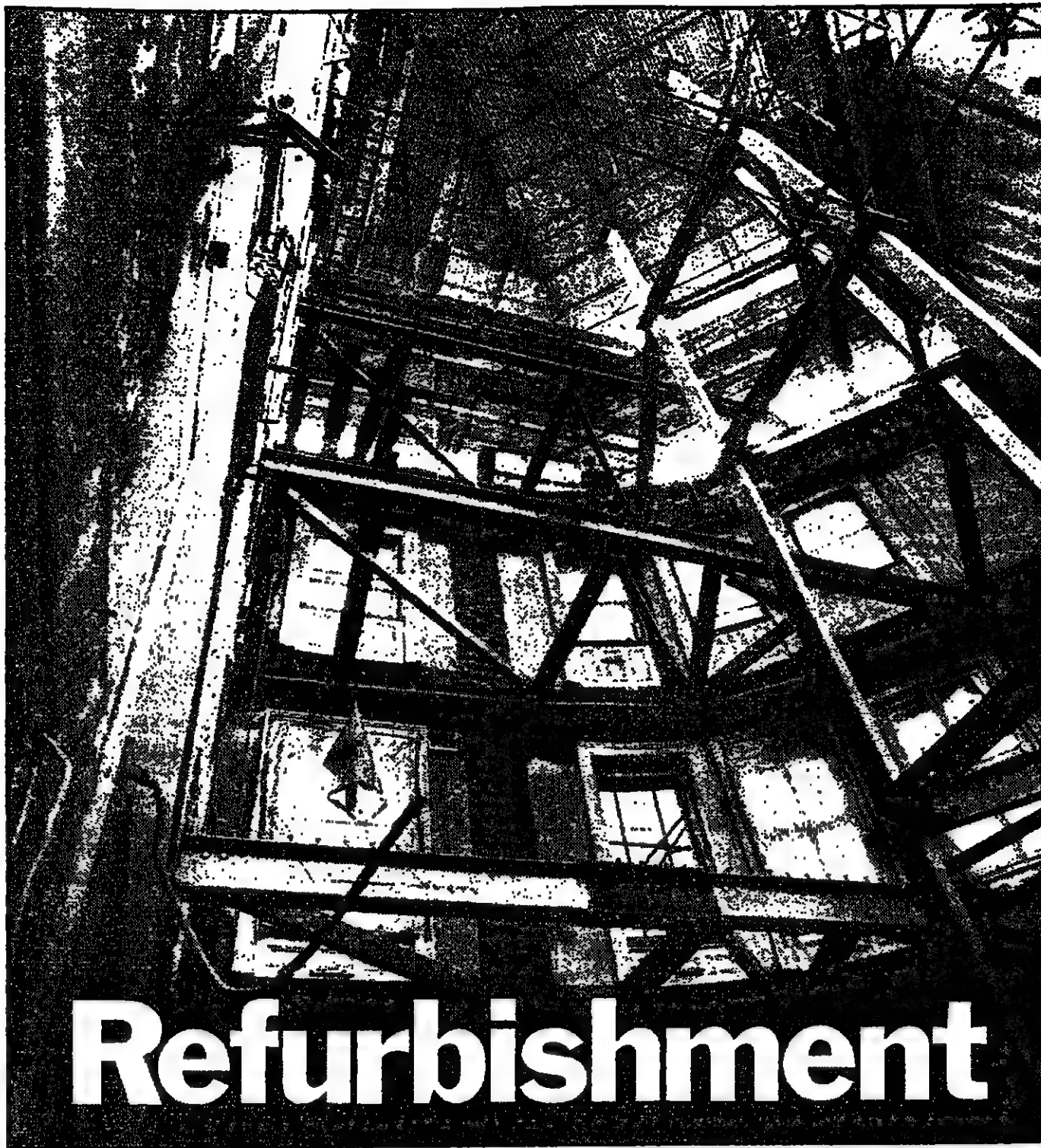
The British manufacturing sector is said now to be performing more efficiently than a decade ago, but there is much less of it. Stress has been put

rather on the development of services. This points to relatively more refurbishment activity in the office rather than the industrial sector.

But it points inevitably to shopping as well. Fuelled by a general rise in incomes above the level of inflation and stimulated by the availability of plentiful credit, the employed population has been enjoying a consumer boom. And this has not been a phenomenon confined to the south-east.

The retail sector has, nationwide, drawn in developers. The more they have piled into new ventures the greater has been the pressure on existing owners to refurbish their investments.

The factors behind the retail boom are those behind the spread of private residential property investment, too. Two-thirds of the nation's homes are now privately owned, against just over a half at the start of the 1970s. Their stock is continually



## Refurbishment

Ashby & Homer is currently working on a refurbishment project for the Worshipful Company of Fishmongers in the City's King William Street—see Page 3

undergoing refurbishment.

So, too, is the stock of publicly-owned housing but, given the restraint on local authority spending, refurbishment is not happening quickly enough to meet needs.

This uneven pattern of regeneration of the nation's property is taking place against the background of growing concern about the plight of inner cities. There is concern, too,

about the need for a revival of the rural economy as measures to combat agricultural surpluses start to hurt the farming community.

The Government has put in place an array of grants and systems to encourage the refurbishment of urban areas, for example derelict land grants, enterprise zones, and development corporations. It has sought to relax the planning

restraints on development in rural areas so that derelict buildings can be released for, say, small workshops.

At the same time it has sought to wrest control of public housing from the local authorities by encouraging sales to private individuals and by fostering the growth of housing associations, so that the responsibility for modernisation falls outside the public purse.

Certainly there is much work to do, not only in the housing sector but in the main sectors of commercial property.

A recent analysis of the state of industrial property—factories rather than warehousing—argued that the factory stock, like other parts of the national infrastructure, is crumbling.

The factory stock "is getting older and is being renewed only painfully slowly. This is wor-

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rying because factory buildings are perhaps the most directly productive of all infrastructure assets. They house the industrial activity that employs a quarter of the workforce, generate a third of national income and provide half the country's export earnings. And in many cases they do not house it very well," the study said.

By the mid-1980s, the study estimated, 19 per cent of the country's industrial floorspace had been constructed before 1919; 22 per cent between 1919 and 1945; 23 per cent between 1946 and 1965; and 20 per cent between 1966 and 1975. Only 17 per cent had been constructed after 1975.

For the property industry, the industrial sector has in recent years been the Cinderella. While it is true that, for example, old textile factories have been converted into small units, and in doing so probably employ more people than they did in the earlier generations of their use, it is also true that there has been no push of institutional investment. There has not, therefore, been the financial impetus for refurbishment that there has been in the office and retail sectors.

The office sector is difficult. It is now widely accepted that the constructions of the 1960s and the 1970s are not well suited for the electronic age. It is not universally accepted, however, that the best thing to do is pull them down and start again.

Industrial Market Research has just completed a survey of the private office refurbishment market. It found that the great weight of activity was in London and that much of that was involved in the modernisation of the 1960s and 1970s tower blocks. In the City, for example, these blocks make up 40 per cent of the available space.

In London, though, the refurbishment market is likely to concentrate in the future on the West End, where strict planning policies and a stock of nineteenth century buildings make refurbishment the only way to modernise. Starting again is rarely an option.

The market, none the less, appears to have peaked. It was worth £300m in 1985, according to IMR, but had declined to £240m in 1986.

One reason for this in the City is the pressure on space. This has forced the planners to take a more relaxed view of new

development outside the historic core of the square mile. Knocking down and starting again is an economic option in this area.

But drawing a distinction between the London office phenomenon and the industrial property problem of out-datedness, the high level of demand in the former creates a pressure for change that does not exist in the latter. There is therefore a greater readiness to fund change among the financial institutions.

There is something of the north-south divide in this. It is more difficult to find funds for refurbishment outside the M25 than it is inside it. This could change once the institutions become attracted to yields of up to 25 per cent on refurbished industrial property in the Midlands and northern area of the country.

The exception to this rule of thumb is the retail sector. There is as much enthusiasm for funding an improvement of shopping facilities in Liverpool as there is in Manchester or the London suburbs.

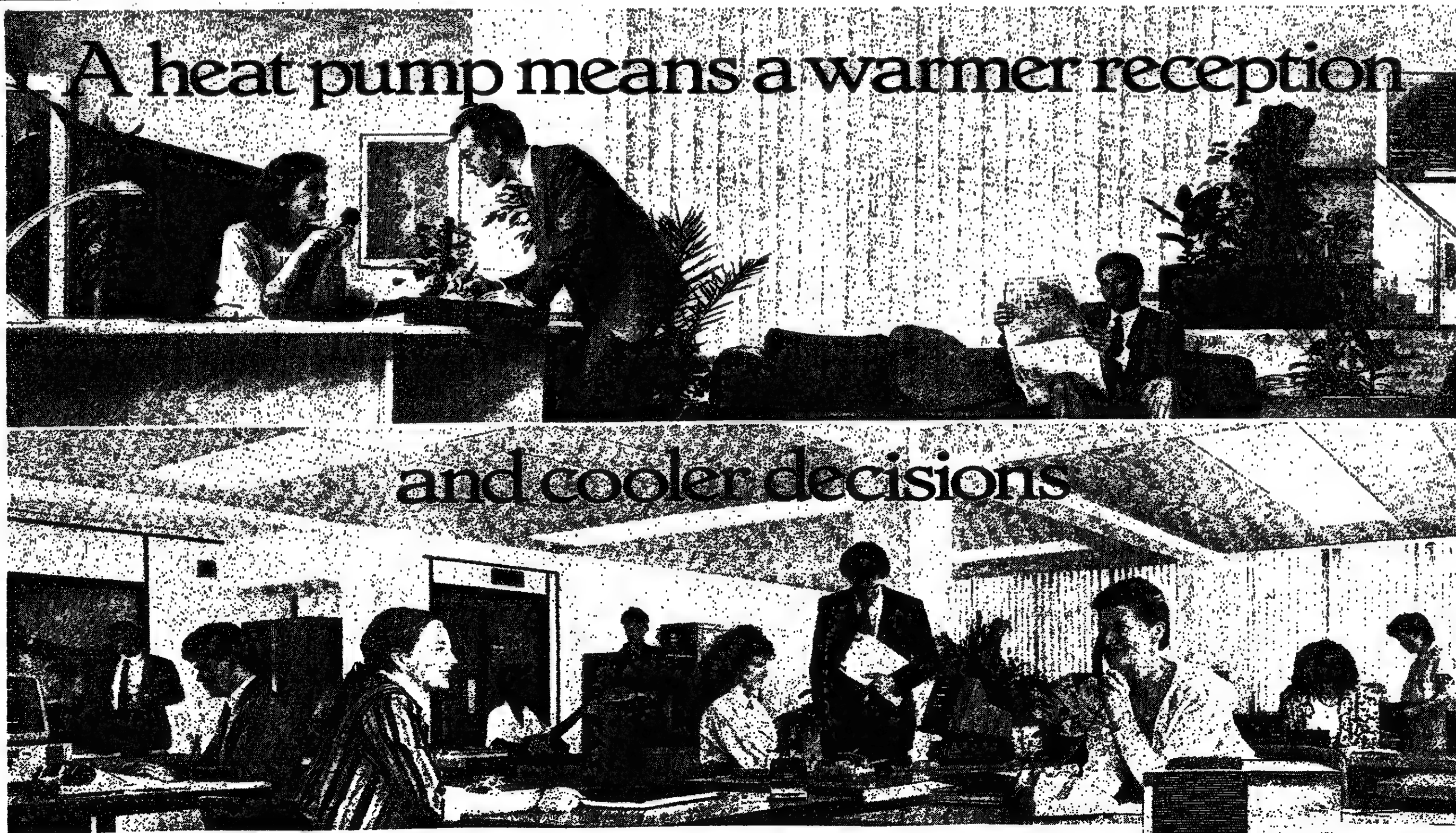
To some degree this is a defensive measure in the city centres against the pressure of developers to create large new complexes on the edge, or out of towns.

Just as office landlords have been coming to terms with their 1960s tower blocks, so the retail property owners have had to grapple with problems arising from design obsolescence and increasingly competitive trading conditions," Billier Parker, the chartered surveyors, noted.

Last year Billier Parker calculated that no fewer than 77 shopping centres were in the process of refurbishment. And the number would be higher now. More than half of existing shopping centres of 500,000 square feet or more were involved. Three-quarters of all the schemes were over 11 years old and nearly two-thirds of them were outside the south-east.

Buildings, whether retail or not, are becoming obsolete more quickly. The stock needs to be regenerated more often. The days have passed when owners could think of constructing for a century and refurbishing once a generation.

Property and Industrial Development by S. Pothergill, S. Monk and M. Perry; Hutchinson, April 1987; £12.95.



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## REFURBISHMENT 2

Paul Cheeseright looks at why some companies are going for redevelopment and others are improving. Plus West End property



There is a desire among owner-occupiers to hold on to what they have and bring it up to date. Above, Whitbread opens the gates on updated offices.



Whitbread has transformed old cellars into a staff sports and social club.

## City buildings

## Staying put—even if it costs more

CITY ACTIVITY has been running at lower levels than in the West End of London, largely because the buildings are less suitable for extensive refurbishment.

About 30m sq ft of the floor-space in the City was built in the 1960s and early 1970s and these are the buildings which, because of their shape and construction, are the least suited to modernisation for the major financial houses.

So there is a trend towards redevelopment—London Wall, a 1960s street in the north of the City is a prime example of the desire of developers to start again, in effect. And this trend has been encouraged by the more lenient planning policies

of the City Corporation, in operation now for a year.

There are, of course, many companies other than the financial institutions in the City, but the importance of the latter in the refurbishment equation can be gauged by the fact that, in 1986, according to figures drawn up by Jones Lang Wootton, the chartered surveyors, financial institutions took up 61 per cent of new space.

And the finance houses have to be choosy. Industrial Market Research, in its assessment of the market for accountants Touche Ross, said: "Given that high rents paid are only one factor in the decision-making process, tenants in the City will be seeking to improve the efficiency

and scope of their operations and increasingly turn to electronic technology in this respect.

"In the longer term, the supply of buildings capable of being refurbished to the necessary standard will decline. Refurbished property is likely to provide a declining proportion of the supply of office space."

Still, there are general factors that will lead companies and financial institutions to stay where they are and accept that refurbishment of a building they are already in could cost more than a redevelopment.

Mr Stephen Swicegood, managing director of Henry Architects and Engineers, the

company which transformed Victoria Plaza for Salomon Brothers, listed these factors in favour of refurbishment as time—it can be quicker than planning, designing and constructing the new; and location—other sites in city centres are not necessarily easy to find.

So there has been a steady stream of activity to meet the demands of tenants that have been changing because of the spread of electronic trading, the growing internationalisation of the London market and the deregulation of the City markets.

Technical difficulties notwithstanding, this activity has been the adaptation of 1960s buildings. Moreover, for

example, upgraded Drapers Gardens for the National Westminster Bank, providing new trading floors. Space Planning Systems renovated a building on Cheapside, again fitting it out with dealing floors for J. Henry Schroder Wagg.

And the activity has extended into buildings completed during this decade. ECH Project Services spent £20m on a complete revamp of Ebbgate House, so that Barclays de Zoete Wadd could have the electronic dealing facilities it needed. The building had, in fact, cost about this sum to construct in the first place.

The problem with the 1960s buildings is that often the ceiling heights are not tall enough

to accommodate the maze of wiring necessary for the equipment, and the rooms are not deep enough to fit in both the dealers and their equipment. The extra electronics, in any case, require a much more elaborate and powerful system of electrical supply. The use of large trading floors needs new, or at least extra, air-conditioning.

It is a costly business. Provided the designers have the depth of space to work in, Edwardian and Victorian buildings are easier. By filling in a light well, this is what JLV Building Surveying Services has been doing for Scottish Provident's building in the very heart of the City at 1-8 Lombard Street.

But the demand for large dealing floors is limited, in fact, to a relatively small number of institutions. The needs of other tenants are often for smaller

premises, finished to a high standard and hence, after refurbishment, capable of attracting high rentals. Waters City of London Properties

The problem with 1960s buildings is that ceiling heights are often not tall enough to take the

maze of wiring necessary for the equipment, and the rooms are not deep enough to fit in dealers and all their gear

worked in this part of the market, with the renovation of a 1960s block in Beaulieu Street, now renamed City Tower.

Given the current ambivalence towards buildings of this vintage—an ambivalence that embraces aesthetics as well as the technical problems of adaptation—it seems likely that once the space demand-supply equation has achieved a better balance in the City, the greater part of refurbishment activity is going to take place on older buildings.

There is a strong conservationist element in the City Corporation's planning policies. It wants new buildings pushed outside the traditional core of the Square Mile.

But there is also a desire among owner-occupiers to hold on to what they have and bring it up to date. Hence the conservation of the fabric of the Whitbread brewery, in use for 300 years, on Chiswell Street but its internal transformation to modern office space, organised by Space Planning Services.

## West End property

## The perils of taking on a ballroom

THE TROUBLE with refurbished property in London's West End is that there is not enough of it. The market itself is as big as that of the City and it is under the same sort of pressure.

Still, over a third of national refurbishment activity has been taking place in the West End, according to estimates by Industrial Market Research.

Any developer who can find a property for updating will pay heavily for it. Hence the £30.5m paid by London and Metropolitan Estates and Kumagai Gumi for Distillers House in the St James's area. The listed parts of the building will be restored and a new building will be put up at the back.

Such opportunities are few. Refurbished buildings to meet the rising requirements of tenants are simply not coming on to the market quickly enough. And this is not confined to the favourite areas of St James's, Mayfair and Covent Garden.

The latest floorspace survey of Debenham Tewson and Chinnocks, chartered surveyors, showed that in April alone, the available space in Victoria, which had suffered over-supply, dropped by 15 per cent and there was a drop of 10 per cent in the northern part of the area, again a district which had seen over-supply.

Richard Ellis, chartered surveyors, has calculated that between 1986 and 1990 a total of 5.7m sq ft of new and refurbished property will become available in the West End, but that this represents an average of 100,000 sq ft less a year than between 1982 and 1985. Of that 5.7m sq ft, just under 2m will come from refurbished property.

Refurbishing in the West End is not easy. Westminster City Council, the local authority for the area, has traditionally maintained a rigorous conservation policy which has been concerned not only with the exter-

nal appearance of buildings but also their interior preservation.

Many of the buildings were once the residences of the rich and have been adapted over the years. But commercial companies these days tend not to want buildings with a ballroom. They may be willing to pay high rentals but not charges which reflect the costs of restoring buildings to a residential grandeur long since past.

At the same time, large chunks of property are held by estates, notably the Crown itself and Grosvenor. Although their attitudes to property renovation are changing, they have been undertaking the work at their own pace and not necessarily at that of the market.

In the Mayfair district especially, there is a great uncertainty about whether to go ahead with refurbishment of property holdings. Many have only a temporary planning consent for office use, granted post-World War II to assist recovery, and in 1990 this consent runs out on about 1m sq ft of space, over three-quarters of which is owned by the Grosvenor Estate.

The City Council view on this is that reversion to residential use goes ahead unless it is impracticable. This suggests individual consideration for up to 300 buildings. Some will certainly be found now to be unsuitable for anything else but offices, because of size and cost and maintenance. Others are bound to revert—the council is not going to abandon its policy. So refurbishment is going the other way round.

What this will mean in terms of square footage of commercial accommodation lost over the whole West End is unclear. In global terms, the loss could well be offset by another factor coming into play covering districts other than Mayfair and St James's—the change in the Use Classes Order which came into effect on June 1.

This designates the category of activity that takes place in any given building. In the new Order, a business class was created that makes light industrial interchangeable with office activity.

The implication is that areas traditionally associated with

light industrial or craft activities—Covent Garden, Soho, Savile Row west of Regent Street and some districts north of Oxford Street—could switch to offices without planning permission.

The City Council, anxious to preserve, for example, the clothing industry north of Oxford Street and tailoring in Savile Row, has kept premises in the light industrial category. Gradually, they may be expected to change. Landlords like Great Portland Estates, with 250,000 square feet north of Oxford Street, can be expected to

refurbish properties into at least studio offices when existing tenancies expire.

Demand for space is such that changes of this type look inevitable, but refurbishment will be on a piecemeal basis. The effect, though, will be to spread the office market outwards.

The prizes are considerable. The rent differential of the West End and the City is eroding as the City itself spreads westwards. Which is why developers are anxious to get hold of properties that offer the prospect of higher rents once they have been renovated.

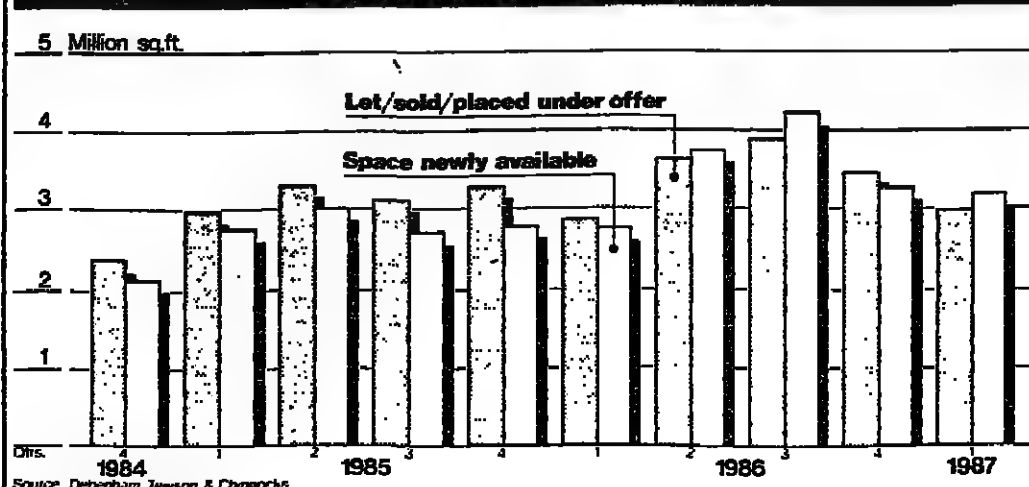
## Market growth for office refurbishment

(£ million at constant 1980 prices)

	Total new private office building and refurbishment output	Annual growth (per cent)	Output in Greater London	Proportion in Greater London (per cent)
1980	1,082	—	567	52.4
1981	1,273	+17.7	718	56.4
1982	1,553	+22.0	854	55.0
1983	1,537	-1.0	820	53.4
1984	1,552	+1.0	800	51.5
1985	1,567	+0.9	770.5	49.2
1986	1,715	+9.5	n.a.	n.a.
Total Output 1980-85	8,564	8.2	4,530	52.9

Source: Industrial Market Research Economics based on Department of the Environment Statistics and National Council of Building Market Producers Forecast November 1986.

## Central London office space



Source: Debenham Tewson & Chinnocks

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## REFURBISHMENT 3

City institutions seeking offices want wide open-plan spaces. Meanwhile, out of London, there are signs that office investment is picking up

## New-build boom makes tomorrow's work

THE FLOOD of City office refurbishment contracts placed in the two years running up to Big Bang appears to have ebbed. However, the bout of new building construction creates in its wake some refurb and fitting-out possibilities, while at the same time providing "the raw material for the next generation of work," according to one builder.

According to Vigers, one of the City's leading chartered surveyors, of the 6.2m sq ft of new developments in excess of 10,000 sq ft granted planning consent up to the end of March, only 344,129 sq ft were for refurbishment. And this was made up of just two projects: Lutens House at Finsbury Circus, and the much smaller Holborn House, Holborn. The rest were all redevelopment projects.

Six months earlier, Vigers listed five refurb schemes—although the total space involved, 347,522 sq ft, was much the same—as part of the 6.2m sq ft of space granted planning consent in the nine months to September.

Estate agents and surveyors all make the same point: the financial institutions seeking office space want large open-plan spaces for their trading floors—10,000 to 40,000 sq ft—

and this is hard to squeeze out of existing buildings. As a result, the City fringe has enjoyed a boom and the zone between the City and the West End, especially the increasingly empty newspaper mausoleums of Fleet Street, have attracted a lot of interest.

Rents of around £50 a sq ft (and rising) in EC2, the core City district, and the prospect of a rates explosion are also forcing pushing the newcomers further afield, claims Mr Martin Farr of Vigers.

Trollope & Colls (City), Ashby & Horner, and R. Mansell, three of the best-known City refurbishment companies, have been able to follow the changing work pattern and have picked up many contracts for projects outside the City proper.

In April, Trollope & Colls, a subsidiary of the building and contracting sub-division of Trafalgar House, won three modest refurbishment contracts in the City: the £200,000 Lloyds Bank building in Fish Street Hill near the Monument; a £1m contract from the City Corporation for work on the Old Bailey; and a £500,000 contract on behalf of the Berliner Handels und Bankbank in Queens Street.

Together, however, the three are small beer compared with

the £10m redevelopment contract for the Adelphi Building in WC2 on behalf of Manufacturers Hanover.

This is an example of mid-city spread by one of the large US financial institutions, and was won by Trollope's construction arm.

The limited amount of major refurb work in the City at present inevitably compares unfavourably with the 1985 and 1986 peaks. In late 1985, for example, Trollope won, in a matter of months, four sizable contracts—all for brokers and bankers with the emphasis on dealing room space.

The company's current refurb order-book stands at around £12m, which is down on the last couple of years but comparable with previous non-boom periods. The major contract slack is partly being taken up by a large number of orders for its small works department mainly for fitting-out jobs.

Ashby & Horner, which supplied in the run-up to Big Bang 2,000 dealers desks to more than 60 clients, many of them overseas institutions, has reported one major refurb contract this year—a £5.3m award for the Royal Bank of Scotland's computer centre in Charterhouse Square near Smithfield. Late last year, however, it won a

clutch of contracts: the £3.2m Standard Chartered Bank building in Gracechurch Street; a £1.3m project on behalf of the Worshipful Company of Fishmongers in King William Street; and finally a £2m contract, again for the Royal Bank of Scotland, in Great Tower Street.

Mr Denis Thornton, Ashby's group marketing manager, agrees that the larger-scale refurb projects have declined but adds that "most of the new buildings being built take occupants out of older ones, so refurb possibilities on the vacated premises, for those who are less demanding in space requirements, emerge a little later."

Also the fitting out of new office block shells can be similar work to the refurbishing of an older building. The gap left by the decline of major contracts is filled with lots of smaller, less than £500,000, projects, according to Mr Thornton. "Ashby has 50 to 60 percent refurb contracts," he said.

Having begun work in the City in 1740, Ashby projects a "traditional City builder" image and has its own team of craftsmen, masons and joiners, and long-standing relations with the banking world. Even the controversial Lloyds build-

ing proved a suitable place for Ashby's skills when it won a contract to build an "old wood-panelled boardroom inside," said Mr Thornton.

The company estimates that it has about a fifth of the £35m-a-year dealing room market in the City and expects about 60 dealing rooms to be commissioned each year as new markets open up in London.

The last major refurb contract reported won by R. Mansell, the Croydon-based company, was a £2m one for the Norwich Union's Bucklersbury House about a year ago. At the same time, two smaller projects were also taken on board: British Telecom's £700,000 contract for Carrouse House, Farringdon Street; and Five Oaks Investment's £550,000 contract in Botolph Lane.

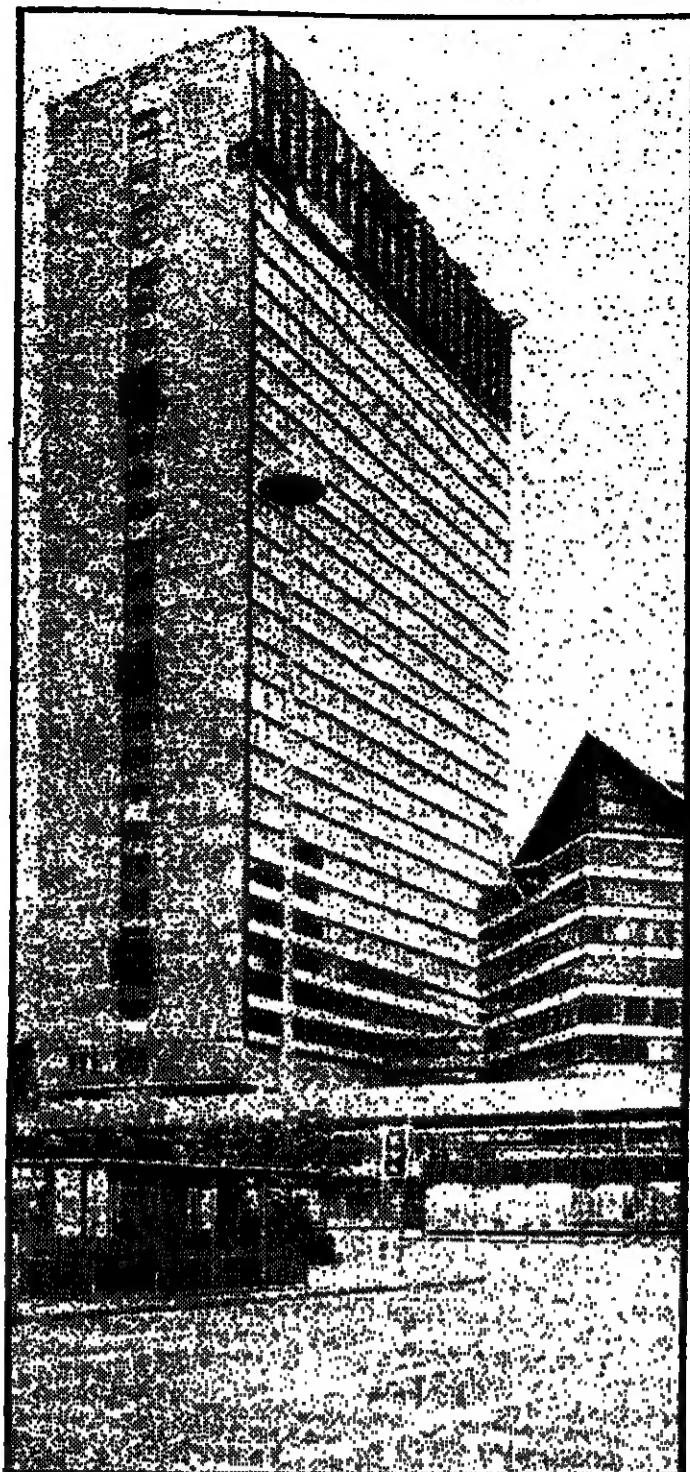
One £900,000 contract just completed by Mansell, on behalf of the Crusader Insurance company, involved a partial rebuild in the Minorities of a small office block, the ground floor of which is the Three Lords pub—and the pub's facade had to be preserved. Mr Tony Hobbs, of Mansell's marketing department, said that there was "a shortage of good available buildings but a revised attitude to the City development plan could soon

see this changing." He also noted the lack of interest in the City by the leading property investment houses.

New work was coming from overseas banks, especially those from Japan, the larger firms of accountants and lawyers, some of them the product of mergers. Work was also arising from the merging of smaller banks, said Mr Hobbs.

Generally, competition ("trouble") from newcomers attracted to the City—"still the most important centre of building activity in the country"—remains one of the biggest problems, claims Mr Thornton—these newcomers are "not cowboys—just inexperienced firms trying to get on a lucrative market by underpricing contracts. Many fail but some do succeed," he adds.

In the longer term, the current new-build boom is seen as providing work for the future and the small contracts/big contracts balance is seen as just a cyclical feature of the refurbishment industry. While few expect the boom days of 1985-86 to return soon, equally the three companies feel that there is "nothing much wrong with the City refurbishment business, especially once the knock down and rebuild phase is out of the way." **Tony Povey**



Piccadilly Plaza, Manchester: Burford Estates has had success finding tenants

### Provincial offices

## Rents start to nudge upwards

LESS THAN A THIRD of the funds going into office refurbishment have been spent outside London, according to Industrial Market Research calculations. And the reasons for this are related to what is happening to office investment in general.

Investing institutions have concentrated their funding on London developments as the market outside has gone through a shake-out. There has been a tendency to sell rather than spend more, as provincial centres coped with the problems of oversupply and the consequent lack of rental and capital growth.

But the market has started to revive outside London and, although the situation varies from centre to centre, rents have begun to nudge upwards, so that, for example, £10 a square foot is being predicted in Bristol and £8 in Manchester for prime properties.

It is not clear whether the institutions will return to investment in a major way, but if they do, refurbishment should attract funds alongside the financing of new developments. Much of this is likely to be related to putting value back into buildings, into existing investments.

Richard Ellis, the chartered surveyors, drew attention in a recent report to the fact that "physical depreciation remains probably the most significant of all the causes of declining value, which is only now being fully recognised."

What is at issue here is deterioration of the external fabric, outdated architectural style, changes in the requirements of occupiers, poor internal layout and rising service charges.

It has begun to be appreciated, Ellis said, "that a much higher proportion of value of an office is inherent in the fabric of the building than is the case in retail and industrial property. In the latter instances, site value can represent around 40-50 per cent of capital value whereas this is commonly less than 30 per cent in the case of a provincial office."

To some extent then, the need for refurbishment is a defensive reaction to a changing market. Industrial Market Research quotes one landlord "as saying that the main reason for refurbishment is not to make money but to stop losing it."

But there is more to it than simply running to stand still. The higher level of demands of tenants, which is no less outside London than inside, means that well-refurbished buildings offering facilities as good as those in new developments are finding a market at increased rental.

Cheshire Gibson, the Birmingham surveyors, noted at the end of last year, how Edmund House in the city centre had been sub-divided to create smaller suites and how, once the refurbishment had been completed, the rents went up from £4 to £6 a square foot.

"We can expect to see landlords continuing to spend money on upgrading existing buildings, particularly entrance halls and common parts, in order to retain existing tenants and increase rental levels," commented Mr Geoff Thomas, one of the Cheshire Gibson partners.

And in Leeds, chartered surveyors Lambert Smith, commenting on the strong demand for offices, suggested that a shortage of development sites within the prime area will make secondary streets the target of refurbishment schemes. In addition, demand for refurbished space is now across the board; it is not limited to the better quality. One third of the office space available in the city is refurbished, as distinct from old or new.

The examples multiply—Bristol, Glasgow, Manchester. In Manchester, W.P. Robinson, chartered surveyors, noted the success of finding tenants of Burford Estates with Piccadilly Plaza, Northwest Bolst with Bridgewater House and Scottish Widows with St Andrews House.

Rents have been up to £8-25 a square foot, less than for new accommodation in the main city area, and landlords have tended to be more flexible over lease terms and lease length than owners of new buildings.

But such rents are puny compared with those in central London and it seems that they will act as a major drag on the acceleration of refurbishment activity except where it is tied to coherent inner city regeneration programmes supported by public funds. Although building costs are higher in London than outside, the difference is nowhere near equivalent to the rental disparity.

The costs of major refurbishment are often not much less than those of developing a new building and, although the prospects of greater revenue and capital returns look better now than for five years, it seems clear that landlords are going to be choosy.

Older buildings in the provinces with the greatest potential for refurbishment will remain those on prominent sites where there is a high density of development, perhaps higher than would be granted by today's planners.

Paul Choesenight

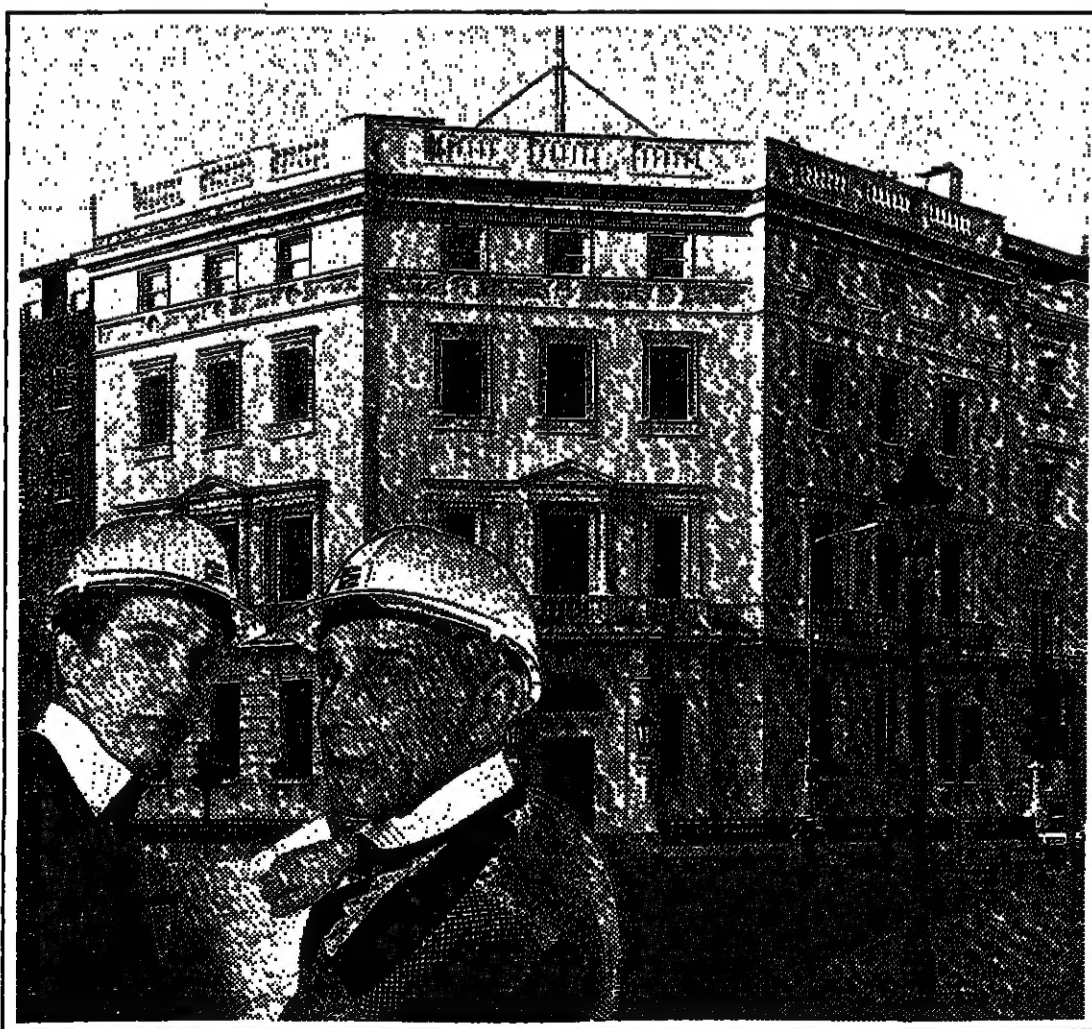
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## REFURBISHMENT 4

A look at what some of the refurbishment companies are up to

## Commitment to the market

LAST YEAR saw the end of an era: Haslemere Estates fell to a £252m bid from Rodamco, the Netherlands-based property fund which is part of the £5bn Robeco group. Haslemere had become synonymous with quality refurbishment in Central London over a period of nearly 30 years, since Mr Fred Cleary, Mr David Pickford and Mr Frank Collier began to build it up in the late 1950s.

The company succumbed only after a stalwart defence, led by Mr Pickford as board chairman, that eventually produced a clutching increase in the Dutch offer in March.

Around the end of June, Haslemere managing directors Mr Gerald Powell, Mr Tim O'Rourke and Mr Andrew Hamilton, left to set up a private property company specialising in both refurbishment and new development. They named it Ranelagh last October.

Over the next six months or so the ex-Haslemere team set up a joint venture agreement with the Swedish group Reinhold, which is becoming increasingly active in the UK property market.

Mr O'Rourke says that Reinhold has now established an international joint venture, capitalised at £10m, along with Scandia, Sweden's largest insurance group, and Hufvudstaden, a major property group of the same domicile. The purpose is to expand in Europe in general, and in the UK and Spain in particular.



Mr Howard Waters



Mr Peter Martin

Ranelagh, meanwhile, has started small with the purchase, in partnership with Reinhold, of two adjacent Georgian houses, totalling about 7,000 sq ft between them, in Doughty Street, London WC1 for an office refurbishment. It is located where the professionals who service the City of London may well want to be.

The company has also bought an old industrial site in Twickenham, West London, which has a long frontage to Marble Hill Park. It is hoping to build 25 new homes there, says Mr O'Rourke, in the form of a classical terrace by architect Quinlan Terry, who designed the Richmond Riverside development for Haslemere.

Mr O'Rourke says that Ranelagh is now getting close to clinching several "rather larger" projects in the City of London. The team will want to specialise in the City, the West End and Holborn, as it did at Haslemere before.

Going back to June 1986, that month saw an equally prestigious commitment to the refurbishment market by Grosvenor Developments, part of the Duke of Westminster's Grosvenor Estate.

The company said that it saw a pent-up market of £1bn in the refurbishment of shopping centres over 15 years old and up to £80m in offices. Mr Peter Martin was named project director of Grosvenor's new refurbishment

division, and Mr Howard Waters was made project manager.

At that time, said the company, it had already undertaken the successful refurbishment of offices and three of the Grosvenor Estates retail centres. A three year programme at the Grosvenor Precinct, Chester, was continuing and the work was expected to continue with the Grosvenor Centre, Northampton.

Grosvenor Developments' first commercial refurbishment dated as far back as 1972 with the restoration of Victoria Chambers in Sheffield. More recently, the regeneration of the 100 year-old Express Newspapers building in Upper Parliament Street, Nottingham, was awarded in 1984 one of the prestigious Europa Nostra awards.

At the time there was a feeling that Grosvenor was bringing a touch of class into refurb, perhaps filling a gap which the departure of Haslemere as an independent specialist might open.

Mr Martin did nothing to dispel the sense of occasion. "The Grosvenor Estate has its roots deeply embedded in history," he said at the time. "The foundations of our property interests were laid down over 900 years ago, and subsequently strengthened in the seventeenth century."

It is a natural progression for us to be heavily committed in both generation and regeneration of property in all its many aspects," he concluded then.

Since then, he and Mr Waters have been preoccupied with doing the Estate's own refurb work at Lewisham in South London, Northfield in Birmingham, and in Chester. He says they have also been looking at a number of other propositions, including both offices and retail along the M4 western corridor.

He thinks that refurbishment will justify the investment of more money and people, the latter both from within the Grosvenor organisation and from outside.

Back at Haslemere there is a new managing director, Mr Paul Romunde, who feels that the company retains many of the skills it had in refurb.

"The people who left were those who bought and initiated refurbishment projects," he said. "We've retained the project managers, some of whom have been with Haslemere for more than 25 years—right from the start of the company, in fact."

In its continuing refurbishment work, accordingly, the accent has been on projects from within the existing Haslemere portfolio.

Since the Rodamco takeover, says Mr van Romunde, the new Haslemere management has initiated three refurbishment projects "from scratch"—at Bury Street, on the eastern side of the City of London, at New Street, in the same general area, and at New Cavendish Street, north of Oxford Street in the West End.

"They have all been let," he says. "Two of them have been completed and the third, Bury Street, is very close to completion."

The new Haslemere has been trying to buy more classical refurbishment projects, and is getting close on one or two. But says Mr van Romunde, the process is difficult in central London, which has become a crowded market in the wake of Big Bang.

He, too, is hopeful of attracting more staff of the right quality.

Meanwhile, on a completely different scale, Rodamco has paid over £20m for the freehold of Thorn EMI House in St Martin's Lane, again in the West End of London. What will happen there remains to be seen but it is already clear that the sheer scale of Rodamco could bring a different dimension to Haslemere's operations in the long term.

William Cochrane



Castle Hill near Egham, Surrey: now home for the Ugland family shipping business

### Stately homes

## Gracious and spacious

A DECADE AGO, what used to be stately homes on beautiful country estates were being left to rot, and were even demolished as time, apparently, passed them by.

Since then, motorways have made a lot of difference to the property markets. If a stately home is not wanted for that purpose, it can now become the core of campus office development where graciousness and space are at a premium.

Ake Larson Construction produced a compromise this year when it completed its 12th major UK project—a £1m renovation and partial reconstruction of Castle Hill near Egham, in Surrey.

The house is to be used as global headquarters for shipping magnates Johan Andreas and Lars Ugland, and associated companies of the 300-year-old Ugland family shipping business.

The Uglands, domiciled in the UK for 10 years, wanted Castle Hill to be a family residence as well as the centre of their commercial operations; the result was a mixed brief requiring planning permission for a ratio of 40 per cent residential to 60 per cent commercial use.

Castle Hill, with 64 rooms on three floors, was originally built in the late 18th century. It was protected under a Grade II listing by the Department of the Environment, and required substantial renovation and modernisation to restore it to habitable use.

The restored house has a total area of 21,500 sq ft. It is set in a 34-acre landscaped estate with stables and lodge house (also Grade II listed), summer house and gazebo overlooking one of the ornamental lakes. All of these required total refurbishment.

The brief given to the ALC team was to restore the original features of the building, and in particular its fine mouldings, staircases, fireplaces and dome, to ensure that the heritage was preserved in a context which allowed the building to be warm and welcoming. The team included the Hubbard Ford Partnership as architects; Scott White and Hookins as structural engineers; and the Slender Winter Partnership as mechanical and electrical engineers.

The habitat was not only for senior office personnel, but for ships' captains in transit. Something better than a plastic hotel room was wanted, and the living areas are now furnished in a style in keeping with a Victorian period atmosphere.

Larson project manager Mr Ian Hunt says that £100,000 has been spent on reproduction antiques and the overall impression created is one of comfortable elegance and quiet efficiency.

The efficiency, of course, relates to the commercial slice of the accommodation, required after the expiry of leases at the previous London headquarters.

An inner city site was considered "hopelessly congested" so Ugland eventually plumped for Castle Hill which is situated at Englefield Green, close to Runnymede where King John signed the Magna Carta in 1215.

Castle Hill, says Mr Hunt, was originally constructed as a country mansion by Sir John Elwell in the late eighteenth century, and is festooned with battlements and balconies. It is described as "embattled" from a contemporary engraving.

Problems must have been expected, but not all of them were immediately obvious—not unusual in the refurbishment business, Larson says that when rebuilding work began in April 1986 the full extent of the deterioration and rot in the building was found to be much more extensive than initial studies had revealed.

Large areas of the roof needed to be stripped and rebuilt, floors needed replacement and strengthening, and downpipes had to be renewed. Much of the rot in the south and west sides of the building was due to the complete breakdown of weatherproofing on the balconies. These were replaced to ensure that similar problems were avoided in future.

The rotting floor timbers and wall panelling on each of the three levels was treated or stripped but only, says Mr Hunt, after photographic records and pressings were taken of the many intricate carvings and plaster mouldings to be replaced in the renovation process.

Larson's UK managing director, Tom Biden, says that the project was completed two months ahead of schedule and within 7 per cent of the original £1m budget. He says that Larson, which entered the UK market four years ago, is the leading group of Scandinavian business consultants.

He says that a unique approach to building project management, first implemented by Ake Larson when he established his business in 1963, has enabled the company to take 20 per cent of the Swedish domestic commercial market, 25 per cent of the Norwegian market, and set up expanding operations in the UK and the US.

The Larson concept is a simple one; instead of tendering to the client one fixed bid for a whole building project, it offers a fixed consultancy fee for a skilled management team to oversee an entire project.

It says that there is no mark-up on any sub-contracted work, a considerable cost benefit to

the client and that, furthermore, any cost savings or discounts achieved on sub-contracted work or direct material purchases are also passed on to the client.

The other major benefit, says Larson, is time saving because the client no longer needs to prepare a very detailed programme of building needs before work on the contract begins.

Larson has done both new-build and refurbishment work in the UK since its pilot project in 1981—a new cancer treatment unit at Clatterbridge Hospital for the Medical Research Council.

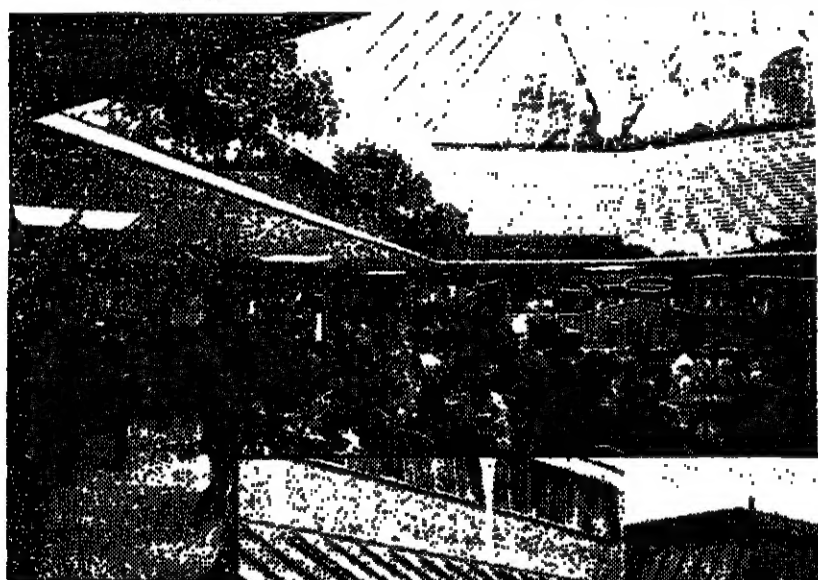
At Benham Valence, at Newbury in Berkshire, new-build and refurb came together in a

project for Norsk Data, the Norwegian mini-computer manufacturer. In 1983 Norsk bought Benham Valence, a house built in 1772-75 under the architect Henry Holland but then approaching the point of total dereliction. Some 100 acres of land came with the deal.

Building on its Scandinavian connections, Larson got the job and subsequently produced 3,000 sq metres (32,400 sq ft) of fully-refurbished space three months ahead of schedule and after 11 months of construction time. In parallel with the refurbishment, 5,500 sq metres of modern high quality offices were built adjacent to the main house.

William Cochrane

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WHITE SEA  
COAST

OUTER HEBRIDES

CAPE TOWN

RED SEA



## REFURBISHMENT 5

## Residential

## The repairs gap is widening

**RESIDENTIAL REPAIR.** Maintenance and improvements currently make up the biggest single sector of construction, accounting for over 20 per cent of total recorded workload, with probably at least half as much again on the flourishing "moonlight" side. Yet the race against the rapid deterioration of Britain's housing stock continues to appear unwinnable.

The amounts have long since gone into hyper-figures: between £20bn and £25bn is needed to bring the public sector stock up to acceptable modern standards. A similar amount is required to do the same for the (albeit much larger) private stock.

The number of homes in need of urgent repairs and modernisation in both sectors is in the millions. It is cold comfort to learn that in 1986 134,600 local authority and new town dwellings and 11,900 housing association homes were improved or converted, and that 112,800 improvement grants were given to private owners or tenants. And while the public sector figure is almost half as much again as that in 1985, the number of private grants was down

Number of renovation and repair grants

	All grants	% change	Repair grants	% change	Repair grants as % of all
(GB, thousands)					
1980	94.1	-1	10.9	+208	12
1981	94.1	-1	10.9	+208	12
1982	139.0	+48	41.7	+281	30
1983	292.7	+111	160.8	+286	55
1984	319.7	+9	176.4	+10	55
1985	200.1	-37	91.5	-48	46
1986	154.3	-39	71.5	-50	46
1st 3 qtrs	118.9	-23	51.1	-29	43

by about 15 per cent.

Moreover, while cash expenditure is set to rise in 1987-88, the increase will not be sustained, according to stockbrokers Savory Milin. Conservative environment ministers are still keeping the lid down on the spending of local authority capital receipts to avoid overheating the industry—a policy which will ensure that the gap between dilapidation and

repair continues to widen. Whether the policy will yield if most of the cash for a major housing refurbishment drive can be seen to be coming from the private sector is a question recently introduced to the argument. Some 18 months ago the Prince of Wales, alarmed by what he saw as the danger of civil unrest in decaying inner cities, asked the Royal Institute of British Architects to set up a

working group and report on what action might be taken to alleviate the problems.

The group, under the chairmanship of Mr Fred Roche of Conran Roche (formerly general manager of Milton Keynes Development Corporation) reported at the end of last month. Its main thrust concerned the need to raise a very large amount of money and how best to go about it.

It is highly inaccurate to assume that housing disrepair is a uniquely urban phenomenon—there is a depressing if less obvious, array of rural dereliction—or that inner city problems are exclusively related to the condition of the housing stock. But it is widely acknowledged to be a root cause of many problems.

The RIBA's central recommendation is the setting up of a National Urban Renewal Agency (NURA). Such an agency, it is suggested, "should be empowered to invest an annual £500m of public funds." This is as well as taking over the administration of the £500m existing Department of the Environment programmes—some 20 in all.

Apart from asking the Treasury to part with £500m annually, NURA would require permission to issue "fully-marketable tax-exempt revenue bonds, like corporate National Savings Certificates, to be guaranteed by Government." This would enable it to raise an additional £2bn a year from the private sector.

It is a well-intentioned but highly unlikely plan, paying no regard to current attitudes on public spending and making no mention of what a cash injection on this scale might do to a building industry already suffering from severe skill shortages in vital crafts.

Worse still, an RIBA committee headed by an architect managed to ignore the part of the brief which called for "particular emphasis on the future form of the cities." Perhaps this is because the institution—and the profession—simply cannot agree on this rather vital element, with the result that precious and scarce resources may be spent on the wrong kind of housing improvement.

Earlier this month, Professor Alice Coleman of Kings College received a Royal Geographical Society gold medal for "important surveys of the effect of the layout and geography of council estates on the behaviour of their residents." These surveys were published in *Utopia on Trial*, a book in which she detailed scientific work, based on 15 design disadvantage factors, and concluded that estate designs produced and recommended by the Environment Department during the 1960s and 1970s were seriously defective in concept.

She also criticised severely estate refurbishment programmes which do not take design factors into account: "popular" solutions like landscaping and redecorating simply don't work, says Professor Coleman, while the creation of children's playgrounds and "open spaces" often create more problems than they solve.

More recently, millions have been allocated and spent on the Government's "Estate Action" campaign, much of it on security and crime prevention devices like entrance phones and resident caretakers. The efficacy of entrance phones is disputed by the Government's own Crime Prevention Unit, while Professor Coleman says that, at least, they make tenants safe prisoners within their flats but offer no security elsewhere.

On the other hand, she recommends investing in relatively inexpensive measures like the removal of concrete overhead walkways. Three such walkways were removed from the Mozart Estate in Westney in 18 months ago, according to Professor Coleman, best policeman on the estate have told her that the crime rate fell by 50 per cent almost immediately—and has remained at its lower level.

Mira Bar-Miller



The Plaza on Oxford Street will mix office and retail development

Joanna Nathan

## Retail

## New clothes for older shops

THERE ARE some 1800s shopping centres which should be torn down and removed, piece by rotting piece. Any observer of the retail property sector will have their favourite candidate for the treatment.

There are others, like the Prudential Assurance phase one at Basingstoke, which fit neatly into a present, past and planned combination of covered shopping (phase two, where Postel is head leaseholder) and a pedestrianised, attractive area.

Phase one is open, and awkwardly planned in one particular area. Prudential will be putting a roof on it, upgrading the shops and reorganising 100,000 sq ft of "dead space" on the wrong side of a square which pedestrians tend to bypass.

Mr Geoff Nickolls, chairman of the distribution branch of the local chamber of commerce thinks that this will help Basingstoke gain recognition as a true regional centre.

Newcastle upon Tyne already has that recognition, and is meaning to hold on to it despite the impact of Geordie developer John Hall's £200m, 2m sq ft MetroCentre development in the Gateshead enterprise zone south of the river.

Gordon Allanson project-managed the development of Eldon Square in Newcastle's city centre for Capital & Counties to its completion, at an estimated 780,000 sq ft, in 1975. He then took on the management of the shopping centre itself, which has been picked out as the best of its period.

Capco and the local council, co-owners of Eldon Square, have just announced a £2m modernisation programme for the current year based on the refurbishment and alteration of a test area, the Earl's Way mall linking Fenwick's, Newcastle's original department store, with Bainbridge (part of the John Lewis group) and Marks & Spencer.

David Heard joined agents Fuller Feiser as a consultant partner in April. Until recently he was chief estates officer to the former Basilidon Development Corporation in Essex, concerned with major improvements to the town centre. He is in favour of "putting a lid" on open shopping precincts.

"For the future, a new dimension must be considered over and above pedestrianisation," he wrote recently. "Complete weather protection in full or in part to the central core shopping is needed to allow many more activities to be introduced both during the day and in the evening, creating opportunities

for more recreational, social and catering activities."

Mr Heard approves of the Capco/Newcastle initiatives. "There is a constant need to maintain the success of shopping centres before they deteriorate too far, and to examine how they should be kept viable through reconsideration of trade patterns, refurbishment and expansion into additional space," he says. "In this way the balance of retailing can be maintained between in-town and out-of-town locations."

The skill of the refurbisher has much to do with whether these projects produce a tired "paint job" or a renewed shopping attraction. Jobs which have to come into the second category are the "specialist centres," frequently in areas of tourist attraction where large, out-of-date but often attractive buildings get a second lease of life.

Julian Markham is chairman of Glenagat Holdings which is redeveloping the former Bourne & Hollingsworth department store in London's West End into "The Plaza on Oxford Street" in partnership with Kumagai Gumi of Japan.

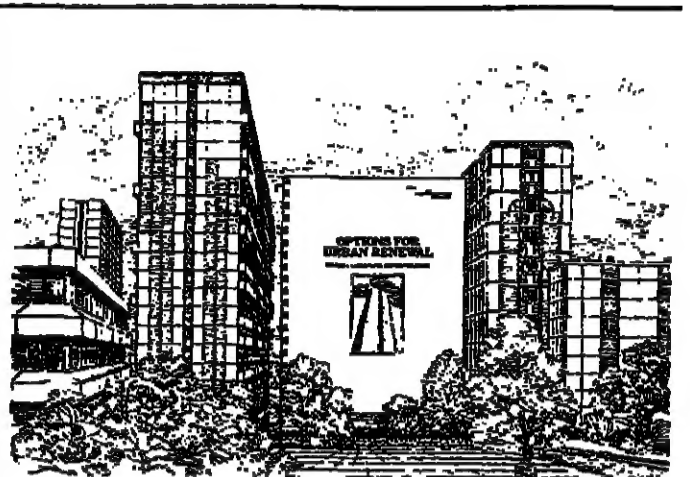
For this location, and this building, Mr Markham has gone back to mixed office and retail development, with 165,000 sq ft of shopping on four levels and 120,000 sq ft of offices above. Many property professionals have been against mixed development on the grounds that institutions do not like the genre and there are basic problems like access for shoppers as well as office workers.

Mr Markham is funding his share of the development costs in-house. He is comfortable about that. "Rents for the offices have certainly doubled since the inception of the project," he says. "They were £14 to £15 a sq ft on our original appraisal against the £30.50 that Banque Paribas has recently paid in Wigmore Street."

On access, Mr Markham says that the offices are "totally independent", with three entrances and seven lifts. Shoppers will be encouraged around the retailing via a system of escalators, and a scenic lift.

The Plaza is in the eastern—and recently much less attractive—stretch of Oxford Street, though Mr Markham thinks that it is coming back up the market. He notes a number of improvements, like Virgin's expansion of the Quadrangle, HMV taking the old Oxford Walk, the Academy Cinema sold to the Burton Trust for conversion to retailing, and something similar happening at Studio 2.

William Cochrane



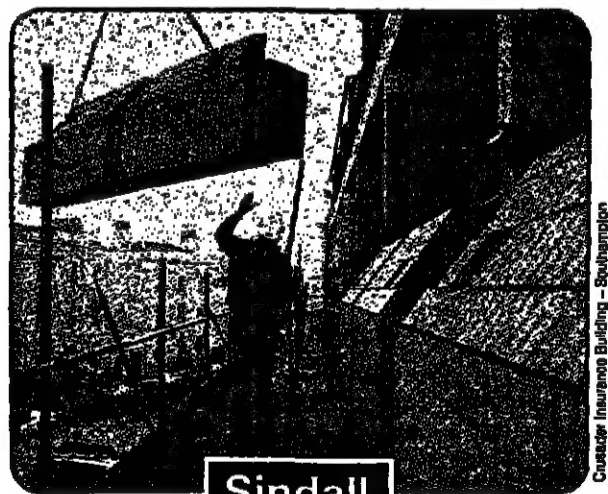
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## REFURBISHMENT 6

Derelict sites are being used for leisure

## Affluence brings in sport and culture

THE APPARENTLY contradictory factors of higher disposable incomes and economic decline have given the property industry major opportunities for the construction of leisure facilities.

A host of sites for refurbishment have been created by shifts in the economy away from heavy industry, the concentration of ports activity to a few centres, and the subsequent drive to re-use derelict land in ways that create new forms of employment, often in service industries.

At the same time, the growing affluence of that part of the population which has survived the shifts in the economy has provided the market to service the new investment. The continuing increase in the number of cars has given an extra mobility, allowing people to take advantage of the developing facilities.

There seems now to be hardly a local authority near water which does not see a marina, and the facilities that sprout up around it, as the answer to attracting visitors and providing jobs. If industry does not come, then leisure is seen as the answer.

What is involved here is the refurbishment of land. Associated British Ports, for example, has it in abundance. In one of its projects, it has started a £100m joint venture with Shearwater, the Rosehaugh subsidiary, to establish Ocean Village at Southampton. Here the creation of leisure facilities, often mixed in with retail, is an integral part of a development which brings in houses and offices, too.

On Merseyside, the Development Corporation failed in its initial refurbishment to bring in light industry, and has switched progressively to the leisure option as the catalyst for the reinvigoration of an area which once teemed with shipping. The leisure development includes a marina, ice rink and multiplex cinema as well as specialty shopping and some residential accommodation.

For five years now, work has been going on, under the guidance of the Scottish Development Agency and the local

authorities, to rehabilitate the Dundee waterfront in a scheme based around the Discovery, the vessel used by Robert Scott in his first Antarctic expedition.

English Estates, the Government's property development agency, has been seeking to revive the Chatham waterfront, and again this involves a huge marina, for 900 boats, as well as housing and commercial development.

Chatham, Dundee and Merseyside have in common the fact that they have been supported by public funds. Dundee and Chatham are in enterprise zones, so that private developers can take the benefit of the 100 per cent building allowances and tenants can receive a rates holiday.

Such refurbishment of the land is an integral part of the Government's policy to encourage the regeneration of urban centres, using public money to act as a primer for private sector investment.

From the developers' point of view, the provision of leisure is an essential element, not only for its own sake, but because it draws the often-associated shopping developments. It is part of the notion that, as in North America, shopping is fun. Even with the ease of marinas, which have their own revenue flow, experience has shown that, economically, they cannot be left in a void. Development off the shore needs to be backed up with on-shore facilities.

In terms of drawing private sector funds for the revival of derelict areas, the London Dockland Development Corporation has been a conspicuous success. But it has been noticeable how keen the Corporation has been to soften the deadening effects of predominantly office and residential development by drawing in cultural ventures.

Thus it supported the £20m venture of the London Docklands Arena Trust to convert old banana sheds into a sporting complex. And, in the interests of developing not just a commercial centre but what Mr Reg Ward, the chief executive, called "a living community," it welcomed the scheme to provide the Academy of St Martins-in-the-Fields with a permanent home.

The orchestra plans to convert an old hydraulic pumping station, built in 1890, into an arts centre which will also provide rehearsal rooms and commercial recording studios, at a cost of £5m.

But further refurbishment possibilities emerge from a different aspect of Government policy. When, in 1985, the Government brought to an end the life of the metropolitan authorities, it also set in motion a programme to dispose of their assets. County Hall, the former headquarters of the Greater London Council, on the Thames opposite the Houses of Parliament, is up for sale.

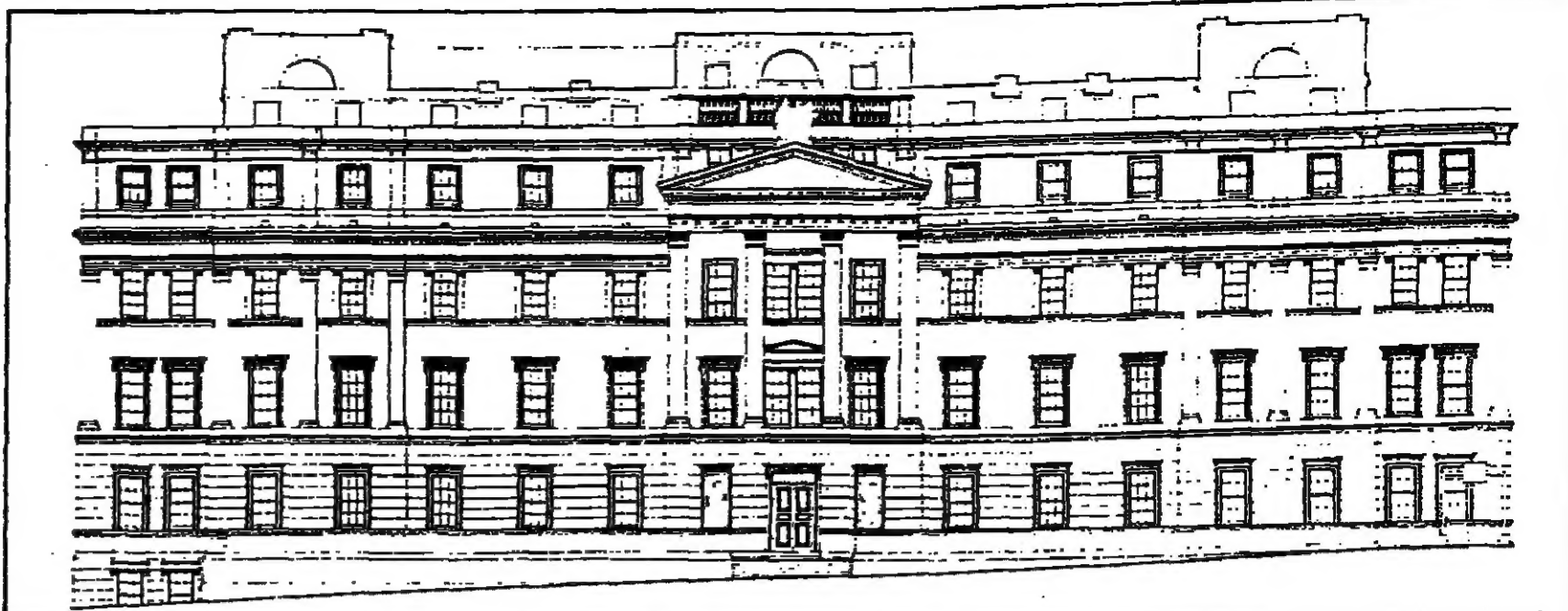
Richard Ellis, the agents charged with making the sale, have reported that there are at least 50 serious enquiries. Significantly, some of these are from hotel groups who see the possibility of converting the old offices into a hotel with adjacent shopping and residential facilities.

The whole question of conversion is fraught with planning and political difficulties—it has been the subject of a planning enquiry. But the point is that the level of enquiry indicates the appetite of developers and hotel operators for any prime potential hotel site in London, which is notoriously short of hotel beds.

With the market revived after a difficult 1986, when American tourists were reluctant to come to Europe because of possible fall-out from Chernobyl and the possibility of terrorist attack, major groups have been looking for refurbishment possibilities.

Imry International has sorted out ownership problems with the Grosvenor Estate and is now poised to create both a hotel and offices out of the buildings of the nineteenth century Wilkins designed St George's Hospital at its prized site on Hyde Park Corner.

This was the latest in a series of moves which have involved the sale of buildings, originally built as hotels and then turned into offices, ripe for conversion to their original purpose. These



The Wilkins Building: the roof structures will be replaced with a new fifth floor. Below: The Royal Opera House proposals include rebuilding its derelict north and east sides with arcades. The completed square as seen from King Street.

Include the sale by British Rail Property Board to Scandinavian travel interests of the old Marylebone railway station hotel and the sale by the BBC to Ladbroke of the Langham Hotel, just north of Oxford Circus.

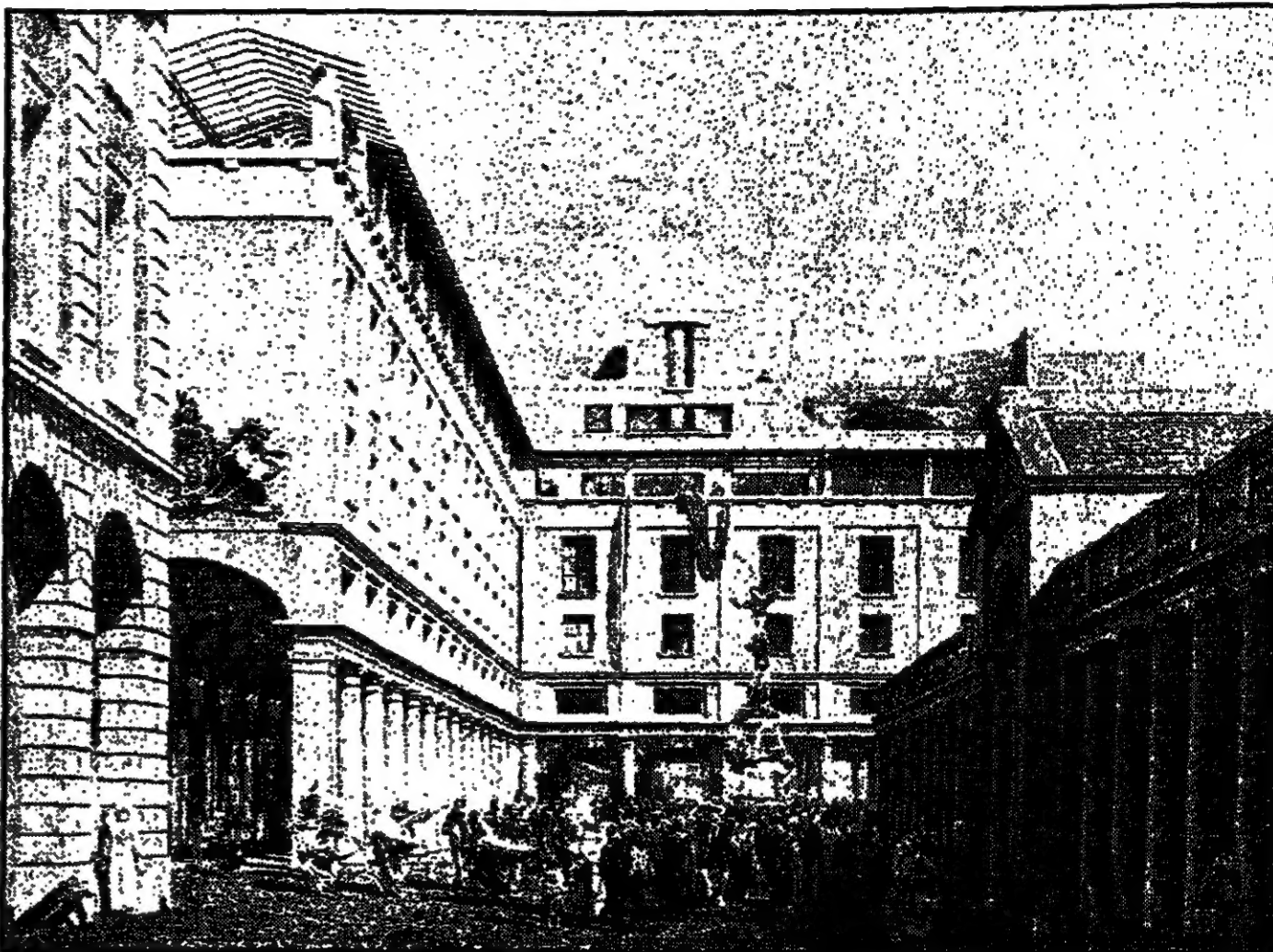
But the departure of the Crown Agents from their Westminster office headquarters has opened the possibility of their building, just near the River Thames and close to Parliament, being converted into an hotel. This is planned, after a tussle with Westminster City Council, by Raleigh Enterprises of Los Angeles.

In Leicester Square, Edwardian Hotels is proposing to spend £12.5m on turning a dental hospital no longer needed by the South West Regional Health Authority into a 100-bed luxury hotel.

Outside London, Creditanstalt, the Austrian bank, and Speyhawk, the property group, are joint venturing to turn Lucknam Park country house near Bath into an hotel and leisure centre with an investment of £3.6m. And the recently-refurbished Royal Crescent Hotel in Bath has just been bought by Norfolk Capital Group for £7.5m.

None of these moves probably makes much sense if they are seen as mere attempts to trap the foreign tourist traffic—that market is too narrow, too erratic. The commercial opportunity offered by refurbishment is rather that of gaining business traffic during the week and tapping that higher level of individual disposable income at the weekend.

Paul Cheeswright



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